

Airport

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2021 Strategic Plan Initiatives

ID	Goal	Initiative
1.1	Promoting Job Creation	Continue efforts to diversify revenue through air service growth and economic development
3.1	Building Community & Collaborative Relationships	Plan for the Airport of 2040, ensuring compatible land use and adequate protections for future needs
4.1	Excelling in City Services	Ensure a safe, efficient and financially stable airport

Note: The ID number above corresponds to the Initiatives described in the City Strategic Plan, pg. 1-1.

All Funds Summary

All Funds	Revenue	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
	Airport Enterprise***	\$34,454,135	\$36,008,179	\$36,008,179	\$36,298,483	\$290,304
Grants Fund Appropriation**	2,588,333	14,333,333	14,333,333	18,215,489	3,882,156	
Total	\$37,042,468	\$50,341,512	\$50,341,512	\$54,513,972	\$4,172,460	
Use of Funds						
Airport Enterprise***	\$22,217,990	\$24,267,090	\$24,267,090	\$15,583,712	(\$8,683,378)	
CIP	10,264,591	26,843,333	26,843,333	13,640,000	(13,203,333)	
Grants Fund Appropriation**	2,588,333	14,333,333	14,333,333	18,215,489	3,882,156	
Total	\$35,070,914	\$65,443,756	\$65,443,756	\$47,439,201	(\$18,004,555)	
Positions						
Airport Enterprise	102.00	104.00	106.00	106.00	0.00	
Total	102.00	104.00	106.00	106.00	0.00	

* 2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

** The Grants Fund Appropriation includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

*** Due to a change in budgeting methodology to consolidate the Airport enterprise funds into one appropriation amount (Airport Grants still appropriated separately), the tables throughout this section will look different than in recent years. For a detailed breakdown of each fund, see the Budget Detail section.

Significant Changes vs. 2020

- Net increase of approximately \$423,000 mainly to fund existing positions, pay progression, medical and dental cost adjustments, and projected temporary staff costs
- Expenditure savings of approximately \$9,500,000 due to CARES Act reimbursement for salary and benefit costs (see Grants Overview for more information)
- Net increase of approximately \$394,000 to fund projected operating and capital outlay costs
- Net decrease of approximately \$13 million to fund planned capital improvement projects
- Increase of approximately \$3.9 million in federal grants fund appropriation based on estimates for 2021

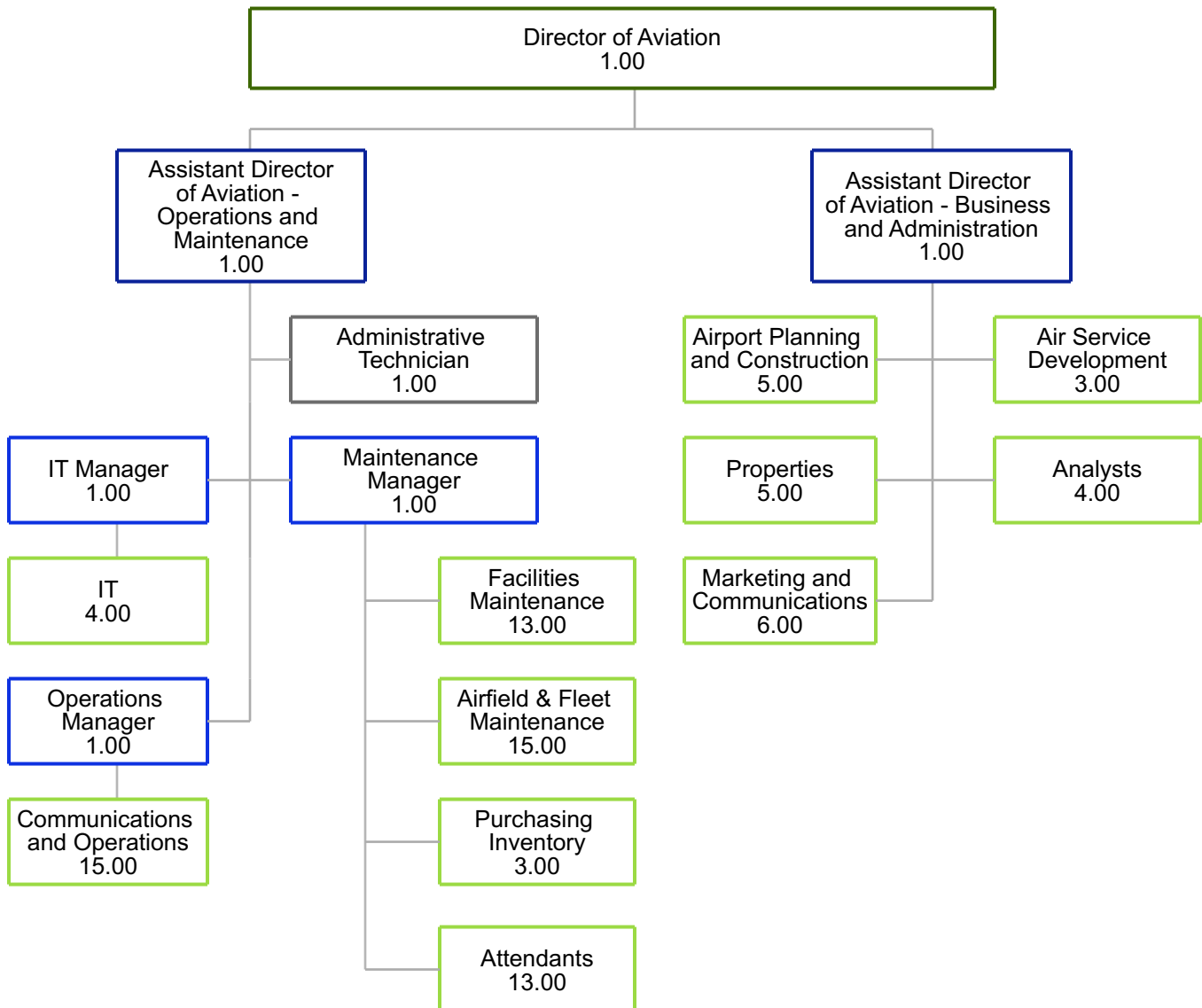
Airport - Overview

The Colorado Springs Airport (COS) is a primary small hub commercial service airport. COS:

