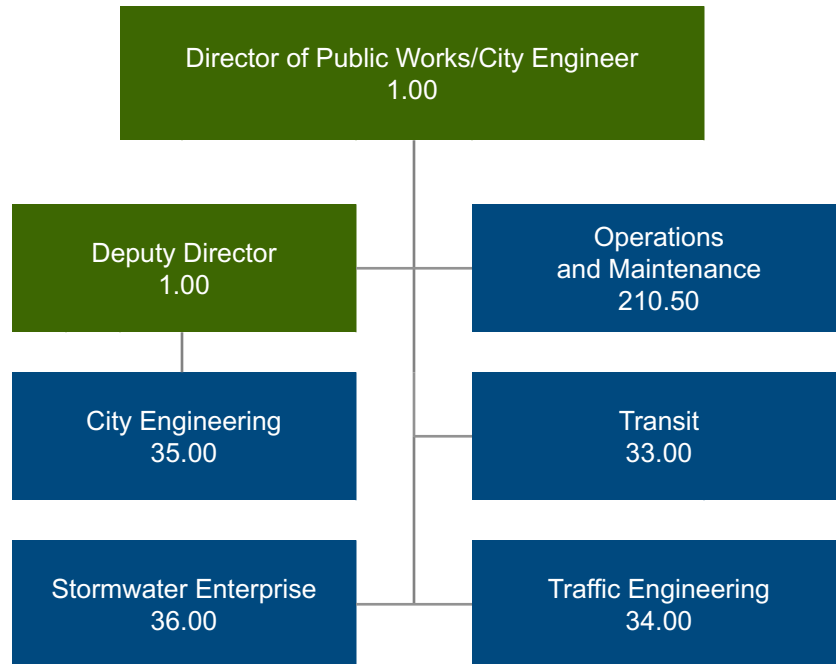


Public Works

Director of Public Works | (719) 385-5918 |



All Funds Summary

Division	General Fund	Other Funds	Total Budget
City Engineering	\$8,409,921	\$71,181,237	\$79,591,158
Operations and Maintenance	23,755,568	105,255,059	129,010,627
Traffic Engineering	5,321,367	4,932,700	10,254,067
Transit	9,745,873	49,249,438	58,995,311
Total Non-Enterprises	\$47,232,729	\$230,618,434	\$277,851,163
Stormwater Enterprise ¹	0	63,526,740	63,526,740
Total All	\$47,232,729	\$294,145,174	\$341,377,903
Total Positions	281.50	69.00	350.50

¹ Included in the Enterprises section of the Budget Book

Public Works

All Funds History

Use of Funds	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
General Fund	\$37,089,477	\$43,012,864	\$43,012,864	\$43,945,278	\$932,414
General Fund - CIP	5,958,567	8,776,923	8,776,923	3,287,451	(5,489,472)
Grants Fund (inc. Stormwater)**	29,682,207	84,807,778	84,807,778	75,649,482	(9,158,296)
Bike Tax Fund	109,489	84,700	84,700	84,700	0
Street Tree Fund	38	187	187	264	77
2C/2C2 - Road Tax Fund ¹	68,349,216	74,281,900	90,281,900	73,682,900	(16,599,000)
PPRTA - Capital ²	43,850,634	58,462,072	61,579,912	60,385,000	(1,194,912)
PPRTA - Maintenance ²	40,880,566	35,979,982	37,930,294	37,859,895	(70,399)
PPRTA - Transit Operating ³	15,684,019	17,546,279	18,346,279	18,356,193	9,914
Total Non-Enterprises	\$241,604,213	\$322,952,685	\$344,820,837	\$313,251,163	(\$31,569,674)
Stormwater Enterprise ⁴	16,110,492	30,306,194	30,306,194	28,126,740	(2,179,454)
Total All	\$257,714,705	\$353,258,879	\$375,127,031	\$341,377,903	(\$33,749,128)
Total Positions	324.00	339.25	342.50	350.50	8.00

* 2023 Amended City Budget as of 8/31/2023. The 2023 Amended Budget may also include 2023 Amended PPRTA Budget for capital and maintenance as of 8/31/2023. 2023 Amended PPRTA Transit Operating Budget as of 8/31/2023 may include additional sales tax revenue for 2021 and 2022.

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads for years 2021-2025, at a sales tax rate of 0.57%, reduced from 0.62% for Issue 2C that was passed by voters in November 2015, for years 2016-2020.

² Following PPRTA's budgeting practices, the 2023 Amended Budget may include 2022 unspent carryover, 2021 revenue carryover, and additional 2022 revenue. The 2023 Original Budget and 2024 Budget do not include carryover.

³ PPRTA Transit Operating funds include tax and fare revenues; it does reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section.

⁴ In November 2017, the voters passed Ballot Issue 2A, as set forth in Resolution 89-17, creating a dedicated stormwater fee for stormwater infrastructure and maintenance all managed through an enterprise.

Note: PPRTA 2022 Actuals reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements.

Strategic Plan Update



Promoting Job Creation

Initiatives			
1.11 Leverage technology and engage stakeholders to make it easier to do business in the City.			
Performance Measures	Percentage Completion		
	Actual 2022	Estimated 2023	Projected 2024
1.11.1 By the end of Q1 2020, partner with the Chamber/EDC to identify infrastructure needs for potential new businesses in the City and use GIS to show planned infrastructure improvements.	50%	100%	100%
1.11.2 Identify two potential redundant services between a military installation and COS by end of Q1 2020.	100%	100%	100%
1.11.3 Meet with military leaders of interested installations to further discussion of redundant services, and if agreed upon, develop an Intergovernmental Service Agreement (IGSA) with at least one of the local military installations by end of Q2 2020.	75%	100%	100%
Notable Achievements			
1.11.1 Throughout 2023, coordinated infrastructure improvements throughout Colorado Springs for roadways, bridges, traffic, and stormwater with 343 projects ArcGIS Web Application .			



Investing In Infrastructure

Initiatives			
2.3 Address infrastructure and multi-modal transportation needs to provide a safe, connected, and accessible community.			
Performance Measures	Percentage Completion		
	Actual 2022	Estimated 2023	Projected 2024
2.3.1 Develop Mobile Ticketing for Transit Services by Q2 2021 to provide riders with increased flexibility and improve service delivery.	95%	100%	100%
2.3.2 Position COS for the future by identifying potential light rail corridors by Q2 2022.	100%	100%	100%
Notable Achievements			
2.3.1 In Q2 2022, developed Mobile Ticketing for Transit Services to provide riders with increased flexibility and improve service delivery https://www.youtube.com/watch?v=mXING0QeeHQ&t=4s . InComm/Vanilla Pay is expected to go live upon the availability of smart cards, fully completing the project by 2023.			

Strategic Plan Update



Building Community & Collaborative Relationships

Initiatives			
3.20 Engage and educate citizens in order to share knowledge, gather ideas, and foster trust in City government.			
Performance Measures	Percentage Completion		
	Actual 2022	Estimated 2023	Projected 2024
3.20.1 Hold an annual Public Works Citizen's Academy by end of Q3 2022.	100%	100%	100%
3.20.2 Implement a Pikes Peak Rural Transportation Authority (PPRTA) reporting and communications plan by Q1 of 2020 in an effort to improve reporting and public communication related to PPRTA projects and programs.	100%	100%	100%
Notable Achievements			
3.20.1 The Public Works Department hosted its second annual Citizens Academy June 9, 2023. The event provided an in-depth look at the various divisions of the Public Works Department, to include Mountain Metro Transit, Stormwater, Forestry and more. The Citizens Academy featured a multi-site tour of multiple Public Works project and work sites, and Public Works leadership provided presentations and information. The event was open to the public.			

This Strategic Plan update identifies each department's initiatives, performance measures, and a sampling of notable achievements. The Percentage Completion section represents quantitative progress made on each performance measure. The term 'Complete' indicates that all activities of a performance measure have been fully achieved. If '-' is shown, activity has not started on the performance measure. '100%' reflects performance measure activity is satisfied and is ongoing for the life of the Strategic Plan. For the full description of each initiative and performance measure, reference the bolded ID numbers in the City's Strategic Plan beginning on Page 19 of this document.

City Engineering

Gayle Sturdivant, P.E., PMP, City Engineer | (719) 385-5628 | Gayle.Sturdivant@coloradosprings.gov

All Funds Summary

All Funds	Use of Funds	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	General Fund	\$4,572,041	\$5,792,242	\$5,792,242	\$6,121,970	\$329,728
General Fund - CIP	3,630,042	7,195,423	7,195,423	2,287,951	(4,907,472)	
PPRTA - Capital ¹	38,399,551	54,281,072	56,882,543	56,204,000	(678,543)	
PPRTA - Maintenance ¹	10,056,902	9,000,000	10,000,000	13,500,000	3,500,000	
Grants Fund**	8,349,221	14,007,897	14,007,897	1,477,237	(12,530,660)	
Total	\$65,007,757	\$90,276,634	\$93,878,105	\$79,591,158	(\$14,286,947)	
Positions						
General Fund	35.00	35.00	35.00	37.00	2.00	
Total	35.00	35.00	35.00	37.00	2.00	

* 2023 Amended City Budget as of 8/31/2023. The 2023 Amended PPRTA Budget for capital and maintenance as of 8/31/2023 may include additional sales tax revenue for 2022 and 2023.

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ Following PPRTA's budgeting practices, the 2023 Amended Budget may include 2022 unspent carryover, 2021 revenue carryover, and additional 2022 revenue. The 2023 Original Budget and 2024 Budget do not include carryover.

Significant Changes vs. 2023

- Decrease of approximately \$10,700 in the General Fund mainly to fund existing positions, pay for performance, and benefit cost adjustments
- Decrease of \$65,957 in the General Fund due to operating budget reductions
- Increase of approximately \$306,000 in the General Fund to fund 2.00 FTEs for the ROW Management and Inspection function and related one-time operating and capital outlay costs (offset by increased fee revenue)
- Increase of \$100,000 to fund contracted inspectors for Colorado Springs Utilities (CSU) fiber installation inspections to be reimbursed by CSU
- Net decrease of approximately \$4.9 million in planned General Fund - CIP projects, largely due to one-time capital projects in 2023 funded by annexation fees
- Decrease in PPRTA Capital projects and an increase in PPRTA Maintenance based on available funding
- Decrease of approximately \$12.5 million in Grants Funds for projected grant awards, which can be highly variable year to year

City Engineering - Overview

City Engineering's primary focus is to provide professional engineering services to design, construct, inspect and accept safe, high quality, and efficient transportation infrastructure. The Division manages transportation capital projects with funding from several sources such as PPRTA, General Fund, and grants. They also oversee planning and maintenance activities for approximately 459 bridges and numerous other structures within the City's rights-of-way. The City Engineering Division is responsible for the following:

Capital Improvement Program (CIP)

- Develops short-term and long-term transportation, bridge, and other right-of-way structure programs
- Delivers more than \$60 million in capital projects from multiple funding sources annually
- Manages and oversees development of innovative transportation solutions
- Collaborates with multiple City departments and stakeholders to gain consensus and define the most efficient and cost-effective projects meeting the needs for all modalities

Engineering Support Services & Right-of-way Management

- Works with stakeholder groups to update the following Engineering Criteria Manual elements: Subdivision Policy Manual, Pavement Design Criteria Manual, Traffic Criteria Manual, and the Drainage Criteria Manual
- Develops and maintains standard construction specifications, drawings and master bid item list, and provides technical expertise to other City departments
- Provides in-house engineering and surveying to support projects and other City departments
- Provides inspection and warranty services for capital projects
- Provides inspection services for privately constructed public infrastructure
- Issues permits for and inspects work performed in the City's rights-of-way
- Reviews traffic control plans for permitted work and capital project work to help ensure safety in the public rights-of-way

City Engineering - Functions

City Engineering manages the following General Fund supported functions (these amounts do not include CIP or Projects):

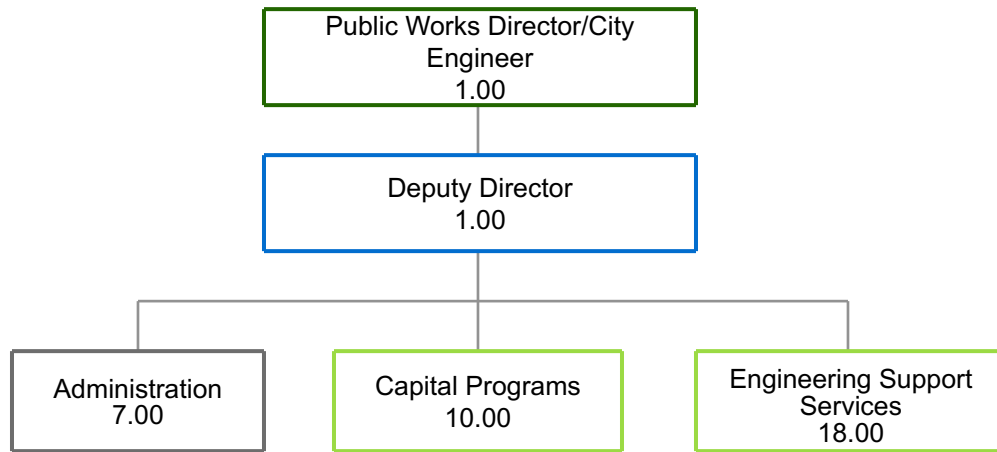
City Engineering Functions	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget
Public Works Administration	\$1,012,803	\$1,080,600	\$1,263,268	\$1,263,268	\$1,225,660
ROW Management and Inspection**	788,003	955,145	2,989,975	2,989,975	3,414,066
Engineering Development Review***	789,296	1,111,657	0	0	0
Capital Project Management	1,382,272	1,424,639	1,538,999	1,538,999	1,482,244
Total City Engineering Functions	\$3,972,374	\$4,572,041	\$5,792,242	\$5,792,242	\$6,121,970

* 2023 Amended City Budget as of 8/31/2023

** During 2021, the ROW Management and Inspection function moved from Operations and Maintenance to City Engineering, increasing in 2023 due to funding of CSU-reimbursed contracted inspectors.

*** Beginning in 2022 and finalized in 2023, the Engineering Development Review function was transferred to Planning and Neighborhood Services.

City Engineering - Organizational Chart



Note: The City Engineering Division reports to the Director of Public Works until the Deputy Director position is filled. The Deputy Director position is included in the position totals for City Engineering.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2023, and changes occurring as part of the 2024 Budget for each fund including General Fund, Pikes Peak Rural Transportation Authority (PPRTA), and Capital Improvements Program (CIP).

City Engineering - General Fund: Summary, Funding, and Position Changes

	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Salary/Benefits/Pensions	\$3,656,366	\$4,263,789	\$4,400,190	\$4,400,190	\$4,496,898	\$96,708
Operating	316,008	202,587	1,391,552	1,391,552	1,505,072	113,520	
Capital Outlay	0	105,665	500	500	120,000	119,500	
Total	\$3,972,374	\$4,572,041	\$5,792,242	\$5,792,242	\$6,121,970	\$329,728	
CIP	\$5,124,887	\$3,630,042	\$7,195,423	\$7,195,423	\$2,287,951	(\$4,907,472)	
Grand Total	\$9,097,261	\$8,202,083	\$12,987,665	\$12,987,665	\$8,409,921	(\$4,577,744)	
Revenue	\$6,576,464	\$7,154,744	\$8,052,100	\$8,052,100	\$9,479,100	\$1,427,000	
General Fund	Position Title	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget	
	Administrative Assistant I	1.00	1.00	1.00	1.00	0.00	
	Administrative Assistant II	3.00	3.00	3.00	3.00	0.00	
	Analyst I	2.00	2.00	1.00	1.00	0.00	
	Analyst II	1.00	1.00	1.00	1.00	0.00	
	Deputy Public Works Director/City Engineer	1.00	1.00	1.00	1.00	0.00	
	Engineer III	2.00	2.00	3.00	3.00	0.00	
	Engineering Inspector I/II	5.00	5.00	6.00	8.00	2.00	
	Engineering Inspector III Lead	6.00	6.00	5.00	5.00	0.00	
	Engineering Program Manager	1.00	1.00	0.00	0.00	0.00	
	Engineering Supervisor	3.00	3.00	3.00	3.00	0.00	
	Engineering Technician III	3.00	3.00	3.00	3.00	0.00	
	Licensed Surveyor	1.00	1.00	1.00	1.00	0.00	
	Public Communications Specialist Senior	1.00	1.00	1.00	1.00	0.00	
	Public Works Director	1.00	1.00	1.00	1.00	0.00	
	Senior Analyst	1.00	1.00	1.00	1.00	0.00	
	Senior Engineer	3.00	3.00	3.00	3.00	0.00	
	Senior Program Administrator	0.00	0.00	1.00	1.00	0.00	
	Total Positions	35.00	35.00	35.00	37.00	2.00	

* 2023 Amended City Budget as of 8/31/2023

City Engineering - General Fund: Summary, Funding, and Position Changes

Funding Changes	During 2023	* 2023 Amended - 2023 Original Budget
	None	\$0
	Total During 2023	\$0
	For 2024	2024 Budget - * 2023 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions	(\$124,077)
	Increase to fund pay for performance and pay progression	92,898
	Increase to fund medical cost adjustments	20,458
	Increase to fund 2.00 FTEs Inspectors for ROW Management and Inspection function, offset by increased fee revenue	176,406
	Decrease due to operating budget reductions	(65,957)
	Redistribution of Salaries/Benefits/Pensions to Operating	(3,020)
	Total Salaries/Benefits/Pensions	\$96,708
	Operating	
	Increase to fund the Colorado Springs Utilities (CSU) Fiber Installation inspection costs (offset by reimbursement from CSU)	\$100,000
	Increase to fund one-time operating costs related to 2.00 FTEs Inspectors (offset by fee revenue)	10,000
	Redistribution of Salaries/Benefits/Pensions to Operating	3,020
	Redistribution of Capital Outlay to Operating	500
	Total Operating	\$113,520
	Capital Outlay	
	Increase to fund one-time vehicle costs for the addition of 2.00 Inspectors (offset by fee revenue)	\$120,000
	Redistribution of Capital Outlay to Operating	(500)
	Total Capital Outlay	\$119,500
	CIP	
	Decrease in 2024 CIP Projects due to removal of 2023 one-time projects funded by annexation fees	(\$4,907,472)
Total CIP	(\$4,907,472)	
Total For 2024	(\$4,577,744)	

Position Changes	During 2023	* 2023 Amended - 2023 Original Budget
	None	0.00
	Total During 2023	0.00
	For 2024	2024 Budget - * 2023 Amended Budget
	Add 2.00 FTEs Inspectors for the ROW Management and Inspection function, offset by increased fee revenue	2.00
	Total For 2024	2.00

* 2023 Amended City Budget as of 8/31/2023

City Engineering - PPRTA: Summary

PPRTA	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget	
	Capital†	\$7,446,015	\$38,399,551	\$54,281,072	\$56,882,543	\$56,204,000	(\$678,543)	
	Maintenance	5,625,462	10,056,902	9,000,000	10,000,000	13,500,000	3,500,000	
	Total	\$13,071,477	\$48,456,453	\$63,281,072	\$66,882,543	\$69,704,000	\$2,821,457	
	2024 PPRTA Maintenance Projects							
	Road and Bridge Repair and Maintenance						\$13,000,000	
	PPRTA Capital Project Maintenance						500,000	
	Total PPRTA Maintenance						\$13,500,000	
† The PPRTA capital projects for the budget year are listed below in the CIP table. 2021 and 2022 Actuals reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing.								
The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document.								

* 2023 Amended City Budget as of 8/31/2023. The 2023 Amended PPRTA Budget for capital and maintenance as of 8/31/2023 may include additional sales tax revenue for 2022 and 2023.

City Engineering - Grants Fund: Summary and Funding Changes

Grants Fund	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Grants Fund**	\$20,549,701	\$8,349,221	\$14,007,897	\$14,007,897	\$1,477,237	(\$12,530,660)
	Total	\$20,549,701	\$8,349,221	\$14,007,897	\$14,007,897	\$1,477,237	(\$12,530,660)

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. See Grants Overview for more information.

Funding Changes	During 2023	* 2023 Amended - 2023 Original Budget
	None	\$0
	Total During 2023	\$0
	For 2024	2024 Budget - * 2023 Amended Budget
	Decrease in potential grant awards	(\$12,530,660)
	Total For 2024	(\$12,530,660)

* 2023 Amended Budget as of 8/31/2023

City Engineering - CIP Program

CIP Program*	Project	General Fund	Grants	PPRTA	Total Allocation
	31st St and Fontanero St Roundabout (TIP)	232,529			232,529
	8th Street Imps: Motor City Way to Fountain Creek			1,000,000	1,000,000
	Academy Blvd.: Fountain to Milton Proby Reconstruction			13,300,000	13,300,000
	Arterial Reimbursements	310,000			310,000
	Circle Dr. EB over Fountain Creek Bridge Rehabilitation			9,595,436	9,595,436
	Colorado Ave Roadway Improvements (31st St to Limit St) (TIP)	129,328			129,328
	Cumbre Vista Road Repair	119,056			119,056
	Emergency Bridge Fund			1,000,000	1,000,000
	I-25 Ramps: South Nevada/ Tejon St. Corridor Improvements			7,561,497	7,561,497
	Lake and Southgate Intersection (TIP)	202,704			202,704
	Las Vegas/Royer UPRR Crossing Relocation			2,000,000	2,000,000
	Nevada & Tejon UPRR Crossing Relocation			1,000,000	1,000,000
	Pedestrian Improvement-Citywide			687,000	687,000
	Pedestrian Improvement-School and Neighborhood			412,000	412,000
	S Cheyenne Canyon Rd 1 over Cheyenne Creek Bridge Replacement			831,607	831,607
	Sinton Trail Crossing (TIP)	1,036,363			1,036,363
	UPRR Mainline over Fontanero Bridge Replacement			18,816,460	18,816,460
	Water St & 31st St Bridge Replacement (TIP)	130,000			130,000
	Woodmen Rd: Design/EA Revaluation - SH21 to US24 (TIP)	127,971	1,349,266		1,477,237
Total 2024 CIP	\$2,287,951	\$1,349,266	\$56,204,000	\$59,841,217	