- Services southern Colorado, portions of western Kansas and northern New Mexico, with nearly 816 thousand anticipated passengers in 2021. Compared to 1.7 Million actual passengers in 2019 and projections for similar numbers in 2020, passenger numbers have been significantly impacted downward by the COVID-19 pandemic.
- The COVID-19 pandemic has impacted the number of passenger flights from COS. It is anticipated that airlines will provide approximately 16 daily departures with non-stop services to 10 major cities across the U.S. in 2021.
- Maintains active corporate, cargo and general aviation populations and is host to Peterson Air Force Base, home of the U.S. Air Force Space Command, NORAD/NORTHCOM, and the Army Space and Missile Defense Command.
- Over the past two years, there has been significant momentum within the 900 acre Peak Innovation Park for non-aeronautical development, including the Amazon fulfillment center, Aerospace expansion, and the USDA Forest Service aerial firefighting base, bringing additional revenue to the Airport and jobs to the community.

According to CDOT's report on *Economic Impact of Airports in Colorado 2018 Economy*, COS generates a combined impact of over \$3.4 billion each year for the region. COS and Peterson AFB provide 25,093 direct and indirect jobs in the aviation, aerospace, and defense sectors. The Colorado Springs Airport is a fully self-sustaining public enterprise and receives no local tax revenue.

Airport - Organizational Chart



The organizational chart illustrates all positions that report to this department, not including 13.00 positions that report to the Police Department but are funded by the Airport; however, all positions funded by the Airport are reflected in the Position Totals of the funding tables in this narrative.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2020, and changes occurring as part of the 2021 Budget for the Airport Enterprise Funds.

Airport - Airport Enterprise Funds: Summary, Funding, and Position Changes

Source of Funds	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
Airline Revenue	\$2,605,332	\$3,306,907	\$6,102,413	\$6,102,413	\$2,757,745	(\$3,344,668)
Non-Airline Revenue						
Public Parking	4,832,888	5,035,849	6,888,833	6,888,833	2,783,896	(4,104,937)
Rental Car	3,742,655	3,768,534	3,463,569	3,463,569	2,464,443	(999,126)
Terminal Concessions	1,211,935	1,350,156	1,218,956	1,218,956	688,271	(530,685)
Interest Income	412,714	376,278	78,544	78,544	212,734	134,190
Ground/Building Rent	2,731,970	2,480,188	2,262,611	2,262,611	1,704,697	(557,914)
Other Income	4,226,661	9,142,190	2,684,890	2,684,890	1,793,240	(891,650)
Customer Facility Charge	1,380,999	1,649,085	1,686,243	1,686,243	897,600	(788,643)
Passenger Facility Charge	3,527,661	3,440,636	3,729,390	3,729,390	1,685,040	(2,044,350)
Peak Innovation Park	0	0	603,160	603,160	17,237,205	16,634,045
Other Revenue	15,066,560	3,904,312	7,289,570	7,289,570	4,073,612	(3,215,958)
Total	\$39,739,375	\$34,454,135	\$36,008,179	\$36,008,179	\$36,298,483	\$290,304
Airport Enterprise Fund						
Use of Funds	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
Salary/Benefits/Pensions	\$7,990,704	\$8,487,618	\$9,526,610	\$9,526,610	\$449,519	(\$9,077,091)
Operating	16,526,317	13,400,506	12,938,473	12,938,473	13,320,186	381,713
Capital Outlay	257,256	228,009	252,574	252,574	264,574	12,000
Debt Service	294,603	101,857	1,549,433	1,549,433	1,549,433	0
Total	\$25,068,880	\$22,217,990	\$24,267,090	\$24,267,090	\$15,583,712	(\$8,683,378)
CIP	\$11,710,085	\$10,264,591	\$26,843,333	\$26,843,333	\$13,640,000	(\$13,203,333)
Grand Total	\$36,778,965	\$32,482,581	\$51,110,423	\$51,110,423	\$29,223,712	(\$21,886,711)

*2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Airport - Airport Enterprise Funds: Summary, Funding, and Position Changes