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND
City Engineering

Acct # - Description	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
Salaries/Benefits/Pensions						
51003 - REDUCTION IN SALARIES BENEFITS	0	0	0	0	(65,957)	(65,957)
51205 - CIVILIAN SALARIES	2,712,330	3,248,890	3,344,716	3,344,716	3,431,913	87,197
51210 - OVERTIME	9,379	5,257	7,500	7,500	4,000	(3,500)
51230 - SHIFT DIFFERENTIAL	206	110	0	0	0	0
51245 - RETIREMENT TERM VACATION	4,151	3,599	0	0	0	0
51260 - VACATION BUY PAY OUT	9,692	13,456	0	0	0	0
51299 - SALARIES REIMBURSEMENTS	98,618	12,884	(11,785)	(11,785)	(11,785)	0
51610 - PERA	373,104	456,389	493,680	493,680	507,238	13,558
51615 - WORKERS COMPENSATION	25,937	31,433	36,184	36,184	28,154	(8,030)
51620 - EQUITABLE LIFE INSURANCE	6,449	7,649	12,599	12,599	10,613	(1,986)
51640 - DENTAL INSURANCE	15,376	16,769	17,040	17,040	18,480	1,440
51670 - PARKING FOR EMPLOYEES	8,200	11,550	11,020	11,020	11,500	480
51690 - MEDICARE	38,104	45,588	48,500	48,500	49,762	1,262
51695 - CITY EPO MEDICAL PLAN	54,531	88,922	101,153	101,153	91,848	(9,305)
51696 - ADVANTAGE HD MED PLAN	284,467	304,908	323,583	323,583	401,882	78,299
51697 - HRA BENEFIT TO ADV MED PLAN	15,822	16,385	16,000	16,000	19,250	3,250
Salaries/Benefits/Pensions Total	3,656,366	4,263,789	4,400,190	4,400,190	4,496,898	96,708
Operating						
52110 - OFFICE SUPPLIES	1,020	939	2,698	2,698	2,698	0
52111 - PAPER SUPPLIES	437	539	1,152	1,152	652	(500)
52115 - MEDICAL SUPPLIES	104	282	550	550	250	(300)
52120 - SOFTWARE SUBSCRIPTION/LICENSE	30,011	24,407	2,000	2,000	11,270	9,270
52122 - CELL PHONES EQUIP AND SUPPLIES	17	229	500	500	451	(49)
52125 - GENERAL SUPPLIES	2,403	1,803	2,346	2,346	4,858	2,512
52135 - POSTAGE	1,050	1,877	6,607	6,607	2,000	(4,607)
52140 - WEARING APPAREL	937	0	1,900	1,900	1,900	0
52145 - PAINT AND CHEMICAL	272	744	200	200	300	100
52192 - STORMWATER PERMIT	0	774	4,880	4,880	2,000	(2,880)
52235 - MAINT MACHINERY AND APPARATUS	3,790	3,968	4,600	4,600	4,000	(600)
52305 - MAINT SOFTWARE & OTHER FEES	7,348	7,069	8,100	8,100	8,100	0
52415 - CONTRACTS AND SPEC PROJECTS	44,861	12,479	24,000	24,000	24,000	0
52431 - CONSULTING SERVICES	0	0	5,529	5,529	0	(5,529)
52560 - PARKING SERVICES	5,460	5,760	6,140	6,140	7,080	940
52568 - BANK AND INVESTMENT FEES	12	12	0	0	12	12
52573 - CREDIT CARD FEES	145,540	142,103	45,000	45,000	45,000	0
52575 - SERVICES	29,568	(85,657)	1,206,050	1,206,050	1,305,250	99,200
52590 - TEMPORARY EMPLOYMENT	0	18,063	0	0	16,547	16,547
52605 - CAR MILEAGE	0	129	0	0	0	0
52607 - CELL PHONE ALLOWANCE	5,040	4,860	5,560	5,560	5,560	0
52610 - PROFESSIONAL LICENSES	544	0	1,158	1,158	1,158	0
52615 - DUES AND MEMBERSHIP	1,971	2,130	2,850	2,850	2,010	(840)
52625 - MEETING EXPENSES IN TOWN	317	904	1,000	1,000	800	(200)
52630 - TRAINING	3,521	3,670	13,100	13,100	11,100	(2,000)
52655 - TRAVEL OUT OF TOWN	0	109	0	0	0	0
52706 - WIRELESS COMMUNICATION	0	0	600	600	0	(600)
52738 - CELL PHONE BASE CHARGES	9,965	11,572	14,424	14,424	7,424	(7,000)

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND
City Engineering

Acct # - Description	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
52770 - SAFETY EQUIPMENT	639	3,653	6,750	6,750	5,010	(1,740)
52775 - MINOR EQUIPMENT	11,263	30,470	11,284	11,284	25,078	13,794
52776 - PRINTER CONSOLIDATION COST	5,607	5,815	7,340	7,340	5,814	(1,526)
52834 - CHGS REAL ESTATE SVCS	0	15	0	0	0	0
52874 - OFFICE SERVICES PRINTING	769	1,048	1,234	1,234	750	(484)
60145 - SUBDIVISION RECORDING FEES	0	(274)	0	0	0	0
65160 - RECRUITMENT	0	225	0	0	0	0
65275 - COST OF COLLECTION	3,542	2,870	4,000	4,000	4,000	0
Operating Total	316,008	202,587	1,391,552	1,391,552	1,505,072	113,520
Capital Outlay						
53020 - COMPUTERS NETWORKS	0	0	500	500	0	(500)
53080 - VEHICLES ADDITIONS	0	105,665	0	0	120,000	120,000
Capital Outlay Total	0	105,665	500	500	120,000	119,500
Expense Total	3,972,374	4,572,041	5,792,242	5,792,242	6,121,970	329,728
CIP Total	5,124,887	3,630,042	7,195,423	7,195,423	2,287,951	(4,907,472)
Grand Total	9,097,261	8,202,083	12,987,665	12,987,665	8,409,921	(4,577,744)
Revenue						
44025 - CASH OVER SHORT	443	0	0	0	0	0
44040 - SALE OF PROPERTY	5,060	0	0	0	0	0
43075 - CITY SHARE	0	6	0	0	0	0
45905 - RENTAL INCOME	100	100	100	100	100	0
46173 - REIMBURSEMENT FR UTILITY FUND	0	0	1,200,000	1,200,000	1,300,000	100,000
46170 - REIMBURSEMENT FR OTHER FUNDS	56,839	45,845	60,000	60,000	60,000	0
45957 - FINES/WORK WO PERMIT	0	0	0	0	50,000	50,000
43356 - DEVELOPMENT REVIEW FEES	519,315	442,413	520,000	520,000	520,000	0
45692 - CONCRETE PERMITS	416,834	312,476	390,000	390,000	390,000	0
45695 - EXCAVATION PERMITS	1,111,151	1,300,046	1,311,000	1,311,000	1,813,000	502,000
45802 - TRAFFIC CONTROL PERMIT	2,233,689	2,165,993	2,250,000	2,250,000	2,525,000	275,000
45806 - PAVEMENT DEGRADATION FEE	1,678,466	2,471,175	1,820,000	1,820,000	2,320,000	500,000
42340 - RECORDING FEE	1,646	192	0	0	0	0
45697 - INSPECTION OVERTIME	5,528	959	0	0	0	0
45699 - DEVELOPMENT INSPECTION FEE	547,393	415,539	501,000	501,000	501,000	0
Revenue Total	6,576,464	7,154,744	8,052,100	8,052,100	9,479,100	1,427,000

* 2023 Amended City Budget as of 8/31/2023

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Public Works Operations and Maintenance

Corey Farkas, Manager | (719) 385-5934 | CityOM@coloradosprings.gov

All Funds Summary

All Funds	Use of Funds	2022	2023	* 2023	2024	2024 Budget -
		Actual	Original Budget	Amended Budget	Budget	* 2023 Amended Budget
	General Fund	\$19,733,012	\$24,047,812	\$24,047,812	\$23,005,568	(\$1,042,244)
	General Fund - CIP	1,545,528	750,000	750,000	750,000	0
	Grants Fund**	0	0	0	9,000,000	9,000,000
	2C/2C2 - Road Tax Fund ¹	68,349,216	74,281,900	90,281,900	73,682,900	(16,599,000)
	PPRTA - Capital ²	0	412,000	412,000	412,000	0
	PPRTA - Maintenance ²	27,899,906	23,184,056	23,634,368	22,159,895	(1,474,473)
	Street Tree Fund	38	187	187	264	77
	Total	\$117,527,700	\$122,675,768	\$139,126,080	\$129,010,627	(\$10,115,640)
	Positions					
	General Fund	195.00	210.25	210.50	210.50	0.00
	Total	195.00	210.25	210.50	210.50	0.00

* 2023 Amended City Budget as of 8/31/2023

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. See Grants Overview for more information.

¹ In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads for years 2021-2025, at a sales tax rate of 0.57%, reduced from 0.62% for Issue 2C that was passed by voters in November 2015, for years 2016-2020.

² Following PPRTA's budgeting practices, the 2023 Amended Budget may include 2022 unspent carryover, 2021 revenue carryover, and additional 2022 revenue. The 2023 Original Budget and 2024 Budget do not include carryover.

Significant Changes vs. 2023

- Increase of approximately \$359,000 in the General Fund mainly to fund existing positions, pay for performance, and benefit cost adjustments
- Decrease of \$1,357,438 in the General Fund due to operating budget reductions
- During 2023, Forestry moved under Operations and Maintenance, along with personnel and financial history, due to sharing of resources, equipment and personnel, in order to further streamline the maintenance of rights-of-way and medians within one division
- Increase of approximately \$9 million in the Grants Fund due to a Forestry grant award from the U.S. Department of Agriculture to fund maintenance and improvement of trees and new tree planting in the Southeast part of the city
- During 2023, a supplemental appropriation to the 2C/2C2 - Road Tax Fund was approved by City Council in the amount of \$16,000,000 for additional capital expenditures, and is removed for 2024
- Decrease in PPRTA Maintenance based on available funding

Public Works Operations and Maintenance - Overview

The Public Works Operations and Maintenance Division's focus is to provide high quality maintenance and rehabilitation of the City's roadway, drainage, and tree canopy infrastructure. Responsibilities include:

Asset Management

- Maintain condition inventory of infrastructure assets including bridges, storm pipes and channels, roadway pavements, traffic signals, signs, pavement markings, curb and gutter, sidewalk, pedestrian ramps, trails, and more
- Analyze and monitor the conditions, costs, and life cycle of the City's infrastructure to equip decision makers with information for maintaining safe and operational public infrastructure
- Identify and locate all owned underground facilities within public rights of way alerting excavators of buried subsurface utilities to facilitate safe excavation during construction activities

Concrete Repair, Pavement Rehabilitation and Resurfacing

- Provide concrete repairs for roadway infrastructure including curb/gutter, sidewalks, pedestrian ramps, cross pans, and overlay prep for resurfacing
- Provide minor resurfacing for sections of roadway
- Prioritize street resurfacing based on surface distress, traffic volume, drainage impacts, oxidation (weather wear), deterioration, and failure of the sub-grade material
- Manage contracts for pavement resurfacing (mill/overlay, chip and slurry seal)

Forestry

- Conduct tree maintenance such as pruning to maintain and enhance the health, vigor, and aesthetic value of each individual tree
- Manage contracted services providing forest management and mitigation activities, urban tree and stump removals, and tree pruning and maintenance services
- Remove diseased, dead, and dying trees for resident safety and health of the urban forest
- Plant trees to foster sustainability and resilience, to increase canopy coverage for shade and stormwater retention, and to maintain our original forest legacy
- Provide for and enhance public safety by clearing traffic and school zone signs and visibility obstructions
- Provide emergency response and coordinate efforts to address weather-related tree failures

Signs & Markings

- Maintain the City's signs and markings system
- Install new signage and replace worn out signs to meet federal standards
- Re-stripe roadways, crosswalks, legends, and bike lanes
- Coordinate new guardrail installations and coordinate replacement of damaged guardrail

Snow, Ice Control and Emergency Weather Response

- Provide snow and emergency weather conditions response year-round to establish safe and passable streets
- Provide service for over 6,300 lane miles of roadway extending over a 200 square-mile area

Public Works Operations and Maintenance - Overview (cont'd)

2C2 - Road Tax Fund*

- Oversee paving contracts for the Overlay Program to repair and/or improve roadway segments
- Oversee pre-overlay concrete contracts for the Concrete Program to repair and/or improve concrete such as curb and gutter, sidewalks, and pedestrian ramps
- Oversee contracts for inspection and third-party testing of the individual projects

* In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads with \$361 million over 5 years, 2021-2025, at a reduced sales tax rate of 0.57%. This is a continuation of Issue 2C which was passed by voters in November of 2015, for 2016-2020, at a sales tax rate of 0.62%.