Positions	Position Title	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
	Accountant I	1.00	0.00	0.00	0.00	0.00
	Accounting Technician	2.00	0.00	0.00	0.00	0.00
	Administrative Technician	2.00	3.00	3.00	3.00	0.00
	Air Service Development Manager	1.00	1.00	1.00	1.00	0.00
	Airport Accounting Manager	1.00	0.00	0.00	0.00	0.00
	Airport Accounting Supervisor	1.00	0.00	0.00	0.00	0.00
	Airport Corporate Outreach Spe	1.00	1.00	1.00	1.00	0.00
	Airport Customer Relations Coordinator	1.00	1.00	1.00	1.00	0.00
	Airport Design & Construction Manager	1.00	1.00	1.00	1.00	0.00
	Airport Facilities Supervisor	2.00	2.00	2.00	2.00	0.00
	Airport IT Program Manager	1.00	1.00	1.00	1.00	0.00
	Airport Marketing & Advertising Specialist	1.00	1.00	1.00	1.00	0.00
	Airport Marketing & Communications Manager	1.00	1.00	1.00	1.00	0.00
	Airport Operations Agent	3.00	3.00	3.00	3.00	0.00
	Airport Operations Manager	1.00	1.00	1.00	1.00	0.00
	Airport Planner	1.00	1.00	1.00	1.00	0.00
	Airport Properties Administrator	1.00	1.00	1.00	1.00	0.00
	Airport Properties Specialist I	2.00	3.00	3.00	3.00	0.00
	Airport Public Communications Specialist I/II	1.00	1.00	1.00	1.00	0.00
	Airport Security Specialist	1.00	1.00	1.00	1.00	0.00
	Analyst I/II	3.00	3.00	4.00	4.00	0.00
	Assistant Director of Aviation	2.00	2.00	2.00	2.00	0.00
	Buyer I/II	1.00	1.00	1.00	1.00	0.00
Central Finance Technician I	1.00	2.00	0.00	0.00	0.00	
Comm Center Dispatcher	6.00	6.00	6.00	6.00	0.00	
Construction Project Manager	1.00	1.00	1.00	1.00	0.00	
Director of Aviation	1.00	1.00	1.00	1.00	0.00	
District Crew Leader	1.00	1.00	1.00	1.00	0.00	
Electronic Specialist	2.00	2.00	2.00	2.00	0.00	
Engineering Technician II	1.00	1.00	1.00	1.00	0.00	
Environment Safety & Health Specialist	1.00	1.00	1.00	1.00	0.00	
Equipment Operator I, II, III	9.00	9.00	9.00	9.00	0.00	
Inventory Control Technician	0.00	0.00	2.00	2.00	0.00	
Maintenance Manager	0.00	1.00	1.00	1.00	0.00	
Maintenance Service Workers	12.00	15.00	15.00	15.00	0.00	
Maintenance Technician II	3.00	3.00	3.00	3.00	0.00	
Network Administrator II	2.00	2.00	2.00	2.00	0.00	
Office Specialist	1.00	1.00	1.00	1.00	0.00	

Airport - Airport Enterprise Funds: Summary, Funding, and Position Changes

Positions	Position Title	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
	Operations Supervisor	1.00	1.00	1.00	1.00	0.00
	Police Officer (Sworn) †	12.00	12.00	12.00	12.00	0.00
	Police Sergeant (Sworn) †	1.00	1.00	1.00	1.00	0.00
	Senior Airport Operations Agent	3.00	3.00	3.00	3.00	0.00
	Senior Analyst	0.00	0.00	1.00	1.00	0.00
	Senior Equipment Operator	2.00	2.00	2.00	2.00	0.00
	Senior Fleet Technician	2.00	2.00	2.00	2.00	0.00
	Senior Office Specialist	1.00	1.00	1.00	1.00	0.00
	Senior Skilled Maintenance Technician	3.00	3.00	3.00	3.00	0.00
	Skilled Maintenance Supervisor	1.00	1.00	1.00	1.00	0.00
	Skilled Maintenance Technician	3.00	3.00	3.00	3.00	0.00
	Total Positions	102.00	104.00	106.00	106.00	0.00

† The police personnel report to the Police Department, but are funded in the Airport Enterprise budget.

Funding Changes	During 2020	* 2020 Amended - 2020 Original Budget
	None	\$0
	Total During 2020	\$0
	For 2021	2021 Budget - * 2020 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions, pay progression, medical and dental cost adjustments, and an increase to fund projected seasonal temporary staff costs	\$422,909
	Expenditure savings due to estimated CARES Act Reimbursement	(9,500,000)
	Total Salaries/Benefits/Pensions	(\$9,077,091)
	Operating	
	Net increase for operational adjustments	\$381,713
	Total Operating	\$381,713
	Capital Outlay	
	Net increase for capital outlay adjustments	\$12,000
	Total Capital Outlay	\$12,000
	Debt Service	
	None	\$0
	Total Debt Service	\$0
	CIP	
	Net decrease for planned 2021 CIP Projects	(\$13,203,333)
	Total CIP	(\$13,203,333)
Total For 2021	(\$21,886,711)	

*2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Position Changes	During 2020	* 2020 Amended - 2020 Original Budget
	Add 4.00 FTE positions (Analyst I/II, 2.00 Inventory Control Techs, Senior Analyst)	4.00
	Eliminate 2.00 FTE positions (2.00 Central Finance Techs)	(2.00)
	Total During 2020	2.00
	For 2021	2021 Budget - * 2020 Amended Budget
	None	0.00
	Total For 2021	0.00

*2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Airport - CIP Program

	Project	Enterprise	Grants	Total Allocation
CIP Program*	Airport Airside Maintenance	250,000		250,000
	Airport Deicing Pad CARPR		900,000	900,000
	Airport Facilities Projects	150,000		150,000
	Airport Fleet	465,000		465,000
	Airport Landside Maintenance	1,000,000		1,000,000
	Airport Land Development	11,000,000		11,000,000
	Airport Master Plan/ALP/AGIS Update	675,000		675,000
	Airport Rehabilitation of Runway 17R/35L		8,400,000	8,400,000
	Airport Taxiway B Rehabilitation B1-B5	100,000	500,000	600,000
	Total 2021 CIP		\$13,640,000	\$9,800,000

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

Note: A portion of the Enterprise CIP projects are funded by the Passenger Facility Charge (PFC) and the Peak Innovation Park.