Public Works Operations and Maintenance - Functions

Public Works Operations and Maintenance manages the following General Fund supported functions (these amounts do not include CIP or Projects):

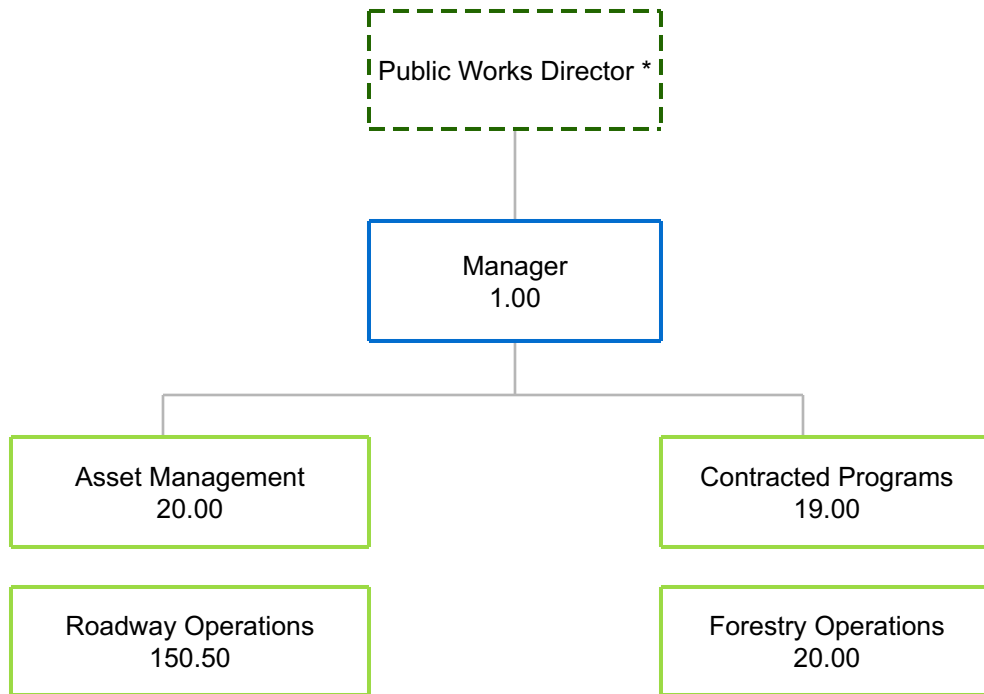
Public Works Operations and Maintenance Functions	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget
Asset Management	\$1,537,420	\$1,844,493	\$2,403,137	\$2,403,137	\$2,307,518
Contracted Programs	1,466,420	1,854,339	2,196,657	2,266,428	2,171,151
Forestry Operations***	1,880,331	2,529,007	3,022,235	3,022,235	2,656,377
Medians and Rights-of Way**	0	282,724	928,396	928,396	1,277,610
Roadway Operations	12,159,531	13,222,449	15,497,387	15,427,616	14,592,912
Total General Fund	\$17,043,702	\$19,733,012	\$24,047,812	\$24,047,812	\$23,005,568

* 2023 Amended City Budget as of 8/31/2023

** During 2022, the Medians and Rights-of-Way function was established for the Keep It Clean COS initiative. There were one-time costs in 2022 associated with the purchase of equipment.

*** During 2023, the Forestry Division was moved under Public Works Operations and Maintenance Division along with the financial history.

Public Works Operations and Maintenance - Organizational Chart



* The Public Works Director position is funded as part of City Engineering's budget. This position is not reflected in the position count in the Budget Summary on the following pages.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2023, and changes occurring as part of the 2024 Budget for each fund including General Fund, 2C/2C2 - Road Tax Fund, Pikes Peak Rural Transportation Authority (PPRTA), and Capital Improvement Program (CIP).

Public Works Operations and Maintenance - General Fund: Summary, Funding, and Position Changes

	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
Use of Funds						
Salary/Benefits/Pensions	\$13,782,488	\$15,659,357	\$19,466,517	\$19,466,517	\$18,479,088	(\$987,429)
Operating	3,142,581	3,824,614	4,507,132	4,507,132	4,484,980	(22,152)
Capital Outlay	118,633	249,041	74,163	74,163	41,500	(32,663)
Total	\$17,043,702	\$19,733,012	\$24,047,812	\$24,047,812	\$23,005,568	(\$1,042,244)
CIP	\$245,927	\$1,545,528	\$750,000	\$750,000	\$750,000	\$0
Grand Total	\$17,289,629	\$21,278,540	\$24,797,812	\$24,797,812	\$23,755,568	(\$1,042,244)
Revenue	\$3,108,470	\$3,230,399	\$3,554,397	\$3,554,397	\$3,554,397	\$0
General Fund	Position Title	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Analyst II	1.00	1.00	1.00	1.00	0.00
	Business Support Specialist I	0.00	0.75	0.75	0.75	0.00
	Business Support Specialist II	3.00	6.00	6.00	6.00	0.00
	Business Support Specialist, Senior	3.00	3.00	3.00	3.00	0.00
	City Forester	1.00	1.00	1.00	1.00	0.00
	Concrete Finisher I	2.00	2.00	2.00	2.00	0.00
	Concrete Finisher II	2.00	2.00	2.00	2.00	0.00
	Construction Project Manager	3.00	3.00	3.00	3.00	0.00
	Crew Leader	11.00	11.00	12.00	12.00	0.00
	District Crew Leader	1.00	1.00	0.00	0.00	0.00
	Engineering Technician II	1.00	1.00	1.00	1.00	0.00
	Engineering Technician III	0.00	0.00	1.00	1.00	0.00
	Environmental Sfty & Hlth Coor	1.00	1.00	1.00	1.00	0.00
	Equipment Operator I	46.00	48.00	47.00	47.00	0.00
	Equipment Operator II	34.00	39.00	39.00	39.00	0.00
	Forester	2.00	2.75	2.75	2.75	0.00
	Forestry Technician I	1.00	2.25	1.00	1.00	0.00
	Forestry Technician II	5.00	5.00	6.00	6.00	0.00
	GIS Analyst	2.00	2.00	2.00	2.00	0.00

* 2023 Amended City Budget as of 8/31/2023

Public Works Operations and Maintenance - General Fund: Summary, Funding, and Position Changes

General Fund	Position Title	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	GIS Technician	2.00	3.00	3.00	3.00	0.00
	Inspector I	0.00	0.50	0.50	0.50	0.00
	Inspector II	5.00	5.00	4.00	4.00	0.00
	Inspector III	7.00	7.00	8.00	8.00	0.00
	Maintenance Technician I	1.00	1.00	2.50	2.50	0.00
	Maintenance Technician II	1.00	1.00	0.00	0.00	0.00
	Public Works Asset Manager	1.00	1.00	1.00	1.00	0.00
	Public Works Asset Supervisor	1.00	1.00	1.00	1.00	0.00
	Public Works Operations Mgr	1.00	1.00	1.00	1.00	0.00
	Senior Analyst	1.00	1.00	1.00	1.00	0.00
	Senior Concrete Finisher	4.00	4.00	4.00	4.00	0.00
	Senior Equipment Operator	20.00	20.00	19.00	19.00	0.00
	Senior Forestry Technician	4.00	4.00	5.00	5.00	0.00
	Senior GIS Analyst	2.00	2.00	2.00	2.00	0.00
	Senior Maintenance Technician	1.00	1.00	0.00	0.00	0.00
	Sign Technician II	1.00	1.00	1.00	1.00	0.00
	Skilled Maintenance Supervisor	2.00	2.00	2.00	2.00	0.00
	Street Programs Supervisor	3.00	3.00	3.00	3.00	0.00
	Streets District Supervisor	10.00	10.00	11.00	11.00	0.00
	Streets Operations Manager	2.00	2.00	2.00	2.00	0.00
	Streets Operations Program Ast	1.00	1.00	1.00	1.00	0.00
	Utilities Locator I/II	6.00	7.00	5.00	5.00	0.00
	Utility Locator, Senior	0.00	0.00	2.00	2.00	0.00
Total Positions	195.00	210.25	210.50	210.50	0.00	

* 2023 Amended City Budget as of 8/31/2023

Public Works Operations and Maintenance - General Fund: Summary, Funding, and Position Changes

Funding Changes	During 2023	* 2023 Amended - 2023 Original Budget
	None	\$0
	Total During 2023	\$0
	For 2024	2024 Budget - * 2023 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions	(\$265,770)
	Increase to fund pay for performance and pay progression	504,628
	Increase to fund medical cost adjustments	119,999
	Decrease due to operating budget reductions	(1,357,438)
	Redistribution of Operating to Salaries/Benefits/Pensions	11,152
	Total Salaries/Benefits/Pensions	(\$987,429)
	Operating	
	Decrease to remove 2023 one-time operating costs for Utility Locate Team	(\$9,000)
	Redistribution of Operating to Salaries/Benefits/Pensions	(11,152)
	Redistribution of Operating to Capital Outlay	(2,000)
	Total Operating	(\$22,152)
	Capital Outlay	
	Decrease to remove one-time vehicle costs for the Utility Locate Team	(\$34,663)
	Redistribution of Operating to Capital Outlay	2,000
	Total Capital Outlay	(\$32,663)
CIP		
None	\$0	
Total CIP	\$0	
Total For 2024	(\$1,042,244)	

* 2023 Amended City Budget as of 8/31/2023

Position Changes	During 2023	* 2023 Amended - 2023 Original Budget
	Add 0.50 FTE Maintenance Technician I (adjustment related to the hourly FTE conversion)	0.50
	Eliminate 0.25 FTE Forestry Technician I (adjustment related to the hourly FTE conversion)	(0.25)
	Total During 2023	0.25
	For 2024	2024 Budget - * 2023 Amended Budget
None	0.00	
Total For 2024	0.00	

* 2023 Amended City Budget as of 8/31/2023

Public Works Operations and Maintenance - 2C/2C2 - Road Tax Fund: Summary

2C/2C2 - Road Tax Fund	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Special Revenue Fund - Roadway Improvements	\$56,760,254	\$68,349,216	\$74,281,900	\$90,281,900	\$73,682,900	(\$16,599,000)
	Total	\$56,760,254	\$68,349,216	\$74,281,900	\$90,281,900	\$73,682,900	(\$16,599,000)

In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads for years 2021-2025, at a sales tax rate of 0.57%, reduced from 0.62% for Issue 2C that was passed by voters in November 2015, for years 2016-2020.

* 2023 Amended City Budget as of 8/31/2023

Public Works Operations and Maintenance - PPRTA: Summary

PPRTA	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Capital [†]	\$412,000	\$0	\$412,000	\$412,000	\$412,000	\$0
	Maintenance	22,438,223	27,899,906	23,184,056	23,634,368	22,159,895	(1,474,473)
Total	\$22,850,223	\$27,899,906	\$23,596,056	\$24,046,368	\$22,571,895	(\$1,474,473)	
2024 PPRTA Maintenance Projects							
Roadway and Infrastructure Maintenance							
PPRTA Contracted Maintenance Programs						\$16,503,728	
PPRTA In-House Maintenance Programs						5,656,167	
Total PPRTA Maintenance						\$22,159,895	
[†] The PPRTA capital projects for the budget year are listed below in the CIP table. 2021 and 2022 Actual reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing.							
The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document.							

* 2023 Amended City Budget as of 8/31/2023

Public Works Operations and Maintenance - Grants Fund: Summary and Funding Changes

Grants Fund	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Grants Fund**		\$0	\$0	\$0	\$0	\$9,000,000
Total		\$0	\$0	\$0	\$0	\$9,000,000	\$9,000,000

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. See Grants Overview for more information.

Funding Changes	During 2023	* 2023 Amended - 2023 Original Budget
	None	
Total During 2023		\$0
Funding Changes	For 2024	2024 Budget - * 2023 Amended Budget
	Forestry grant award from the U.S. Department of Agriculture	\$9,000,000
	Total For 2024	\$9,000,000

* 2023 Amended City Budget as of 8/31/2023

Public Works Operations and Maintenance - CIP Program

CIP Program*	Project	General Fund	PPRTA	2C2 - Road Tax Fund	Total Allocation
		2C2 - Road Repair, Maintenance, and Improvements ¹			73,682,900
	Companion Drainage Improvements for Roadway Projects		412,000		412,000
	Street Pavement Improvements (MOE)	750,000			750,000
	Total 2024 CIP	\$750,000	\$412,000	\$73,682,900	\$74,844,900

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

¹ Includes investment fees in addition to costs associated with the project

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Public Works - Operations and Maintenance Division

Acct # - Description	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
Salaries/Benefits/Pensions						
51003 - REDUCTION IN SALARIES BENEFITS	0	0	0	0	(1,357,438)	(1,357,438)
51205 - CIVILIAN SALARIES	9,340,403	10,668,751	13,297,713	13,297,713	13,716,074	418,361
51210 - OVERTIME	438,136	338,269	490,287	490,287	493,915	3,628
51220 - SEASONAL TEMPORARY	58,756	128,191	69,589	69,589	67,089	(2,500)
51230 - SHIFT DIFFERENTIAL	13,486	5,759	11,000	11,000	11,000	0
51235 - STANDBY	36,572	46,492	35,000	35,000	45,000	10,000
51240 - RETIREMENT TERMINATION SICK	0	57,619	0	0	0	0
51245 - RETIREMENT TERM VACATION	56,275	61,078	9,300	9,300	9,300	0
51260 - VACATION BUY PAY OUT	58,009	75,271	0	0	0	0
51299 - SALARIES REIMBURSEMENTS	(68,014)	(71,078)	4,500	4,500	4,500	0
51610 - PERA	1,363,803	1,592,821	1,970,819	1,970,819	2,037,138	66,319
51612 - RETIREMENT HEALTH SAVINGS	15,386	0	0	0	0	0
51615 - WORKERS COMPENSATION	510,021	568,166	629,461	629,461	512,322	(117,139)
51620 - EQUITABLE LIFE INSURANCE	22,333	24,900	46,091	46,091	39,479	(6,612)
51640 - DENTAL INSURANCE	74,433	76,847	99,000	99,000	94,500	(4,500)
51655 - RETIRED EMP MEDICAL INS	2,194	2,194	0	0	0	0
51670 - PARKING FOR EMPLOYEES	3,390	9,740	7,470	7,470	7,494	24
51675 - UNEMPLOYMENT INSURANCE	3,436	0	0	0	0	0
51690 - MEDICARE	137,154	156,842	193,613	193,613	199,856	6,243
51695 - CITY EPO MEDICAL PLAN	324,499	282,711	303,523	303,523	324,723	21,200
51696 - ADVANTAGE HD MED PLAN	1,315,107	1,549,730	2,187,901	2,187,901	2,168,636	(19,265)
51697 - HRA BENEFIT TO ADV MED PLAN	77,109	85,054	111,250	111,250	105,500	(5,750)
Salaries/Benefits/Pensions Total	13,782,488	15,659,357	19,466,517	19,466,517	18,479,088	(987,429)
Operating						
52105 - MISCELLANEOUS OPERATING	18,809	93,984	200	200	200	0
52110 - OFFICE SUPPLIES	4,481	5,181	6,888	6,888	6,700	(188)
52115 - MEDICAL SUPPLIES	562	32	500	500	500	0
52120 - SOFTWARE SUBSCRIPTION/LICENSE	5,484	3,886	31,750	31,750	30,750	(1,000)
52122 - CELL PHONES EQUIP AND SUPPLIES	323	0	2,400	2,400	1,400	(1,000)
52125 - GENERAL SUPPLIES	124,436	191,803	161,271	161,271	185,092	23,821
52131 - CONCRETE SUPPLIES	0	357	0	0	0	0
52135 - POSTAGE	385	1,848	1,000	1,000	3,250	2,250
52140 - WEARING APPAREL	3,147	2,370	4,250	4,250	6,500	2,250
52145 - PAINT AND CHEMICAL	14,097	7,385	21,750	21,750	20,000	(1,750)
52160 - FUEL	224	199	50	50	800	750
52185 - AGGREGATE MATERIAL	176	631	233	233	700	467
52192 - STORMWATER PERMIT	0	0	1,000	1,000	1,000	0
52204 - TREE REPLACEMENT	0	0	4,000	4,000	4,000	0
52210 - MAINT TREES	442,011	705,566	617,644	617,644	614,272	(3,372)
52225 - MAINT COMPUTER SOFTWARE	1,788	0	0	0	0	0
52235 - MAINT MACHINERY AND APPARATUS	27,785	9,430	100,000	100,000	75,000	(25,000)
52255 - MAINT SIGNS	413	0	0	0	0	0
52265 - MAINT BUILDINGS AND STRUCTURE	72,296	59,740	135,000	135,000	105,000	(30,000)
52270 - MAINT WELLS AND RESERVOIRS	0	320	0	0	0	0
52280 - MAINT ROADS AND BRIDGES	974	0	0	0	0	0
52281 - MAINT INFRASTRUCTURE	294,441	654,378	350,000	350,000	350,000	0

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Public Works - Operations and Maintenance Division

Acct # - Description	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
52410 - BUILDING SECURITY SERVICES	10,822	21,888	11,000	11,000	11,000	0
52415 - CONTRACTS AND SPEC PROJECTS	(68)	(1,716)	0	0	0	0
52425 - ENVIRONMENTAL SERVICES	0	258	1,000	1,000	1,000	0
52435 - GARBAGE REMOVAL SERVICES	10,896	23,113	9,000	9,000	20,000	11,000
52445 - JANITORIAL SERVICES	66,896	64,898	70,000	70,000	83,463	13,463
52455 - LAWN MAINTENANCE SERVICE	283,581	370,632	400,000	400,000	400,000	0
52560 - PARKING SERVICES	2,148	3,953	2,200	2,200	700	(1,500)
52565 - PEST CONTROL	1,027	612	1,100	1,100	1,100	0
52568 - BANK AND INVESTMENT FEES	132	132	84	84	192	108
52571 - SNOW REMOVAL	1,289,002	936,603	1,325,465	1,325,465	1,325,465	0
52574 - LEGAL SERVICES	0	20,524	100	100	100	0
52575 - SERVICES	236,900	273,859	394,440	394,440	382,950	(11,490)
52579 - INSPECTIONS	0	0	258	258	258	0
52590 - TEMPORARY EMPLOYMENT	83,932	171,584	500,000	500,000	485,540	(14,460)
52607 - CELL PHONE ALLOWANCE	2,324	2,700	2,480	2,480	2,900	420
52615 - DUES AND MEMBERSHIP	1,432	2,065	2,750	2,750	4,050	1,300
52625 - MEETING EXPENSES IN TOWN	0	2,451	0	0	2,500	2,500
52630 - TRAINING	14,261	25,989	40,487	40,487	34,000	(6,487)
52655 - TRAVEL OUT OF TOWN	594	3,739	4,200	4,200	6,500	2,300
52705 - COMMUNICATIONS	12,396	6,029	0	0	0	0
52725 - RENTAL OF PROPERTY	0	10,770	120,000	120,000	129,250	9,250
52738 - CELL PHONE BASE CHARGES	51,606	52,429	62,147	62,147	74,213	12,066
52770 - SAFETY EQUIPMENT	25,333	51,965	64,235	64,235	64,535	300
52775 - MINOR EQUIPMENT	15,425	21,989	32,800	32,800	22,500	(10,300)
52776 - PRINTER CONSOLIDATION COST	10,191	10,460	13,250	13,250	11,500	(1,750)
52795 - RENTAL OF EQUIPMENT	0	3,375	5,000	5,000	5,000	0
52874 - OFFICE SERVICES PRINTING	10,212	6,228	6,000	6,000	9,500	3,500
60002 - EMPLOYEE CHRISTMAS PTY/PICNIC	1,347	0	500	500	0	(500)
65352 - EMPLOYEE AWARDS PROGRAM	224	975	600	600	1,500	900
65356 - RETIREMENT AWARDS	136	0	100	100	100	0
Operating Total	3,142,581	3,824,614	4,507,132	4,507,132	4,484,980	(22,152)
Capital Outlay						
53020 - COMPUTERS NETWORKS	26,093	127,379	37,500	37,500	36,500	(1,000)
53030 - FURNITURE AND FIXTURES	4,040	10,125	2,000	2,000	5,000	3,000
53080 - VEHICLES ADDITIONS	88,500	111,537	34,663	34,663	0	(34,663)
Capital Outlay Total	118,633	249,041	74,163	74,163	41,500	(32,663)
Expense Total	17,043,702	19,733,012	24,047,812	24,047,812	23,005,568	(1,042,244)
CIP Total	245,927	1,545,528	750,000	750,000	750,000	0
Grand Total	17,289,629	21,278,540	24,797,812	24,797,812	23,755,568	(1,042,244)
Revenue						
46170 - REIMBURSEMENT FR OTHER FUNDS	3,102,174	3,224,282	3,549,397	3,549,397	3,549,397	0
40150 - RESTITUTION	1,252	1,718	0	0	0	0
40211 - GENERAL FORESTRY	120	155	0	0	0	0
43050 - DAMAGED TREES AND SHRUBS	4,924	4,244	5,000	5,000	5,000	0
Revenue Total	3,108,470	3,230,399	3,554,397	3,554,397	3,554,397	0

* 2023 Amended City Budget as of 8/31/2023

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Traffic Engineering

Todd Frisbie, P.E., PTOE, Manager | (719) 385-7628 | Todd.Frisbie@coloradosprings.gov

All Funds Summary

All Funds	Use of Funds	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	General Fund	\$3,670,513	\$4,020,359	\$4,020,359	\$5,071,867	\$1,051,508
General Fund - CIP	194,038	831,500	831,500	249,500	(582,000)	
PPRTA - Capital ¹	4,489,441	2,648,000	3,164,369	2,648,000	(516,369)	
PPRTA - Maintenance ¹	2,923,758	3,795,926	4,295,926	2,200,000	(2,095,926)	
Grants Fund**	71,732	1,279,500	1,279,500	0	(1,279,500)	
Bike Tax	109,489	84,700	84,700	84,700	0	
Total	\$11,458,971	\$12,659,985	\$13,676,354	\$10,254,067	(\$3,422,287)	
Positions						
General Fund	28.00	28.00	28.00	34.00	6.00	
Total	28.00	28.00	28.00	34.00	6.00	

* 2023 Amended City Budget as of 8/31/2023

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ Following PPRTA's budgeting practices, the 2023 Amended Budget may include 2022 unspent carryover, 2021 revenue carryover, and additional 2022 revenue. The 2023 Original Budget and 2024 Budget do not include carryover.

Significant Changes vs. 2023

- Decrease of approximately \$2,500 in the General Fund for the cost of existing positions, pay for performance, and benefit cost adjustments
- Decrease of \$51,537 in the General Fund due to operating budget reductions
- Increase of \$335,000 in the General Fund for 2.00 FTEs and related one-time operating and capital outlay costs for additional signal maintenance per an agreement with El Paso County (offset by revenue per the IGA)
- Increase of \$520,594 for 4.00 FTEs and related one-time operating and capital outlay costs for permitting and inspection functions (offset by increased fee revenue directly tied to this program)
- Increase of \$250,000 in the General Fund for recurring capital costs for additional school zones (offset by increased fee revenue directly tied to this program)
- Decrease of \$582,000 in planned General Fund - CIP projects
- Decrease in PPRTA Capital and Maintenance projects based on available funding
- Decrease in Grants Fund based on anticipated grant awards

Traffic Engineering - Overview

The focus of the Traffic Engineering Division is to provide safe and efficient movement of vehicles, cyclists, and pedestrians within the public rights of way. The Division works to improve mobility and safety for all users of the city's transportation system. The Traffic Engineering Division is responsible for three major programs:

Traffic Operations

- Municipal Court Liaison for traffic related legal incidents including research, field investigation, and representing the City of Colorado Springs in court
- Review roadway plans for capital projects and development of new roadway corridors, roundabouts, and bike lane projects
- Provide school safety services related to school crossings and parking concerns/issues
- Conduct safety analyses of intersections and roadways and recommend measures to reduce crashes

Traffic Signal Systems

- Manage signal timing and maintenance of approximately 630 traffic signals, 100 cameras and message boards, and 180 school flasher units
- 24-hour emergency response to traffic signal malfunction/repairs
- Operate the incident management system (traffic cameras and message boards) on key arterials throughout the City
- Analyze requests for new traffic signals and additional phases to existing traffic signals

Transportation Planning

- Plan and implement roadway, bike, and pedestrian projects and programs to develop a multi-modal transportation system
- Identify and monitor projects to manage roadway congestion and mitigate unsafe locations for all modes of transportation
- Administer the School Safety Program
- Conduct intersection, corridor, and sub-area traffic analyses to support implementation plans for roadway improvements and the expansion of the City's non-motorized transportation system
- Address neighborhood parking and cut-through traffic issues
- Coordinate transportation planning efforts with other city departments, government agencies, and citizen groups in the Pikes Peak Region
- Collect traffic data, analyze, and generate traffic studies
- Administer the City's truck route program in management of city-wide designated truck routes and issuing oversize/overweight load permits
- Update and implement the City's Intermodal Transportation Plan