Airport - Fees

Customer Fees		2020 Fee	2021 Fee
Airport Fees	Parking		
	Short Term	\$1.00 each ½ hour up to \$9.00 per day	\$1.00 each ½ hour up to \$9.00 per day
	Long Term	\$1.00 each hour up to \$7.00 per day	\$1.00 each hour up to \$7.00 per day
	Oversized Vehicles	2 X the Short Term or Long Term Rate	2 X the Short Term or Long Term Rate
	Lost Ticket Fee (minimum)	\$18.00	\$18.00
	Regular Valet		
	Hourly Rate (applies to parking for more than a 24-hour period only)	\$2.00 first hr/ \$4.00 each additional hr	\$2.00 first hr/ \$4.00 each additional hr
	Daily Maximum (flat rate for the first 24 hours only)	\$14.00	\$14.00
	Covered Valet		
	Hourly Rate (applies to parking for more than a 24-hour period only)	\$4.00 first hr/ \$5.00 each additional hr	\$4.00 first hr/ \$5.00 each additional hr
	Daily Maximum (flat rate for the first 24 hours only)	\$19.00	\$19.00
	PFC (Passenger Facility Charge)		
	Collected by Airlines and passed on to the Airport (per flight)	\$4.50	\$4.50
	CFC (Customer Facility Charge)		
	Collected by Rental Car Concessionaires and passed on to the Airport (per rental day)	\$2.50	\$2.50
	Premier Lounge Memberships		
	Annual Membership - Individual	\$299.00	\$299.00
	Annual Membership - Household	\$450.00	\$450.00
Annual Membership - Corporate	\$240.00	\$240.00	
One-Day Pass - Members Guest	\$11.00	\$11.00	
One-Day Pass - Non-Member	\$26.00	\$26.00	

City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
Salaries/Benefits/Pensions						
51205 - CIVILIAN SALARIES	4,486,516	4,768,779	5,365,603	5,365,603	5,545,478	179,875
51210 - OVERTIME	180,334	177,453	202,558	202,558	202,558	0
51220 - SEASONAL TEMPORARY	57,165	50,079	23,978	23,978	26,000	2,022
51225 - SHIFT WORKER HOLIDAY	39,665	44,662	44,990	44,990	44,990	0
51230 - SHIFT DIFFERENTIAL	33,071	37,558	46,398	46,398	46,398	0
51235 - STANDBY	9,717	16,399	21,665	21,665	21,608	(57)
51240 - RETIREMENT TERMINATION SICK	23,060	19,467	9,986	9,986	8,191	(1,795)
51245 - RETIREMENT TERM VACATION	57,659	54,066	26,570	26,570	25,893	(677)
51260 - VACATION BUY PAY OUT	25,008	27,254	8,360	8,360	8,477	117
51299 - SALARIES REIMBURSEMENTS	(33,943)	(48,935)	187,914	187,914	187,914	0
51405 - UNIFORM SALARIES	1,028,481	1,116,703	1,146,189	1,146,189	1,146,155	(34)
51410 - UNIFORM OVERTIME	152,560	156,875	130,000	130,000	130,000	0
51425 - UNIFORM SHIFT DIFFERENTIAL	4,097	3,942	4,039	4,039	4,039	0
51430 - UNIFORM SPECIAL ASSIGNMENT	1,384	1,631	5,000	5,000	5,000	0
51435 - EXTRA DUTY EXPENDITURE	0	698	0	0	0	0
51445 - LONGEVITY	14,450	14,502	14,343	14,343	14,343	0
51455 - SWORN VAC TWK	10,768	10,074	10,429	10,429	10,429	0
51460 - UNIFORM HAZARD DUTY	3,614	3,614	3,301	3,301	3,301	0
51465 - UNIFORM COURT OVERTIME	0	121	72	72	72	0
51470 - UNIFORM RETIREMENT COST	0	0	1,988	1,988	1,988	0
51482 - POLICE TRAINING OFFICERS	41	0	337	337	337	0
51610 - PERA	628,673	669,875	760,221	760,221	816,455	56,234
51612 - RETIREMENT HEALTH SAVINGS	14,196	3,205	1,142	1,142	1,142	0
51615 - WORKERS COMPENSATION	155,435	168,254	181,405	181,405	193,870	12,465
51620 - EQUITABLE LIFE INSURANCE	15,649	16,779	23,450	23,450	24,487	1,037
51640 - DENTAL INSURANCE	37,566	38,400	43,440	43,440	46,657	3,217
51650 - NEW HIRE POLICE PENSION PLAN	191,378	147,327	139,084	139,084	124,074	(15,010)
51652 - STATEWIDE POLICE PENSION	4,802	12,025	8,146	8,146	8,666	520
51655 - RETIRED EMP MEDICAL INS	25,227	25,227	25,646	25,646	25,646	0
51670 - PARKING FOR EMPLOYEES	0	60	0	0	0	0
51675 - UNEMPLOYMENT INSURANCE	0	6,567	1,206	1,206	1,206	0
51690 - MEDICARE	83,676	88,635	94,833	94,833	97,377	2,544
51695 - CITY EPO MEDICAL PLAN	285,911	289,716	316,983	316,983	249,766	(67,217)
51696 - ADVANTAGE HD MED PLAN	422,246	531,189	637,834	637,834	879,252	241,418
51697 - HRA BENEFIT TO ADV MED PLAN	32,298	35,417	39,500	39,500	47,750	8,250
51999 - COVID19 SAL & BEN REIMB	0	0	0	0	(9,500,000)	(9,500,000)
Salaries/Benefits/Pensions Total	7,990,704	8,487,618	9,526,610	9,526,610	449,519	(9,077,091)
Operating						
52105 - MISCELLANEOUS OPERATING	0	780	0	0	0	0
52110 - OFFICE SUPPLIES	10,352	8,233	7,738	7,738	7,738	0
52111 - PAPER SUPPLIES	0	19,647	0	0	11,886	11,886
52115 - MEDICAL SUPPLIES	1,548	1,038	1,502	1,502	1,502	0
52120 - COMPUTER SOFTWARE	1,184	1,403	3,500	3,500	3,500	0