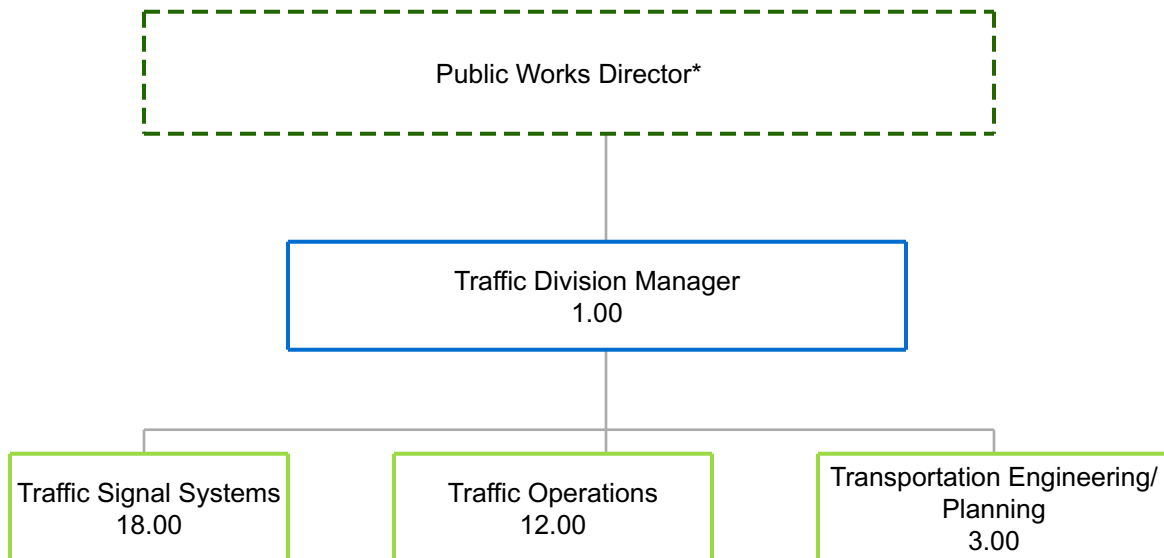
Traffic Engineering - Functions

Traffic Engineering manages the following General Fund supported functions (these amounts do not include CIP or Projects):

Traffic Engineering Functions	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget
School Safety	\$507,481	\$503,508	\$574,945	\$574,945	\$822,510
Signals Maintenance and Construction	921,065	1,069,935	1,156,473	1,156,473	1,548,067
Traffic Management Center (TMC) Operations	373,115	475,427	486,295	486,295	485,618
Transportation Planning	1,372,078	1,621,643	1,802,646	1,802,646	2,215,672
Total Traffic Engineering Functions	\$3,173,739	\$3,670,513	\$4,020,359	\$4,020,359	\$5,071,867

* 2023 Amended City Budget as of 8/31/2023

Traffic Engineering - Organizational Chart



*The Public Works Director position is funded as part of City Engineering's budget. This position is not reflected in the position count in the Budget Summary on the following page.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2023, and changes occurring as part of the 2024 Budget for each fund including General Fund, Pikes Peak Rural Transportation Authority (PPRTA), Grants, and Capital Improvements Program (CIP).

Traffic Engineering - General Fund: Summary, Funding, and Position Changes

General Fund	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Salary/Benefits/Pensions	\$2,599,840	\$3,144,949	\$3,435,793	\$3,435,793	\$3,869,143	\$433,350
	Operating	566,899	525,564	584,566	584,566	892,724	308,158
	Capital Outlay	7,000	0	0	0	310,000	310,000
	Total	\$3,173,739	\$3,670,513	\$4,020,359	\$4,020,359	\$5,071,867	\$1,051,508
	CIP	\$880,866	\$194,038	\$831,500	\$831,500	\$249,500	(\$582,000)
	Grand Total	\$4,054,605	\$3,864,551	\$4,851,859	\$4,851,859	\$5,321,367	\$469,508
	Revenue	\$343,083	\$359,529	\$341,730	\$341,730	\$840,730	\$499,000
	Position Title	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget	
	Construction Project Manager	1.00	1.00	1.00	1.00	0.00	
	Engineer I	1.00	1.00	1.00	1.00	0.00	
	Engineer III	1.00	1.00	2.00	2.00	0.00	
	Engineering Division Manager	1.00	1.00	1.00	1.00	0.00	
	Engineering Program Manager	1.00	1.00	1.00	1.00	0.00	
	Engineering Supervisor	2.00	2.00	1.00	1.00	0.00	
	Engineering Technician II	7.00	7.00	7.00	13.00	6.00	
	Engineering Technician III	6.00	6.00	6.00	6.00	0.00	
	Planner II	0.00	0.00	1.00	1.00	0.00	
	Planning Supervisor	1.00	1.00	1.00	1.00	0.00	
	Senior Planner	1.00	1.00	0.00	0.00	0.00	
Senior Skilled Maintenance Technician	0.00	0.00	1.00	1.00	0.00		
Skilled Maintenance Supervisor	1.00	1.00	1.00	1.00	0.00		
Skilled Maintenance Technician I	2.00	2.00	1.00	1.00	0.00		
Skilled Maintenance Technician II	3.00	3.00	3.00	3.00	0.00		
Total Positions	28.00	28.00	28.00	34.00	6.00		

* 2023 Amended City Budget as of 8/31/2023

Traffic Engineering - General Fund: Summary, Funding, and Position Changes

Funding Changes	During 2023	* 2023 Amended - 2023 Original Budget
	None	\$0
	Total During 2023	\$0
	For 2024	2024 Budget - * 2023 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions	(\$111,459)
	Increase to fund pay for performance and pay progression	89,641
	Increase to fund medical cost adjustments	19,269
	Increase to fund 2.00 FTEs Engineering Technician II related to the agreement with El Paso County to provide signal maintenance (offset by revenue per IGA)	161,842
	Increase to fund 4.00 FTEs Engineering Technician II (3 traffic control techs and 1 signal tech) - offset by increased fee revenue	325,594
	Decrease due to operating budget reductions	(51,537)
	Total Salaries/Benefits/Pensions	\$433,350
	Operating	
	Increase to fund recurring capital costs for additional school zones	\$250,000
	Increase to fund one-time operating costs related to 6.00 added FTEs (offset by revenue from El Paso County and increased fee revenue)	58,158
	Total Operating	\$308,158
	Capital Outlay	
	Increase to fund one-time vehicle costs for the 6 added Engineering Technician II's (offset by revenue from El Paso County and increased fee revenue)	\$310,000
	Total Capital Outlay	\$310,000
	CIP	
Decrease in 2024 CIP Projects	(\$582,000)	
Total CIP	(\$582,000)	
Total For 2024	\$469,508	
Position Changes	During 2023	* 2023 Amended - 2023 Original Budget
	None	0.00
	Total During 2023	0.00
	For 2024	2024 Budget - * 2023 Amended Budget
	Add 4.00 FTEs Engineering Technician II (3 traffic control techs and 1 signal tech) - offset by increased fee revenue directly tied to this function	4.00
	Add 2.00 FTEs Engineering Technician II related to the IGA with El Paso County to provide signal maintenance (offset by revenue)	2.00
Total For 2024	6.00	

* 2023 Amended City Budget as of 8/31/2023

Traffic Engineering - PPRTA: Summary

PPRTA	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Capital [†]	\$5,483,542	\$4,489,441	\$2,648,000	\$3,164,369	\$2,648,000	(\$516,369)
	Maintenance	1,926,036	2,923,758	3,795,926	4,295,926	2,200,000	(2,095,926)
	Total	\$7,409,578	\$7,413,199	\$6,443,926	\$7,460,295	\$4,848,000	(\$2,612,295)
2024 PPRTA Maintenance Projects							
Citywide Safety and Traffic Operations						\$1,300,000	
Traffic Signal Maintenance						900,000	
Total PPRTA Maintenance						\$2,200,000	
[†] The PPRTA capital projects for the budget year are listed below in the CIP table. 2021 and 2022 Actuals reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing.							
The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document.							

* 2023 Amended City Budget as of 8/31/2023

Traffic Engineering - Grants Fund: Summary and Funding Changes

Grants Fund	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Grants Fund**	\$1,483,349	\$71,732	\$1,279,500	\$1,279,500	\$0	(\$1,279,500)
	Total	\$1,483,349	\$71,732	\$1,279,500	\$1,279,500	\$0	(\$1,279,500)

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. See Grants Overview for more information.

Funding Changes	During 2023		* 2023 Amended - 2023 Original Budget
	None		\$0
	Total During 2023		\$0
	For 2024		2024 Budget - * 2023 Amended Budget
	Decrease in potential grant awards		(\$1,279,500)
	Total For 2024		(\$1,279,500)

* 2023 Amended Budget as of 8/31/2023

Traffic Engineering - CIP Program

CIP Program*	Project	Bike Tax	General Fund	PPRTA	Total Allocation
	Bicycle Infrastructure Improvements	84,700			84,700
	Congestion/Incident Management/Signal Improvements			412,000	412,000
	Intersection Improvements-Citywide			824,000	824,000
	On-Street Bikeway Improvements			412,000	412,000
	Roadway Safety and Traffic Operations			1,000,000	1,000,000
	Signal Addition		85,500		85,500
	Signal Upgrades		164,000		164,000
	Total 2024 CIP	\$84,700	\$249,500	\$2,648,000	\$2,982,200

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Traffic Engineering

Acct # - Description	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
Salaries/Benefits/Pensions						
51003 - REDUCTION IN SALARIES BENEFITS	0	0	0	0	(51,537)	(51,537)
51205 - CIVILIAN SALARIES	1,896,754	2,214,814	2,496,314	2,496,314	2,808,490	312,176
51210 - OVERTIME	24,478	30,069	30,000	30,000	30,000	0
51220 - SEASONAL TEMPORARY	2,048	12,448	4,608	4,608	4,608	0
51230 - SHIFT DIFFERENTIAL	721	361	0	0	0	0
51235 - STANDBY	11,704	12,704	11,500	11,500	11,500	0
51240 - RETIREMENT TERMINATION SICK	0	13,022	0	0	0	0
51245 - RETIREMENT TERM VACATION	9,855	35,046	0	0	0	0
51260 - VACATION BUY PAY OUT	11,805	8,600	0	0	0	0
51299 - SALARIES REIMBURSEMENTS	(15,380)	(14,080)	0	0	0	0
51435 - EXTRA DUTY EXPENDITURE	279	0	0	0	0	0
51610 - PERA	268,119	325,891	369,136	369,136	415,773	46,637
51612 - RETIREMENT HEALTH SAVINGS	0	38,390	0	0	0	0
51615 - WORKERS COMPENSATION	36,068	42,996	48,347	48,347	36,499	(11,848)
51620 - EQUITABLE LIFE INSURANCE	4,470	5,230	9,103	9,103	8,521	(582)
51640 - DENTAL INSURANCE	12,237	12,571	13,620	13,620	17,340	3,720
51670 - PARKING FOR EMPLOYEES	480	600	600	600	600	0
51690 - MEDICARE	27,149	32,253	36,262	36,262	40,790	4,528
51695 - CITY EPO MEDICAL PLAN	31,695	32,348	34,866	34,866	1,679	(33,187)
51696 - ADVANTAGE HD MED PLAN	264,093	325,692	365,186	365,186	521,130	155,944
51697 - HRA BENEFIT TO ADV MED PLAN	13,591	15,994	16,251	16,251	23,750	7,499
51699 - BENEFITS REIMBURSEMENT	(326)	0	0	0	0	0
Salaries/Benefits/Pensions Total	2,599,840	3,144,949	3,435,793	3,435,793	3,869,143	433,350
Operating						
52105 - MISCELLANEOUS OPERATING	(22)	0	0	0	0	0
52110 - OFFICE SUPPLIES	756	1,850	1,174	1,174	1,174	0
52111 - PAPER SUPPLIES	0	0	50	50	50	0
52115 - MEDICAL SUPPLIES	0	0	285	285	285	0
52120 - SOFTWARE SUBSCRIPTION/LICENSE	30,331	204	600	600	600	0
52122 - CELL PHONES EQUIP AND SUPPLIES	0	0	250	250	527	277
52125 - GENERAL SUPPLIES	389	5,711	5,100	5,100	9,381	4,281
52127 - CONSTRUCTION SUPPLIES	4,086	7,049	8,150	8,150	8,150	0
52135 - POSTAGE	3,082	874	1,600	1,600	2,350	750
52145 - PAINT AND CHEMICAL	1,000	230	100	100	700	600
52175 - SIGNS	0	899	0	0	900	900
52190 - JANITORIAL SUPPLIES	3,044	1,513	3,000	3,000	3,000	0
52235 - MAINT MACHINERY AND APPARATUS	23	146	1,330	1,330	0	(1,330)
52245 - MAINT SIGNALS	49,118	48,897	25,000	25,000	68,408	43,408
52247 - MAINT SCHOOL FLASHERS	1,449	0	0	0	0	0
52265 - MAINT BUILDINGS AND STRUCTURE	7,533	14,061	7,000	7,000	7,355	355
52305 - MAINT SOFTWARE & OTHER FEES	10,520	12,012	4,051	4,051	12,012	7,961
52405 - ADVERTISING SERVICES	200	100	0	0	0	0
52410 - BUILDING SECURITY SERVICES	480	360	480	480	480	0
52415 - CONTRACTS AND SPEC PROJECTS	69,735	52,992	94,366	94,366	77,930	(16,436)
52435 - GARBAGE REMOVAL SERVICES	769	935	1,000	1,000	1,000	0
52445 - JANITORIAL SERVICES	5,940	5,940	6,350	6,350	6,350	0
52560 - PARKING SERVICES	2,530	2,880	3,060	3,060	3,060	0