City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	* 2021 Budget - * 2020 Amended Budget
52122 - CELL PHONES EQUIP AND SUPPLIES	1,499	7,654	3,000	3,000	3,000	0
52125 - GENERAL SUPPLIES	73,327	82,881	111,480	111,480	111,480	0
52126 - ELECTRICAL SUPPLIES	20,310	37,611	26,430	26,430	27,179	749
52127 - CONSTRUCTION SUPPLIES	65,333	242	17,840	17,840	17,840	0
52128 - PLUMBING SUPPLIES	14,319	4,371	10,000	10,000	10,000	0
52129 - HVAC-HEAT VENTILATN AIR SUPPLI	37,280	24,218	46,000	46,000	46,000	0
52130 - OTHER SUPPLIES	8,261	14,759	6,300	6,300	6,300	0
52135 - POSTAGE	2,879	4,997	3,073	3,073	3,073	0
52140 - WEARING APPAREL	22,026	20,198	21,373	21,373	18,873	(2,500)
52145 - PAINT AND CHEMICAL	43,104	12,468	76,110	76,110	76,314	204
52146 - DEICING CHEMICALS AND MATERIAL	65,933	66,691	102,754	102,754	102,754	0
52150 - SEED AND FERTILIZER	2,128	0	5,000	5,000	5,000	0
52156 - INVENTORY OVER SHORT	0	20	0	0	0	0
52160 - FUEL	158,622	198,197	165,000	165,000	165,000	0
52165 - LICENSES AND TAGS	(80)	227	355	355	355	0
52170 - SPECIAL PHOTOGRAPHY ETC	0	169	100	100	100	0
52175 - SIGNS	38,698	52,353	59,048	59,048	59,048	0
52180 - ASPHALTIC MATERIAL	43,696	10,670	21,655	21,655	21,655	0
52185 - AGGREGATE MATERIAL	942	3,739	5,000	5,000	5,000	0
52190 - JANITORIAL SUPPLIES	101,650	101,672	85,685	85,685	105,685	20,000
52195 - ENVIRONMENTAL SUPPLIES ETC	0	0	220	220	220	0
52205 - MAINT LANDSCAPING	4,200	6,770	6,108	6,108	6,108	0
52215 - MAINT GROUNDS	53,936	35,924	52,034	52,034	52,034	0
52220 - MAINT OFFICE MACHINES	30,351	42,178	42,000	42,000	41,000	(1,000)
52225 - MAINT OF COMPUTER SOFTWARE	13,758	8,968	12,000	12,000	12,000	0
52230 - MAINT FURNITURE AND FIXTURES	4,288	69	3,047	3,047	3,047	0
52235 - MAINT MACHINERY AND APPARATUS	48,173	29,862	122,794	122,794	25,818	(96,976)
52236 - MAINT LOADING BRIDGES	3,126	64,949	44,287	44,287	44,287	0
52237 - MAINT BAGGAGE	4,356	9,060	5,000	5,000	105,000	100,000
52250 - MAINT RADIOS ALLOCATION	54,344	53,840	54,500	54,500	54,500	0
52265 - MAINT BUILDINGS AND STRUCTURE	65,575	78,336	106,547	106,547	106,547	0
52275 - MAINT RUNWAYS	8,586	55,380	20,922	20,922	20,922	0
52278 - MAINT RNWY LIGHTING	7,870	50,382	44,952	44,952	44,952	0
52280 - MAINT ROADS AND BRIDGES	466	280	775	775	775	0
52305 - MAINT SOFTWARE	57,874	44,889	62,997	62,997	68,049	5,052
52405 - ADVERTISING SERVICES	441,674	403,292	355,100	355,100	355,100	0
52410 - BUILDING SECURITY SERVICES	20,075	24,025	20,667	20,667	20,667	0
52423 - TELECOMMUNICATION SERVICES	0	2,323	400	400	400	0
52425 - ENVIRONMENTAL SERVICES	14,185	11,018	17,000	17,000	17,000	0
52435 - GARBAGE REMOVAL SERVICES	27,421	30,866	44,000	44,000	44,000	0
52565 - PEST CONTROL	422	455	500	500	500	0
52568 - BANK AND INVESTMENT FEES	18,121	7,978	59,884	59,884	59,884	0
52572 - BAD DEBT EXPENSE	3,957	11,999	1,600	1,600	15,000	13,400