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Traffic Engineering

Acct # - Description	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
52575 - SERVICES	2,012	1,833	1,570	1,570	1,570	0
52590 - TEMPORARY EMPLOYMENT	5,230	6,164	0	0	6,164	6,164
52591 - SCHOOL CROSSING GUARDS	310,716	309,006	343,988	343,988	343,988	0
52605 - CAR MILEAGE	0	(89)	0	0	0	0
52607 - CELL PHONE ALLOWANCE	562	540	1,000	1,000	600	(400)
52610 - PROFESSIONAL LICENSES	248	0	504	504	504	0
52615 - DUES AND MEMBERSHIP	1,545	2,388	7,604	7,604	4,310	(3,294)
52625 - MEETING EXPENSES IN TOWN	0	425	500	500	500	0
52630 - TRAINING	228	4,291	8,225	8,225	5,000	(3,225)
52655 - TRAVEL OUT OF TOWN	0	1,587	2,000	2,000	2,000	0
52706 - WIRELESS COMMUNICATION	9,856	10,668	11,900	11,900	4,000	(7,900)
52738 - CELL PHONE BASE CHARGES	7,639	7,983	12,000	12,000	18,700	6,700
52770 - SAFETY EQUIPMENT	4,242	3,863	5,000	5,000	6,149	1,149
52775 - MINOR EQUIPMENT	30,163	16,602	22,725	22,725	40,923	18,198
52776 - PRINTER CONSOLIDATION COST	2,926	2,997	3,784	3,784	3,784	0
52874 - OFFICE SERVICES PRINTING	569	653	820	820	820	0
71542 - SCHOOL FLASHER ADDITIONS	0	0	0	0	250,000	250,000
Operating Total	566,899	525,564	584,566	584,566	892,724	308,158
Capital Outlay						
53040 - MACHINERY AND APPARATUS	7,000	0	0	0	0	0
53080 - VEHICLES ADDITIONS	0	0	0	0	310,000	310,000
Capital Outlay Total	7,000	0	0	0	310,000	310,000
Expense Total	3,173,739	3,670,513	4,020,359	4,020,359	5,071,867	1,051,508
CIP Total	880,866	194,038	831,500	831,500	249,500	(582,000)
Grand Total	4,054,605	3,864,551	4,851,859	4,851,859	5,321,367	469,508
Revenue						
44014 - RECYCLED MATERIALS	8,745	9,936	8,500	8,500	8,500	0
45711 - COPIES OF DOCUMENTS	250	600	350	350	350	0
44019 - SIGN DAMAGE SETTLEMENTS	410	0	0	0	0	0
45811 - STATE SAFETY TRAFFIC DEV	332,880	332,880	332,880	332,880	332,880	0
45812 - TRAFFIC REIMB FROM OTHERS	798	15,230	0	0	0	0
44018 - SIGNAL DAMAGE SETTLEMENTS	0	883	0	0	0	0
45732 - EL PASO COUNTY	0	0	0	0	499,000	499,000
Revenue Total	343,083	359,529	341,730	341,730	840,730	499,000

* 2023 Amended City Budget as of 8/31/2023

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Transit

Lan Rao, Transit Division Manager | (719) 385-7478 | Lan.Rao@coloradosprings.gov

All Funds Summary

All Funds	Use of Funds	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	General Fund	\$9,113,911	\$9,152,451	\$9,152,451	\$9,745,873	\$593,422
General Fund - CIP	110,811	0	0	0	0	
Grants Fund**	21,261,254	24,920,381	24,920,381	29,772,245	4,851,864	
PPRTA - Capital	961,642	1,121,000	1,121,000	1,121,000	0	
PPRTA - Operating ¹	15,684,019	17,546,279	18,346,279	18,356,193	9,914	
Total	\$47,131,637	\$52,740,111	\$53,540,111	\$58,995,311	\$5,455,200	
Positions						
General Fund	0.50	0.50	0.00	0.00	0.00	
Grants Fund	32.50	32.50	33.00	33.00	0.00	
Total	33.00	33.00	33.00	33.00	0.00	

* 2023 Amended City Budget as of 8/31/2023. The 2023 Amended PPRTA Budget for operating as of 8/31/2023 may include additional sales tax revenue for 2022 and 2023.

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ PPRTA Operating funds include tax and fare revenues; it does reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section of the Budget.

Significant Changes vs. 2023

- Net increase of approximately \$171,000 in General Fund to fund transit contract increases
- Increase of approximately \$422,000 in General Fund for downtown terminal security, which includes a transfer of security expense from General Costs, as the Transit Division now has a separate security contract
- Increase of approximately \$4.85 million in the Grants Fund due to formula and competitive grants available in 2024
- Increase in PPRTA Operating based on available funding

Transit - Overview

The City of Colorado Springs is the primary provider of public transportation services in the Pikes Peak Region and is designated by the Federal Transit Administration (FTA) as the recipient of grant funding for the Colorado Springs urbanized area. Responsibilities include transit service administration, regional planning coordination, and ensuring compliance with Federal and State rules and regulations. The Transit Services Division directs and manages the activities and operations of all fixed-route, ADA paratransit, and Metro Rides services for the region. Over 90% of operations are outsourced.

Mountain Metro Fixed-Route Bus Service

- Includes service to Colorado Springs, Manitou Springs, and to parts of unincorporated El Paso County, servicing a diverse customer base
- Is the backbone of transit service in the region, providing nearly 2.2 million trips in 2022
- Maintains a farebox recovery rate of approximately 9%, averaging 11 boardings per revenue hour in 2022
- Includes a fleet of 71 buses, with 979 bus stops along 34 bus routes

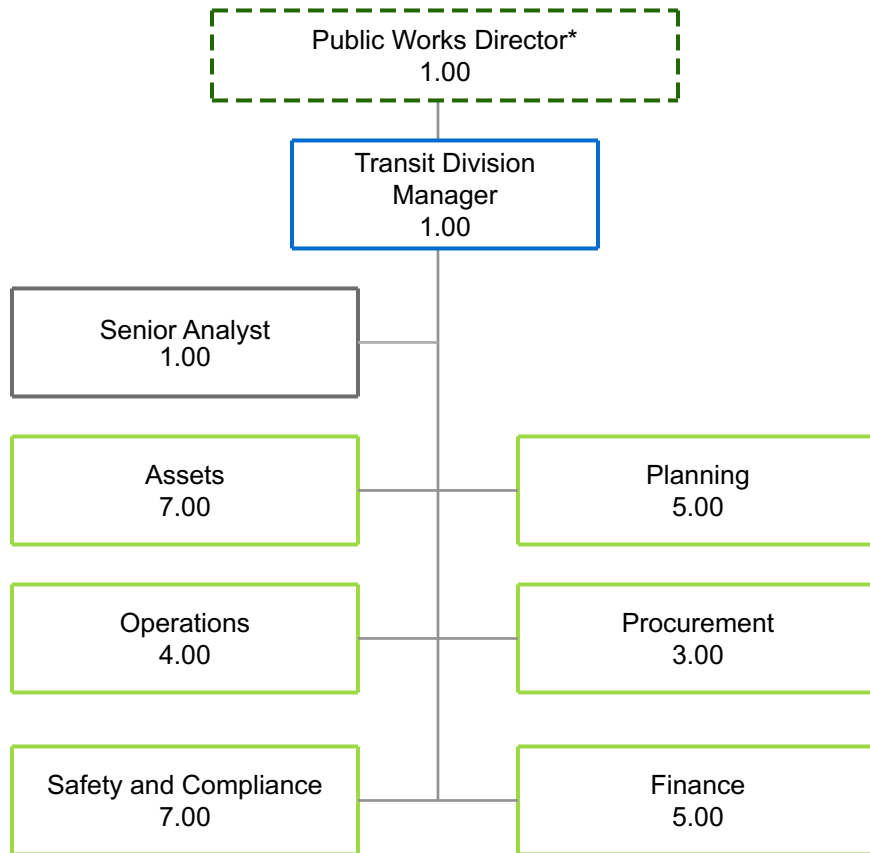
Mountain Metro Mobility – ADA/Paratransit service within Mountain Metro service area

- Provides the federally mandated Americans with Disabilities Act (ADA) complementary paratransit service, a demand-response service for individuals whose disability prevents them from using the fixed-route bus system some or all of the time
- Provides service within 3/4 mile of all local fixed routes during the same time the fixed-route system is operating
- Riders are required to be certified as eligible to receive curb-to-curb and door-to-door ADA complementary paratransit service
- Provided 105,982 passenger trips using 48 vans in 2022
- Includes a Taxi Choice program, a taxi alternative to the mobility van, for trips up to seven miles
- Provided 1,125 Taxi Choice trips in 2022

Mountain Metro Rides – Alternative Transportation

- Promotes alternative transportation options to residents of the Pikes Peak Region
- Reduces congestion and pollution by encouraging and coordinating the use of vanpools, carpools, bicycle commuting, school pool (including bike and walk pools for children as well as carpools), and transit use
- Operated seven vanpool vehicles with 35 average monthly participants in 2022

Transit - Organizational Chart



* The Public Works Director position is funded as part of City Engineering's budget. This position is not reflected in the position count in the Budget Summary on the following page.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2023, and changes occurring as part of the 2024 Budget for each fund including General Fund, Grants Fund, and Pikes Peak Rural Transportation Authority (PPRTA).

Transit - General Fund: Summary, Funding, and Position Changes

General Fund	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Salary/Benefits/Pensions ¹	\$0	\$0	\$87,503	\$0	\$0	\$0
	Operating	7,302,893	9,091,767	9,044,948	9,132,451	9,725,873	593,422
	Capital Outlay	15,774	22,144	20,000	20,000	20,000	0
	Total	\$7,318,667	\$9,113,911	\$9,152,451	\$9,152,451	\$9,745,873	\$593,422
	CIP	\$321,408	\$110,811	\$0	\$0	\$0	\$0
	Grand Total	\$7,640,075	\$9,224,722	\$9,152,451	\$9,152,451	\$9,745,873	\$593,422
Position Title		2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget	
Multimodal Division Manager		0.50	0.50	0.00	0.00	0.00	
Total Positions		0.50	0.50	0.00	0.00	0.00	

¹ Salary/Benefits/Pensions are largely grant funded

Funding Changes	During 2023	* 2023 Amended - 2023 Original Budget
	None	\$0
	Total During 2023	\$0
	For 2024	2024 Budget - * 2023 Amended Budget
	Operating	
	Net increase to fund contract increases	\$590,985
	Net change to fund grant match for existing salaries and benefits	(419,638)
	Increase to fund downtown terminal security and transfer existing building security budget from General Costs	422,075
	Total Operating	\$593,422
Total For 2024	\$593,422	

* 2023 Amended City Budget as of 8/31/2023

Transit - General Fund: Position Changes

Position Changes	During 2023	* 2023 Amended - 2023 Original Budget
	Transfer to the Grants Fund and convert 0.50 FTE Multimodal Division Manager to Transit Systems Manager	(0.50)
	Total During 2023	(0.50)
	For 2024	2024 Budget - * 2023 Amended Budget
None	0.00	
Total For 2024	0.00	

* 2023 Amended City Budget as of 8/31/2023

Transit - Grants Fund: Summary, Funding, and Position Changes

	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget
	Grants Fund**	\$28,646,457	\$21,261,254	\$24,920,381	\$24,920,381	\$29,772,245	\$4,851,864
	Total	\$28,646,457	\$21,261,254	\$24,920,381	\$24,920,381	\$29,772,245	\$4,851,864
Grants Fund	Position Title	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget	
	Administrative Assistant I	2.00	2.00	2.00	2.00	0.00	
	Administrative Assistant II	1.00	1.00	1.00	1.00	0.00	
	Analyst I	1.00	1.00	1.00	1.00	0.00	
	Analyst II	2.00	2.00	3.00	3.00	0.00	
	Application Support Admin I & II	1.00	1.00	1.00	1.00	0.00	
	Business Project Manager I	1.00	1.00	1.00	1.00	0.00	
	Buyer I/II	1.00	1.00	0.00	0.00	0.00	
	Central Finance Technician I	2.00	2.00	2.00	2.00	0.00	
	Contracting Specialist I	0.00	0.00	1.00	1.00	0.00	
	Contracting Specialist II	1.00	1.00	1.00	1.00	0.00	
	Contracting Technician II	2.00	2.00	2.00	2.00	0.00	
	Multimodal Division Manager	0.50	0.50	0.00	0.00	0.00	
	Program Administrator I	0.00	0.00	3.00	3.00	0.00	
	Program Coordinator	3.00	3.00	0.00	0.00	0.00	
	Project Design Specialist	1.00	1.00	1.00	1.00	0.00	
	Public Communications Specialist II	1.00	1.00	1.00	1.00	0.00	
	Senior Analyst	2.00	2.00	3.00	3.00	0.00	
	Senior Applications Support Admin	2.00	2.00	2.00	2.00	0.00	
	Senior Maintenance Technician	1.00	1.00	1.00	1.00	0.00	
	Senior Public Communications Specialist	1.00	1.00	1.00	1.00	0.00	
	Transit Business Ops Administrator	1.00	1.00	0.00	0.00	0.00	
	Transit Scheduler	1.00	1.00	0.00	0.00	0.00	
	Transit Services Supervisor	5.00	5.00	5.00	5.00	0.00	
	Transit Systems Manager	0.00	0.00	1.00	1.00	0.00	
Total Positions		32.50	32.50	33.00	33.00	0.00	

* 2023 Amended City Budget as of 8/31/2023

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

Transit - Grants Fund: Summary, Funding, and Position Changes

Funding Changes	During 2023	* 2023 Amended - 2023 Original Budget
	None	\$0
	Total During 2023	\$0
	For 2024	2024 Budget - * 2023 Amended Budget
	Increase in anticipated grant awards	\$4,851,864
Total For 2024	\$4,851,864	

Position Changes	During 2023	* 2023 Amended - 2023 Original Budget
	Transfer from the General Fund and convert 0.50 FTE Multimodal Division Manager to Transit Systems Manager	0.50
	Total During 2023	0.50
	For 2024	2024 Budget - * 2023 Amended Budget
	None	0.00
Total For 2024	0.00	

* 2023 Amended City Budget as of 8/31/2023

Grants Fund	2024 CIP Grants	2024 Operating Grants	2024 Grant Appropriation **
		\$13,909,463	\$15,862,782

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

Transit - PPRTA: Summary

PPRTA	Use of Funds	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	2024 Budget - * 2023 Amended Budget	
	Capital [†]	\$7,491	\$961,642	\$1,121,000	\$1,121,000	\$1,121,000	\$0	
	Operating ¹	8,676,111	15,684,019	17,546,279	18,346,279	18,356,193	9,914	
	Total	\$8,683,602	\$16,645,661	\$18,667,279	\$19,467,279	\$19,477,193	\$9,914	
	2024 PPRTA Operating							
	PPRTA Fixed-Route Service					\$10,636,085		
	PPRTA ADA Paratransit Service					2,990,832		
	PPRTA Fuel (Fixed-Route)					2,146,600		
PPRTA Fuel (ADA Paratransit)					192,431			
Specialized Transportation Services					220,000			
Other Operating Costs					90,000			
PPRTA Transit Grant Match					2,080,245			
Total PPRTA Operating					\$18,356,193			
[†] The PPRTA capital projects for the budget year are listed below in the CIP table. 2021 and 2022 Actual reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing.								
The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document.								

* 2023 Amended City Budget as of 8/31/2023. The 2023 Amended PPRTA Budget for operating as of 8/31/2023 may include additional sales tax revenue for 2022 and 2023.

¹ PPRTA Transit Operating funds include tax and fare revenues; it does reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section of the Budget.

Transit - CIP Program

CIP Program*	Project	Grants	PPRTA Transit Local Match ¹	PPRTA II Capital ²	Total Allocation
	Fixed Route Bus Purchase Replacement-Diesel and Hybrid Vehicles	5,910,337	3,883,723	1,081,000	10,875,060
	Safety and Security Projects	267,522	66,881		334,403
	Sidewalk/Bus Stop Improvements on Transit Routes	160,000		40,000	200,000
	Transit ITS Improvements	1,840,000	460,000		2,300,000
	Vehicle Overhauls and Engines	160,000	40,000		200,000
	Total 2024 CIP	\$8,337,859	\$4,450,604	\$1,121,000	\$13,909,463

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

¹ PPRTA Local Match is included in the 2024 PPRTA Operating - Transit Grant Match amount.

² PPRTA Capital reflects the projected expenses in 2024 based on highest priority, and may differ from the 2024 PPRTA Original Budget.

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND
Transit

Acct # - Description	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	* 2024 Budget - * 2023 Amended Budget
Salaries/Benefits/Pensions						
51205 - CIVILIAN SALARIES	0	0	71,461	0	0	0
51610 - PERA	0	0	8,000	0	0	0
51615 - WORKERS COMPENSATION	0	0	178	0	0	0
51690 - MEDICARE	0	0	1,036	0	0	0
51696 - ADVANTAGE HD MED PLAN	0	0	6,828	0	0	0
Salaries/Benefits/Pensions Total	0	0	87,503	0	0	0
Operating						
52105 - MISCELLANEOUS OPERATING	167	75	2,000	2,000	2,000	0
52110 - OFFICE SUPPLIES	4,996	2,631	4,800	4,800	4,800	0
52120 - SOFTWARE SUBSCRIPTION/LICENSE	4,890	14,340	50,600	50,600	50,600	0
52122 - CELL PHONES EQUIP AND SUPPLIES	314	404	1,000	1,000	1,000	0
52125 - GENERAL SUPPLIES	26,093	348	6,000	6,000	6,000	0
52135 - POSTAGE	3,235	3,138	4,800	4,800	4,800	0
52140 - WEARING APPAREL	308	124	100	100	100	0
52160 - FUEL	93,886	130,355	396,821	455,049	396,821	(58,228)
52165 - LICENSES AND TAGS	7,082	9,593	11,215	11,215	11,215	0
52175 - SIGNS	0	1,973	30,000	30,000	30,000	0
52190 - JANITORIAL SUPPLIES	1,340	2,522	4,800	4,800	4,800	0
52202 - TICKET VENDING MACHINES	20,661	9,325	27,680	27,680	27,680	0
52205 - MAINT LANDSCAPING	0	13,585	40,000	40,000	40,000	0
52215 - MAINT GROUNDS	29,553	0	0	0	0	0
52220 - MAINT OFFICE MACHINES	5,846	6,049	10,800	10,800	10,800	0
52230 - MAINT FURNITURE AND FIXTURES	1,910	2,190	4,000	4,000	4,000	0
52240 - MAINT NONFLEET VEHICLES EQP	100,196	48,548	60,750	60,750	60,750	0
52241 - MAINT PARA TRANSIT PREV MAINT	279,144	21,682	20,000	20,000	20,000	0
52242 - MAINT BENCHES AND SHELTERS	200,178	786,674	10,800	10,800	10,800	0
52243 - MAINT TRANSIT PREV MAINT	1,492,246	4,437	156,980	156,980	156,980	0
52265 - MAINT BUILDINGS AND STRUCTURE	46,724	73,203	117,185	117,185	117,185	0
52281 - MAINT INFRASTRUCTURE	4,450	3,605	17,590	17,590	17,590	0
52305 - MAINT SOFTWARE & OTHER FEES	631,750	724,221	792,040	792,040	792,040	0
52405 - ADVERTISING SERVICES	77,879	70,153	127,025	127,025	127,025	0
52410 - BUILDING SECURITY SERVICES	5,854	8,704	6,032	6,032	428,107	422,075
52435 - GARBAGE REMOVAL SERVICES	3,219	2,893	3,359	3,359	3,359	0
52445 - JANITORIAL SERVICES	7,371	0	15,000	15,000	15,000	0
52465 - MISCELLANEOUS SERVICES	270	344	4,800	4,800	4,800	0
52560 - PARKING SERVICES	119	641	480	480	480	0
52573 - CREDIT CARD FEES	10,643	35,335	70,200	70,200	70,200	0
52574 - LEGAL SERVICES	(17,409)	455	10,000	10,000	10,000	0
52575 - SERVICES	6,029	4,116	0	0	0	0
52576 - AUDIT SERVICES	0	6,625	9,502	9,502	9,502	0
52590 - TEMPORARY EMPLOYMENT	9,496	3,850	0	0	0	0
52615 - DUES AND MEMBERSHIP	52,972	66,356	53,160	53,160	53,160	0
52625 - MEETING EXPENSES IN TOWN	916	842	1,000	1,000	1,000	0
52645 - SUBSCRIPTIONS	30	0	615	615	615	0
52725 - RENTAL OF PROPERTY	153,646	154,943	154,943	154,943	154,943	0
52738 - CELL PHONE BASE CHARGES	5,212	6,823	8,520	8,520	8,520	0
52746 - UTILITIES ELECTRIC	(366)	(292)	0	0	0	0

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND
Transit

Acct # - Description	2021 Actual	2022 Actual	2023 Original Budget	* 2023 Amended Budget	2024 Budget	* 2024 Budget - * 2023 Amended Budget
52747 - UTILITIES GAS	(196)	(183)	0	0	0	0
52748 - UTILITIES SEWER	(7)	(8)	0	0	0	0
52749 - UTILITIES WATER	(147)	(121)	0	0	0	0
52755 - COMMUNICATIONS EQUIPMENT	1,755	6,294	30,000	30,000	30,000	0
52775 - MINOR EQUIPMENT	1,175	0	0	0	0	0
52873 - PRINTING OUTSOURCE	15,060	71,647	70,110	70,110	70,110	0
52874 - OFFICE SERVICES PRINTING	1,644	1,070	1,200	1,200	1,200	0
52886 - RADIO MAINTENANCE MISC	40,460	42,772	27,496	27,496	27,496	0
52888 - RADIO MAINTENANCE PPRCN	87,835	92,031	31,254	31,254	31,254	0
65023 - PARA ELIGIBILITY	50,809	60,254	87,000	87,000	87,000	0
65025 - ADA PARATRANSIT CONTRACT	376,215	508,579	173,484	173,484	173,484	0
65026 - ADA SUPPLEMENTAL	7,873	20,033	45,000	45,000	45,000	0
65030 - TRANSIT SERVICE CONTRACT	1,771,003	4,268,624	4,166,138	4,166,138	4,757,123	590,985
65160 - RECRUITMENT	529	1,572	800	800	800	0
65405 - GRANT MATCH SALARIES	1,678,035	1,798,393	2,177,869	2,177,869	1,845,734	(332,135)
65409 - GRANT MATCH	0	0	0	29,275	0	(29,275)
Operating Total	7,302,893	9,091,767	9,044,948	9,132,451	9,725,873	593,422
Capital Outlay						
53010 - OFFICE MACHINES	15,774	2,705	20,000	20,000	20,000	0
53050 - MACHINERY AND APPARATUS	0	19,439	0	0	0	0
Capital Outlay Total	15,774	22,144	20,000	20,000	20,000	0
Expense Total	7,318,667	9,113,911	9,152,451	9,152,451	9,745,873	593,422
CIP Total	321,408	110,811	0	0	0	0
Grand Total	7,640,075	9,224,722	9,152,451	9,152,451	9,745,873	593,422

* 2023 Amended City Budget as of 8/31/2023

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