City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
52573 - CREDIT CARD FEES	4,936	6,103	3,000	3,000	5,500	2,500
52574 - LEGAL SERVICES	119,754	198,102	165,025	165,025	165,025	0
52575 - SERVICES	507,268	542,323	712,077	712,077	865,591	153,514
52576 - AUDIT SERVICES	97,240	197,518	171,483	171,483	171,483	0
52590 - TEMPORARY EMPLOYMENT	567,390	524,633	217,295	217,295	197,295	(20,000)
52605 - CAR MILEAGE	2,373	212	121	121	121	0
52607 - CELL PHONE ALLOWANCE	4,718	3,571	2,556	2,556	4,500	1,944
52610 - PROFESSIONAL LICENSES	33	0	0	0	0	0
52615 - DUES AND MEMBERSHIP	33,199	50,069	66,834	66,834	66,204	(630)
52625 - MEETING EXPENSES IN TOWN	20,466	21,812	13,421	13,421	13,421	0
52630 - TRAINING	47,395	37,934	53,259	53,259	54,759	1,500
52635 - EMPLOYEE EDUCATIONL ASSISTANCE	272	(272)	0	0	0	0
52645 - SUBSCRIPTIONS	178,792	131,957	163,076	163,076	207,163	44,087
52650 - MARKETING EXP	0	1,898	143,500	143,500	143,500	0
52655 - TRAVEL OUT OF TOWN	82,365	76,811	118,714	118,714	118,714	0
52705 - COMMUNICATIONS	15,968	15,599	16,427	16,427	16,227	(200)
52735 - TELEPHONE LONG DIST CALLS	6,059	3,563	2,539	2,539	2,539	0
52736 - CELL PHONE AIRTIME	3,011	947	562	562	562	0
52738 - CELL PHONE BASE CHARGES	24,415	26,333	22,594	22,594	22,594	0
52740 - GENERAL INSURANCE-CITY	244,227	325,258	300,834	300,834	605,000	304,166
52742 - STORMWATER FEE	180,756	370,310	365,000	365,000	365,000	0
52746 - UTILITIES ELECTRIC	782,946	778,112	831,557	831,557	831,557	0
52747 - UTILITIES GAS	130,575	189,253	156,324	156,324	161,794	5,470
52748 - UTILITIES SEWER	26,369	27,799	25,032	25,032	25,032	0
52749 - UTILITIES WATER	99,175	158,144	101,823	101,823	152,171	50,348
52755 - COMMUNICATIONS EQUIPMENT	6,106	958	2,500	2,500	2,500	0
52757 - SECURITY SURVEILLANCE EQUIP	27,903	30,072	15,000	15,000	16,235	1,235
52775 - MINOR EQUIPMENT	55,634	79,996	120,699	120,699	120,699	0
52785 - RADIO REPLACEMENT	4,231	6,035	8,000	8,000	8,000	0
52795 - RENTAL OF EQUIPMENT	4,035	6,398	7,500	7,500	7,500	0
52805 - ADMIN PRORATED CHARGES	566,013	703,008	1,082,717	1,082,717	1,258,519	175,802
52872 - MAINT FLEET VEHICLES EQP	228,705	278,346	250,000	250,000	250,000	0
52874 - OFFICE SERVICES PRINTING	3,411	3,154	4,688	4,688	4,688	0
52875 - CITY RECORDS MANAGEMENT	182	172	48	48	48	0
65070 - ADM FEE AIRPORT REV BONDS	8,200	1,450	2,950	2,950	2,950	0
65160 - RECRUITMENT	15,956	5,905	7,503	7,503	6,003	(1,500)
65170 - TRANSFER TO OTHER FUNDS	6,028,538	(5,650)	950,000	950,000	4,000,000	3,050,000
65255 - LEGAL AND ADMIN AIRPORT	71	0	0	0	0	0
65307 - PENSION EXPENSE	789,069	(1,059,754)	0	0	0	0
65313 - OPEB EXPENSE	14,822	26,501	0	0	0	0
65350 - SERVICE AWARDS	1,250	0	0	0	0	0
65352 - EMPLOYEE AWARDS PROGRAM	1,290	90	0	0	0	0
65356 - RETIREMENT AWARDS	11	386	200	200	200	0
65359 - PARKING MGMT	973,184	1,056,399	1,002,711	1,002,711	840,000	(162,711)
65401 - RADIO FUND PURCHASES	2,893	515	0	0	0	0
Operating Total	13,506,975	6,469,051	8,963,846	8,963,846	12,620,186	3,656,340

City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	* 2021 Budget - * 2020 Amended Budget
Capital Outlay						
53020 - COMPUTERS NETWORKS	46,618	70,781	100,000	100,000	112,000	12,000
53030 - FURNITURE AND FIXTURES	12,594	15,924	17,574	17,574	17,574	0
53040 - MACHINERY AND APPARATUS	9,431	331	0	0	0	0
53050 - MACHINERY AND APPARATUS	126,615	18,149	135,000	135,000	135,000	0
53070 - VEHICLES REPLACEMENT	0	116,320	0	0	0	0
53090 - BUILDINGS AND STRUCTURES	61,998	6,504	0	0	0	0
Capital Outlay Total	257,256	228,009	252,574	252,574	264,574	12,000
Grand Total	21,754,935	15,184,678	18,743,030	18,743,030	13,334,279	(5,408,751)
Revenue						
41000 - LANDING	1,244,238	1,165,629	1,982,990	1,982,990	709,907	(1,273,083)
41010 - MAINT FLIGHT LANDING FEES	98,973	120,214	172,334	172,334	125,144	(47,190)
41030 - LOADING BRIDGES	56,012	44,961	34,420	34,420	6,933	(27,487)
41031 - DUAL OPERATION PARKING POSITION	7,971	4,675	5,163	5,163	5,199	36
41050 - TERMINAL RENT	933,538	735,943	2,554,298	2,554,298	745,851	(1,808,447)
41051 - OTHER PER TURN FEES	32,557	27,582	41,011	41,011	15,003	(26,008)
41052 - JOINT USE SECURITY CHARGES	464,904	204,774	498,222	498,222	300,894	(197,328)
41053 - JOINT USE BAGGAGE CLAIM CHARGES	1,134,650	1,095,917	1,310,364	1,310,364	791,377	(518,987)
41070 - DIVERSION LANDING FEES	27,324	20,710	24,292	24,292	7,824	(16,468)
41080 - GATE USAGE	204,595	240,177	149,972	149,972	44,285	(105,687)
41081 - GROUND POWER	63	24,759	1,512	1,512	636	(876)
41100 - FOOD BEVERAGES	534,345	547,053	452,423	452,423	237,590	(214,833)
41103 - LUGGAGE CART	0	3,970	0	0	1,855	1,855
41104 - RETAIL GIFT SPEC	455,191	464,501	414,864	414,864	221,393	(193,471)
41106 - SHOE SHINE	2,400	2,400	2,431	2,431	0	(2,431)
41110 - ADVERTISING OTHER	202,694	316,938	228,000	228,000	221,467	(6,533)
41112 - ATM MACHINE	16,813	14,934	103,006	103,006	5,606	(97,400)
41113 - COIN MACHINE	132	0	41	41	0	(41)
41120 - BUILDING RENTAL	477,082	517,620	306,546	306,546	214,323	(92,223)
41140 - RENT CAR COUNTERS	222,792	246,272	163,275	163,275	215,191	51,916
41150 - MISCELLANEOUS CONCESSIONS	360	360	18,191	18,191	360	(17,831)
41200 - RENT CAR PRIVILEGES	2,964,231	2,954,044	2,785,175	2,785,175	1,695,836	(1,089,339)
41220 - RAC RETURN SPACES	229,838	234,512	238,941	238,941	220,779	(18,162)
41230 - RAC SERVICE AREAS	325,794	333,706	276,178	276,178	332,637	56,459
41250 - PUBLIC PARKING AND FINES	4,753,388	4,961,450	6,781,162	6,781,162	2,731,201	(4,049,961)
41260 - GROUND TRANSPORTATION	79,500	74,399	107,671	107,671	52,695	(54,976)
41300 - FUEL SALES	294,167	299,323	334,463	334,463	159,491	(174,972)
41310 - FUEL TAX EXCISE AND SALES TAX	711,653	609,223	779,477	779,477	308,782	(470,695)
41320 - GROUND BUILDING RENTS	1,683,583	1,885,920	1,880,760	1,880,760	1,413,053	(467,707)
41325 - CAPITAL INVESTMENT	500,000	0	0	0	0	0
41340 - SUPPORT BUILDING RENTS	39,244	42,996	41,645	41,645	42,763	1,118
41365 - GROUND BUILDING RENTS	32,061	33,652	33,660	33,660	34,558	898
41370 - RAMP OVERNIGHT	14,330	13,634	17,301	17,301	4,692	(12,609)
41380 - TNC REVENUE	116,100	134,521	4,681	4,681	35,130	30,449

**City of Colorado Springs
Budget Detail Report**

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
41400 - MISCELLANEOUS ADMIN REVENUE	51,239	181,820	96,165	96,165	156,233	60,068
41410 - PREMIER MEMBERSHIP	406,046	493,942	576,700	576,700	293,962	(282,738)
41415 - FINGER PRINTING	32,095	32,085	47,314	47,314	14,271	(33,043)
41416 - LOST BADGES	5,255	8,675	4,579	4,579	2,743	(1,836)
41417 - TRANSPONDER FEES	14,925	5,020	4,681	4,681	3,146	(1,535)
41420 - LATE FEES	502	690	820	820	0	(820)
41450 - PHONE SERVICES	16,672	22,202	14,754	14,754	15,897	1,143
41460 - CABLE TV SERVICES	8,404	11,398	9,043	9,043	9,743	700
41500 - AIRLINE INCENTIVES	(1,613,823)	(392,068)	(689,466)	(689,466)	0	689,466
43040 - DONATIONS	0	125,000	0	0	0	0
43070 - STATE SHARE	50,124	18,596	25,000	25,000	15,000	(10,000)
43080 - FEDERAL SHARE	187,390	509,990	325,000	325,000	400,000	75,000
43157 - PURCH CARD PROGRAM REBATES	0	0	12,079	12,079	0	(12,079)
43180 - GAIN LOSS INV MKT VALUE	70,042	240,840	0	0	0	0
44010 - INSURANCE	8,107	0	0	0	0	0
44020 - MISCELLANEOUS GENERAL	67,547	117,693	27,477	27,477	0	(27,477)
44025 - CASH OVER SHORT	(8)	599	5	5	0	(5)
44040 - SALE OF PROPERTY	3,847	31,545	13,738	13,738	10,000	(3,738)
44045 - SALE OF SCRAP	5,354	102,815	98,469	98,469	50,000	(48,469)
44050 - GAIN LOSS ON SALE OF ASSETS	1,283,888	1,986,699	0	0	0	0
44055 - REIMBURSEMENT ACCT	883,872	330,778	307,392	307,392	311,454	4,062
45233 - REFUSE	9,190	9,442	3,053	3,053	7,388	4,335
45768 - UNCLAIMED PROPERTY DISPOSITION	250	150	0	0	0	0
46025 - INTEREST	412,714	376,278	78,544	78,544	212,734	134,190
46153 - TRANSFER FROM OTHER FUNDS	0	3,869,144	0	0	0	0
Total Revenue	19,764,155	25,460,102	22,699,816	22,699,816	12,405,026	(10,294,790)

* 2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

**City of Colorado Springs
Budget Detail Report**

403 - AIRPORT CIP

Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	* 2021 Budget - * 2020 Amended Budget
Operating						
65075 - INTEREST	85,730	5,153	0	0	0	0
65170 - TRANSFER TO OTHER FUNDS	1,215,000	0	0	0	0	0
Operating Total	1,300,730	5,153	0	0	0	0
Total Expense	1,300,730	5,153	0	0	0	0
CIP Total	10,409,355	10,259,438	5,325,000	5,325,000	4,000,000	(1,325,000)
Grand Total	11,710,085	10,264,591	5,325,000	5,325,000	4,000,000	(1,325,000)
Revenue						
41400 - MISCELLANEOUS ADMIN REVENUE	92,250	92,250	0	0	0	0
42710 - OTHER REVENUE	0	0	2,500,000	2,500,000	0	(2,500,000)
42785 - REV SITE LEASES	31,909	31,909	0	0	0	0
43040 - DONATIONS	0	2,922,999	0	0	0	0
44010 - INSURANCE	8,790,000	0	0	0	0	0
44040 - SALE OF PROPERTY	0	1,052,172	0	0	0	0
44050 - GAIN LOSS ON SALE OF ASSETS	(1,870,236)	(1,866,407)	0	0	0	0
46025 - INTEREST	66,024	105,644	98,276	98,276	73,612	(24,664)
46153 - TRANSFER FROM OTHER FUNDS	1,940,316	1,565,745	4,691,294	4,691,294	4,000,000	(691,294)
Total Revenue	9,050,263	3,904,312	7,289,570	7,289,570	4,073,612	(3,215,958)

* 2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

**City of Colorado Springs
Budget Detail Report**
404 - AIRPORT BOND FUND
Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
Operating						
65075 - INTEREST	257,281	0	0	0	0	0
65170 - TRANSFER TO OTHER FUNDS	0	282,278	0	0	0	0
65215 - BOND ISSUANCE COSTS	28,000	0	0	0	0	0
Operating Total	285,281	282,278	0	0	0	0
Total Expense	285,281	282,278	0	0	0	0
Revenue						
43105 - BOND INTEREST	14,903	0	0	0	0	0
43180 - GAIN LOSS INV MKT VALUE	(27,144)	0	0	0	0	0
46153 - TRANSFER FROM OTHER FUNDS	6,028,538	0	0	0	0	0
Total Revenue	6,016,297	0	0	0	0	0

* 2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

**City of Colorado Springs
Budget Detail Report**

405 - AIRPORT PFC FUND

Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	* 2021 Budget - * 2020 Amended Budget
Operating						
52568 - BANK AND INVESTMENT FEES	0	149	0	0	0	0
52572 - BAD DEBT EXPENSE	4	0	0	0	0	0
65075 - INTEREST	37,322	101,857	336,980	336,980	301,818	(35,162)
65170 - TRANSFER TO OTHER FUNDS	2,908,653	2,553,025	2,179,957	2,179,957	0	(2,179,957)
65185 - PRINCIPAL	0	0	1,212,453	1,212,453	1,247,615	35,162
65409 - GRANT MATCH	0	0	133,333	133,333	100,000	(33,333)
Operating Total	2,945,979	2,655,031	3,862,723	3,862,723	1,649,433	(2,213,290)
Total Expense	2,945,979	2,655,031	3,862,723	3,862,723	1,649,433	(2,213,290)
CIP Total	0	0	14,768,333	14,768,333	640,000	(14,128,333)
Grand Total	2,945,979	2,655,031	18,631,056	18,631,056	2,289,433	(16,341,623)
Revenue						
41090 - PFC REVENUES	3,522,191	3,423,557	3,729,390	3,729,390	1,685,040	(2,044,350)
46025 - INTEREST	5,470	17,079	0	0	0	0
Total Revenue	3,527,661	3,440,636	3,729,390	3,729,390	1,685,040	(2,044,350)

* 2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

**City of Colorado Springs
Budget Detail Report**

407 - CUSTOMER FACILITY CHARGES

Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
Operating						
65170 - TRANSFER TO OTHER FUNDS	82,685	4,096,003	1,561,337	1,561,337	0	(1,561,337)
Operating Total	82,685	4,096,003	1,561,337	1,561,337	0	(1,561,337)
Total Expense						
	82,685	4,096,003	1,561,337	1,561,337	0	(1,561,337)
CIP Total						
	0	0	250,000	250,000	0	(250,000)
Grand Total						
	82,685	4,096,003	1,811,337	1,811,337	0	(1,811,337)
Revenue						
41096 - CFC REVENUES	1,249,183	1,508,555	1,686,243	1,686,243	897,600	(788,643)
46025 - INTEREST	131,816	140,530	0	0	0	0
Total Revenue	1,380,999	1,649,085	1,686,243	1,686,243	897,600	(788,643)

* 2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

**City of Colorado Springs
Budget Detail Report**

408 - AIRPORT PEAK INNOVATION PARK

Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	* 2021 Budget - * 2020 Amended Budget
Operating						
52575 - SERVICES	0	0	100,000	100,000	100,000	0
71795 - CLOSING COSTS	0	0	0	0	500,000	500,000
Operating Total	0	0	100,000	100,000	600,000	500,000
Total Expense	0	0	100,000	100,000	600,000	500,000
CIP Total	0	0	6,500,000	6,500,000	9,000,000	2,500,000
Grand Total	0	0	6,600,000	6,600,000	9,600,000	3,000,000
Revenue						
41320 - GROUND BUILDING RENTS	0	0	387,180	387,180	253,951	(133,229)
41325 - CAPITAL INVESTMENT	0	0	33,333	33,333	0	(33,333)
41600 - GROUND RENTS BUSINESS PARK	0	0	0	0	311,640	311,640
43104 - DEBT ISSUANCE	0	0	0	0	7,500,000	7,500,000
44040 - SALE OF PROPERTY	0	0	0	0	9,000,000	9,000,000
44055 - REIMBURSEMENT ACCT	0	0	7,014	7,014	7,014	0
46025 - INTEREST	0	0	175,633	175,633	164,600	(11,033)
Total Revenue	0	0	603,160	603,160	17,237,205	16,634,045

* 2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

**City of Colorado Springs
Budget Detail Report**

409 - AIRPORT GRANTS

Airport

Acct # - Description	2018 Actual	2019 Actual	2020 Original Budget	* 2020 Amended Budget	2021 Budget	2021 Budget - * 2020 Amended Budget
CIP - Grant	23,094,921	2,350,050	14,200,000	14,200,000	18,115,489	3,915,489
CIP - Grant Match	2,247,213	238,283	133,333	133,333	100,000	(33,333)
CIP Total	25,342,134	2,588,333	14,333,333	14,333,333	18,215,489	3,882,156
Grand Total	25,342,134	2,588,333	14,333,333	14,333,333	18,215,489	3,882,156
Revenue						
43070 - STATE SHARE	287,000	50	0	0	0	0
43075 - CITY SHARE	1,014,213	256,283	133,333	133,333	100,000	(33,333)
43080 - FEDERAL SHARE	22,807,921	2,350,000	14,200,000	14,200,000	18,115,489	3,915,489
46153 - TRANSFER FROM OTHER FUNDS	1,233,000	(18,000)	0	0	0	0
Total Revenue	25,342,134	2,588,333	14,333,333	14,333,333	18,215,489	3,882,156

* 2020 Amended Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic