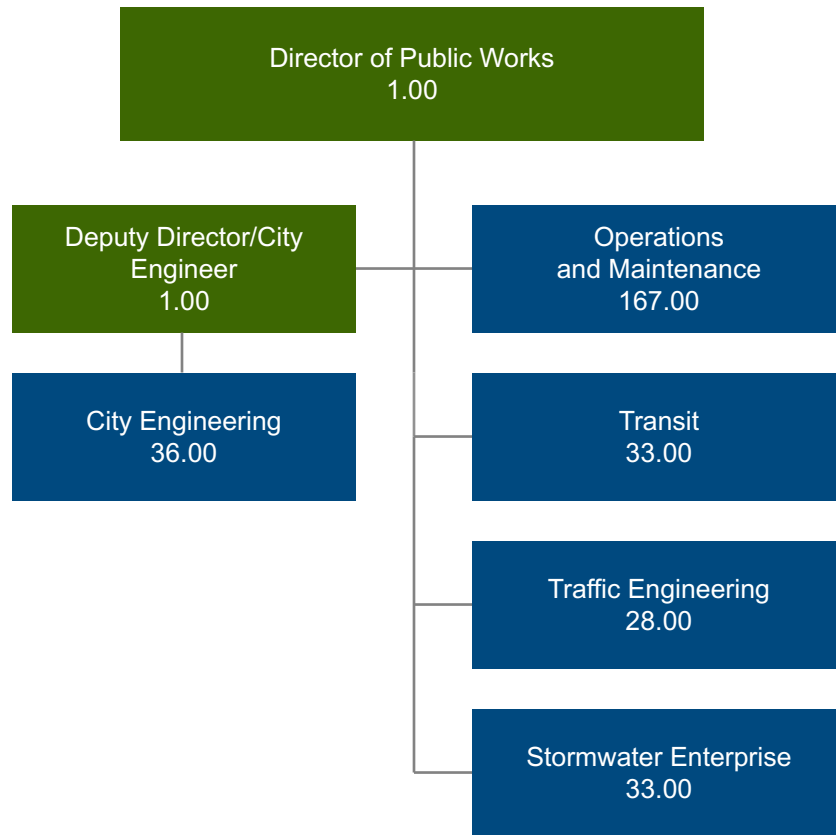


Public Works

Travis Easton, P.E., Director of Public Works | (719) 385-5457 | Travis.Easton@coloradosprings.gov



All Funds Summary

Division	General Fund	Other Funds	Total Budget
City Engineering	\$5,917,329	\$56,739,435	\$62,656,764
Operations and Maintenance	18,719,805	84,831,205	103,551,010
Traffic Engineering	4,309,071	6,236,700	10,545,771
Transit	8,494,732	37,599,846	46,094,578
Total Non-Enterprises	\$37,440,937	\$185,407,186	\$222,848,123
Stormwater Enterprise ¹	0	34,698,507	34,698,507
Total All	\$37,440,937	\$220,105,693	\$257,546,630

Total Positions	233.00	66.00	299.00
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¹ Included in the Enterprises section of the Budget Book

Public Works

All Funds History

Use of Funds	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
General Fund	\$19,570,435	\$30,330,523	\$31,400,505	\$34,729,839	\$3,329,334
General Fund - CIP	7,835,395	2,673,135	2,673,135	2,711,098	37,963
Grants Fund**	39,555,064	51,782,881	51,782,881	39,958,124	(11,824,757)
Bike Tax Fund	74,591	94,700	94,700	84,700	(10,000)
2C/2C2-Road Tax Fund ¹	62,404,575	54,629,220	65,045,634	65,455,950	410,316
PPRTA - Capital	33,744,586	40,637,303	44,475,288	49,821,204	5,345,916
PPRTA - Maintenance ²	30,633,997	25,859,605	28,287,576	22,663,255	(5,624,321)
PPRTA - Transit Operating ³	3,581,170	16,285,616	17,264,616	17,423,953	159,337
Total Non-Enterprises	\$197,399,813	\$222,292,983	\$241,024,335	\$232,848,123	(\$8,176,212)
Stormwater Enterprise ⁴	21,960,570	17,917,194	18,224,194	24,698,507	6,474,313
Total All	\$219,360,383	\$240,210,177	\$259,248,529	\$257,546,630	(\$1,701,899)
Total Positions	262.00	290.00	298.00	299.00	1.00

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic. The 2021 Amended Budget may also include 2021 Amended PPRTA Budget for capital and maintenance as of 8/13/2021. 2021 Amended PPRTA Transit Operating Budget as of 8/13/2021 may include additional sales tax revenue for 2019 and 2020.

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads for years 2021-2025, at a sales tax rate of 0.57%, reduced from 0.62% for Issue 2C that was passed by voters in November 2015, for years 2016-2020.



² Following PPRTA's budgeting practices, the 2021 Amended Budget may include 2020 unspent carryover, 2019 revenue carryover, and additional 2020 revenue. The 2021 Original Budget and 2022 Budget do not include carryover.

³ PPRTA Transit Operating funds include tax and fare revenues; it does reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section.

⁴ In November 2017, the voters passed Ballot Issue 2A, as set forth in Resolution 89-17, creating a dedicated stormwater fee for stormwater infrastructure and maintenance all managed through an enterprise.

Note: PPRTA 2020 Actuals reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements.

Strategic Plan Update

Goals	 <p style="text-align: center;">Promoting Job Creation</p>	 <p style="text-align: center;">Building Community & Collaborative Relationships</p>
Initiatives	<ul style="list-style-type: none"> • Leverage technology and engage stakeholders to make it easier to do business in the City. (1.11) 	<ul style="list-style-type: none"> • Engage and educate residents in order to share knowledge, gather ideas and foster trust in City government. (3.20)
Performance Measures	<ul style="list-style-type: none"> • Identify two potential redundant services between a military installation and the City of Colorado Springs by the end of Q1 2020. (1.11.2) • Meet the military leaders of interested installations to further discussions of redundancy. (1.11.3) 	<ul style="list-style-type: none"> • Implement a Pikes Peak Rural Transportation Authority (PPRTA) reporting and communications plan by Q1 2020 in an effort to improve reporting and public communication related to PPRTA projects and programs. (3.20.2)
Notable Achievements	<ul style="list-style-type: none"> • Based on preliminary meetings in 2019 with installation leadership teams, redundant services were identified within the Public Works Department ahead of Q1 2020. (1.11.2) • List of service needs identified from the Peterson-Schriever garrison and USAFA in July 2021. Meeting was held in late Summer 2021, discussions were held to establish a blanket Intergovernmental Service Agreement (IGSA) between the City and the installations. (1.11.3) 	<ul style="list-style-type: none"> • Plan implemented in Q1 2020 containing a list of specific action items to take place during the remainder of 2020. (3.20.2) • The PPRTA program plan was audited by the City Auditor's Office in 2020. In the Auditor's Report, dated February 2021, the City received a commendable practice for the reporting that was implemented. (3.20.2)

Note: The information contained in this Strategic Plan update demonstrates progress on a sampling of department Initiatives and Performance Measures. For a full listing of each department's Initiatives and Performance Measures (reference the ID numbers within the parenthesis), see the City's Strategic Plan beginning on Page 19.

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City Engineering

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All Funds Summary

All Funds	Use of Funds	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	General Fund	\$2,883,624	\$3,005,702	\$4,048,018	\$4,826,531	\$778,513
General Fund - CIP	3,643,485	1,599,535	1,599,535	1,090,798	(508,737)	
PPRTA - Capital	24,476,923	35,456,303	35,456,303	46,168,204	10,711,901	
PPRTA - Maintenance ¹	5,159,641	5,396,380	6,724,351	2,000,000	(4,724,351)	
Grants Fund**	7,774,041	17,971,885	17,971,885	8,571,231	(9,400,654)	
Total	\$43,937,714	\$63,429,805	\$65,800,092	\$62,656,764	(\$3,143,328)	
Positions						
General Fund	26.00	26.00	36.00	38.00	2.00	
Total	26.00	26.00	36.00	38.00	2.00	

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic. The 2021 Amended PPRTA Budget for capital and maintenance as of 8/13/2021 may include additional sales tax revenue for 2020 and 2021.

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ Following PPRTA's budgeting practices, the 2021 Amended Budget may include 2020 unspent carryover, 2019 revenue carryover, and additional 2020 revenue. The 2021 Original Budget and 2022 Budget do not include carryover.

Significant Changes vs. 2021

- Increase of approximately \$700,000 in the General Fund mainly to fund existing positions, pay for performance, movements within the salary structure, parking increases, medical cost adjustments, and removal of the hiring delay in 2021
- Net Increase of \$236,900 in the General Fund to fund the transfer of 1.00 FTE position from Land Use Review and 1.00 FTE position from Stormwater Enterprise (a portion of the SWENT position was already budgeted in City Engineering-General Fund in Salaries Reimbursement)
- Decrease of \$27,000 in the General Fund due to the transfer of software license cost to Information Technology
- Decrease of \$132,000 in the General Fund to remove 2021 one-time funding in operating and capital outlay related to new positions
- Decrease of \$509,000 General Fund CIP for planned projects
- Decrease of \$9.4 million in the Grants Fund due to a large grant award in 2021 for the 30th Street project

City Engineering - Overview

City Engineering's primary focus is to provide professional engineering services to design, construct, inspect and accept safe, high quality and efficient transportation infrastructure. The Division manages transportation capital projects with funding from several sources such as PPRTA, General Fund and grants. They also oversee planning and maintenance activities for approximately 430 bridges and numerous other structures within the City's rights-of-way. The City Engineering Division is responsible for the following:

Capital Improvement Program (CIP)

- Develops short-term and long-term transportation, bridge and other right-of-way structure programs
- Delivers approximately \$60M in capital projects from multiple funding sources annually
- Manages and oversees development of innovative transportation solutions
- Collaborate with multiple City departments and stakeholders to gain consensus and define the most efficient and cost-effective projects meeting the needs for all modalities

Engineering Development Review

- Provides timely engineering evaluation of subdivision plans, construction drawings and related development documents
- Coordinates with other public entities and agencies on joint development interests and activities
- Collaborates with Asset Management team in the Operations and Maintenance division to integrate new infrastructure into the City's system

Engineering Support Services & Right-of-way Management

- Works with stakeholder groups to update the following Engineering Criteria Manual elements: Subdivision Policy Manual, Pavement Design Criteria Manual, Traffic Criteria Manual, and the Drainage Criteria Manual
- Develops and maintains standard construction specifications, drawings and master bid item list, and provides technical expertise to other City departments
- Provides in-house engineering and surveying to support projects and other City departments
- Provides inspection and warranty services for capital projects
- Provides inspection services for privately constructed public infrastructure
- Issues permits for and inspects work performed in the City's rights-of-way
- Reviews traffic control plans for permitted work and capital project work to help ensure safety in the public rights-of-way

City Engineering - Functions

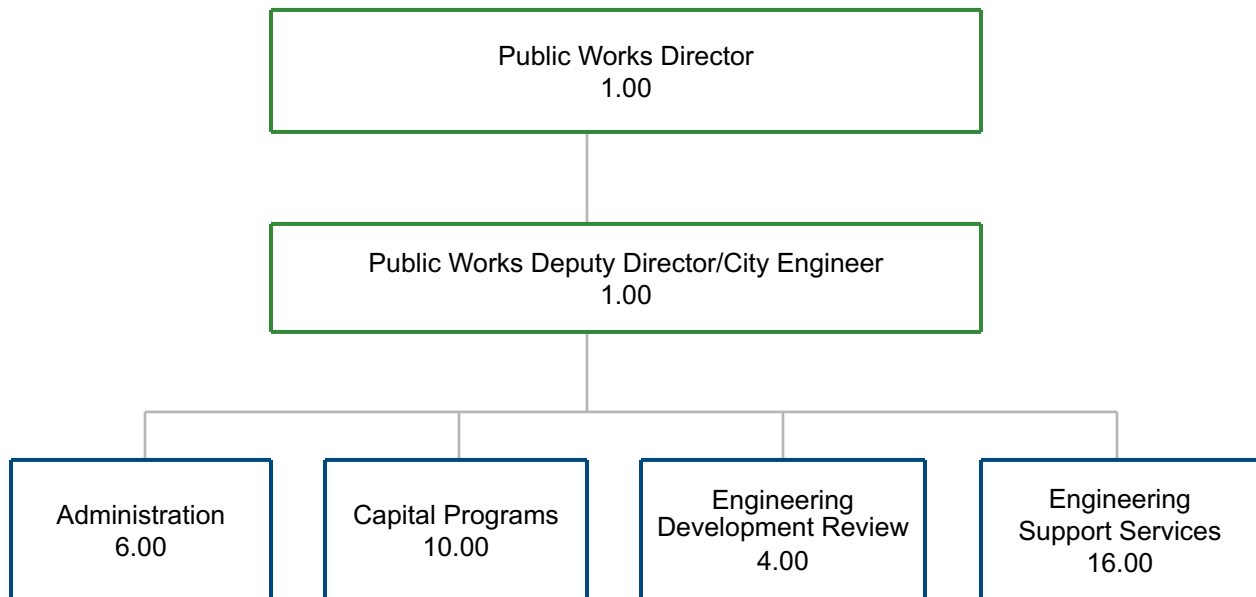
City Engineering manages the following General Fund supported functions:

City Engineering Functions	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget
Public Works Administration	\$698,984	\$877,621	\$935,524	\$959,886	\$1,096,081
ROW Management and Inspection**	0	0	0	732,828	962,124
Engineering Development Review	782,450	742,701	758,470	949,125	1,286,112
Capital Project Management	1,237,574	1,263,302	1,311,708	1,406,179	1,482,214
Total City Engineering Functions	\$2,719,008	\$2,883,624	\$3,005,702	\$4,048,018	\$4,826,531

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

** During 2021, the ROW Management and Inspection function moved from Operations and Maintenance to City Engineering

City Engineering - Organizational Chart



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2021, and changes occurring as part of the 2022 Budget for each fund including General Fund, PPRTA, and CIP.

City Engineering - General Fund: Summary, Funding, and Position Changes

	Use of Funds	2019	2020	2021	* 2021	2022	2022 Budget -
		Actual	Actual	Original Budget	Amended Budget	Budget	* 2021 Amended Budget
	Salary/Benefits/Pensions	\$2,618,008	\$2,826,003	\$2,883,630	\$3,698,686	\$4,635,479	\$936,793
	Operating	101,000	57,621	122,072	228,832	190,552	(38,280)
	Capital Outlay	0	0	0	120,500	500	(120,000)
	Total	\$2,719,008	\$2,883,624	\$3,005,702	\$4,048,018	\$4,826,531	\$778,513
	CIP	\$1,317,891	\$3,643,485	\$1,599,535	\$1,599,535	\$1,090,798	(\$508,737)
	Grand Total	\$4,036,899	\$6,527,109	\$4,605,237	\$5,647,553	\$5,917,329	\$269,776
	Revenue	\$5,343,008	\$7,099,290	\$4,939,333	\$4,939,333	\$5,770,100	\$830,767
General Fund	Position Title		2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Administrative Technician		1.00	1.00	1.00	1.00	0.00
	Analyst II		1.00	1.00	1.00	1.00	0.00
	Construction Project Manager		1.00	1.00	0.00	0.00	0.00
	Deputy Public Works Director/City Engineer		1.00	1.00	1.00	1.00	0.00
	Engineer II		1.00	1.00	1.00	1.00	0.00
	Engineer III		3.00	3.00	3.00	3.00	0.00
	Engineering Inspector I/II		4.00	4.00	7.00	7.00	0.00
	Engineering Inspector III Lead		1.00	1.00	4.00	4.00	0.00
	Engineering Program Manager		1.00	1.00	1.00	2.00	1.00
	Engineering Specialist		1.00	1.00	1.00	1.00	0.00
	Engineering Supervisor		1.00	1.00	2.00	2.00	0.00
	Engineering Technician II		2.00	2.00	1.00	2.00	1.00
	Engineering Technician III		1.00	1.00	3.00	3.00	0.00
	Licensed Surveyor		1.00	1.00	1.00	1.00	0.00
	Office Specialist / Senior Office Specialist		2.00	2.00	4.00	4.00	0.00
	Public Works Director		1.00	1.00	1.00	1.00	0.00
	Senior Analyst		1.00	1.00	1.00	1.00	0.00
	Senior Engineer		2.00	2.00	3.00	3.00	0.00
		Total Positions		26.00	26.00	36.00	38.00

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

City Engineering - General Fund: Summary, Funding, and Position Changes

Funding Changes	During 2021	* 2021 Amended - 2021 Original Budget
	Reinstatement of operating budget that was reduced during 2020 and carried forward into the 2021 original budget due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic	\$35,205
	Removal of 50% of the hiring delay that reduced the salary budget during 2020 and carried forward into the 2021 original budget due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic	16,388
	Increase to Salaries/Benefits/Pensions and Operating to fund new positions and movements within the salary structure during 2021	397,793
	Transfer budget for ROW Management and Inspection function from Operations and Maintenance division	592,930
	Total During 2021	\$1,042,316
	For 2022	2022 Budget - * 2021 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions	\$464,084
	Increase to fund market movement, pay for performance, and pay progression	185,990
	Increase to fund medical cost adjustments	31,391
	Increase to fund employee parking	2,040
	Increase to fund the removal of the remaining 50% prior year hiring delay	16,385
	Increase to fund the transfer of 1.00 FTE from Land Use Review (Engineering Technician II)	95,673
	Net increase to fund the transfer of 1.00 FTE from Stormwater Enterprise (Engineering Prog Manager) of \$182,043 (\$40,813 already budgeted in Sal Reimb)	141,230
	Total Salaries/Benefits/Pensions	\$936,793
	Operating	
	Net decrease to operating for one-time costs of positions added in 2021	(\$12,000)
	Increase to fund city vehicle parking	720
	Decrease of cost related to the transfer of software license budget to IT	(27,000)
Total Operating	(\$38,280)	
Capital Outlay		
Removal of one-time vehicle costs for positions added in 2021	(\$120,000)	
Total Capital Outlay	(\$120,000)	
CIP		
Decrease in 2022 CIP Projects	(\$508,737)	
Total CIP	(\$508,737)	
Total For 2022	\$269,776	
Position Changes	During 2021	* 2021 Amended - 2021 Original Budget
	Transfer 6.00 FTE positions from Public Works Operations and Maintenance for the ROW Management and Inspection team (1.00 Engineering Supervisor, 1.00 Engineering Technician III, 2.00 Inspector II, 1.00 Inspector III, 1.00 Senior Office Specialist)	6.00
	Add 4.00 FTE (2.00 Inspector III, 1.00 Inspector II, 1.00 Senior Office Specialist)	4.00
	Total During 2021	10.00
	For 2022	2022 Budget - * 2021 Amended Budget
	Transfer 1.00 FTE from Land Use Review (Engineering Technician II)	1.00
	Transfer 1.00 FTE from Stormwater Enterprise (Engineering Program Manager)	1.00
Total For 2022	2.00	

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

City Engineering - PPRTA: Summary

PPRTA	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget	
	Capital †	\$23,671,844	\$24,476,923	\$35,456,303	\$35,456,303	\$46,168,204	\$10,711,901	
	Maintenance	5,555,622	5,159,641	5,396,380	6,724,351	2,000,000	(4,724,351)	
	Total	\$29,227,466	\$29,636,564	\$40,852,683	\$42,180,654	\$48,168,204	\$5,987,550	
	2022 PPRTA Maintenance Projects							
	Road and Bridge Repair and Maintenance						\$1,800,000	
	PPRTA Capital Project Maintenance						200,000	
	Total PPRTA Maintenance						\$2,000,000	
	† The PPRTA capital projects for the budget year are listed below in the CIP table. 2019 and 2020 Actual reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing.							
	The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document.							

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic. The 2021 Amended PPRTA Budget for capital and maintenance as of 8/13/2021 may include additional sales tax revenue for 2020 and 2021.

City Engineering - Grants Fund: Summary and Funding Changes

Grants Fund	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Grants Fund**	\$1,347,508	\$7,774,041	\$17,971,885	\$17,971,885	\$8,571,231	(\$9,400,654)
	Total	\$1,347,508	\$7,774,041	\$17,971,885	\$17,971,885	\$8,571,231	(\$9,400,654)

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. See Grants Overview for more information.

Funding Changes	During 2021		* 2021 Amended - 2021 Original Budget
	None		\$0
	Total During 2021		\$0
	For 2022		2022 Budget - * 2021 Amended Budget
	Decrease in potential grant awards		(\$9,400,654)
	Total For 2022		(\$9,400,654)

* 2021 Amended Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

City Engineering - CIP Program

CIP Program*	Project	General Fund	Grants	PPRTA	Total Allocation
	31st St and Fontanero St Roundabout (TIP)	780,798	3,756,083		4,536,881
	Academy Blvd.: Bijou to Airport Pavement Reconstruction			2,468,734	2,468,734
	Academy Blvd.: Fountain to Milton Proby Reconstruction			5,000,000	5,000,000
	Arterial Reimbursements	310,000			310,000
	Black Forest Roadway Imps. Woodmen to Research (Joint Project)			9,216,303	9,216,303
	Circle Dr. EB over Fountain Creek Bridge Rehabilitation			3,251,000	3,251,000
	Circle Dr. EB over Hancock Bridge Rehabilitation			4,051,000	4,051,000
	Circle Dr. WB over Fountain Creek Bridge Rehabilitation			7,723,136	7,723,136
	Circle Dr. WB over Hancock Bridge Rehabilitation			9,751,000	9,751,000
	El Paso Bridge Over Fountain Creek Tributary Replacement			457,600	457,600
	Emergency Bridge Fund			1,000,000	1,000,000
	Hancock Sidewalk - Sand Creek Trail To Academy Blvd (TIP)		504,000	504,000	1,008,000
	MMOF 3 Trails Signal Xings (TIP)		437,175	439,175	876,350
	MMOF Bus Stop ADA (TIP)		1,935,000	215,000	2,150,000
	Pedestrian Improvement-Citywide			687,000	687,000
	Pedestrian Improvement-School and Neighborhood			412,000	412,000
	S Cheyenne Canyon Rd 1 over Cheyenne Creek Bridge Replacement			992,256	992,256
	Total 2022 CIP	\$1,090,798	\$6,632,258	\$46,168,204	\$53,891,260

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND
City Engineering

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Salaries/Benefits/Pensions						
51205 - CIVILIAN SALARIES	1,980,680	2,109,907	2,115,372	2,739,729	3,514,510	774,781
51210 - OVERTIME	4,800	4,651	2,000	7,500	7,500	0
51230 - SHIFT DIFFERENTIAL	0	63	0	0	0	0
51245 - RETIREMENT TERM VACATION	0	1,481	0	0	0	0
51260 - VACATION BUY PAY OUT	4,309	14,826	0	0	0	0
51299 - SALARIES REIMBURSEMENTS	19,992	60,448	72,241	72,241	30,228	(42,013)
51610 - PERA	258,748	284,070	306,341	391,878	502,436	110,558
51612 - RETIREMENT HEALTH SAVINGS	0	7,788	0	0	0	0
51615 - WORKERS COMPENSATION	17,131	17,222	17,262	26,524	33,766	7,242
51620 - EQUITABLE LIFE INSURANCE	5,574	5,731	8,300	10,153	12,974	2,821
51640 - DENTAL INSURANCE	11,458	11,632	12,361	16,153	18,120	1,967
51670 - PARKING FOR EMPLOYEES	4,334	6,342	8,980	8,980	11,020	2,040
51690 - MEDICARE	27,535	29,612	31,236	39,963	50,292	10,329
51695 - CITY EPO MEDICAL PLAN	56,602	51,969	57,657	57,657	66,902	9,245
51696 - ADVANTAGE HD MED PLAN	214,292	208,260	239,380	310,906	368,481	57,575
51697 - HRA BENEFIT TO ADV MED PLAN	12,553	12,001	12,500	17,002	19,250	2,248
Salaries/Benefits/Pensions Total	2,618,008	2,826,003	2,883,630	3,698,686	4,635,479	936,793
Operating						
52002 - OPERATING REIMBURSEMENT	23,568	0	0	0	0	0
52110 - OFFICE SUPPLIES	1,117	328	1,152	3,750	2,698	(1,052)
52111 - PAPER SUPPLIES	104	39	600	1,500	1,252	(248)
52115 - MEDICAL SUPPLIES	26	89	50	850	550	(300)
52120 - COMPUTER SOFTWARE	2,880	2,020	28,200	29,300	2,000	(27,300)
52122 - CELL PHONES EQUIP AND SUPPLIES	0	0	250	500	500	0
52125 - GENERAL SUPPLIES	2,963	944	670	14,300	14,296	(4)
52135 - POSTAGE	7,888	3,507	6,557	6,607	6,607	0
52140 - WEARING APPAREL	622	108	600	1,900	1,900	0
52145 - PAINT AND CHEMICAL	153	153	0	200	200	0
52160 - FUEL	6	0	0	0	0	0
52192 - STORMWATER PERMIT	0	0	0	0	4,880	4,880
52225 - MAINT OF COMPUTER SOFTWARE	6,868	0	400	900	0	(900)
52235 - MAINT MACHINERY AND APPARATUS	1,761	3,698	4,000	4,400	4,400	0
52305 - MAINT SOFTWARE	0	6,154	6,855	6,900	7,800	900
52405 - ADVERTISING SERVICES	0	2,400	0	0	0	0
52415 - CONTRACTS AND SPEC PROJECTS	0	14	24,000	24,000	24,000	0
52431 - CONSULTING SERVICES	0	0	2,379	5,529	5,529	0
52560 - PARKING SERVICES	3,250	3,500	5,520	6,260	6,980	720
52573 - CREDIT CARD FEES	3	0	0	45,000	45,000	0
52575 - SERVICES	4,146	634	2,316	7,138	5,550	(1,588)
52590 - TEMPORARY EMPLOYMENT	2,422	0	0	0	0	0
52607 - CELL PHONE ALLOWANCE	6,755	6,972	7,560	7,560	5,560	(2,000)
52610 - PROFESSIONAL LICENSES	94	0	788	788	946	158
52615 - DUES AND MEMBERSHIP	2,075	1,670	2,000	3,000	3,020	20
52625 - MEETING EXPENSES IN TOWN	751	0	0	600	600	0
52630 - TRAINING	2,661	963	385	10,130	10,330	200
52645 - SUBSCRIPTIONS	253	0	0	0	0	0

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND
City Engineering

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
52655 - TRAVEL OUT OF TOWN	12	0	300	300	300	0
52706 - WIRELESS COMMUNICATION	850	341	600	600	600	0
52738 - CELL PHONE BASE CHARGES	3,744	3,310	5,365	10,365	10,165	(200)
52770 - SAFETY EQUIPMENT	438	466	440	1,490	2,590	1,100
52775 - MINOR EQUIPMENT	12,129	10,806	8,645	22,275	10,625	(11,650)
52776 - PRINTER CONSOLIDATION COST	7,616	6,535	8,340	8,340	7,340	(1,000)
52874 - OFFICE SERVICES PRINTING	726	334	1,100	1,350	1,334	(16)
65160 - RECRUITMENT	1,840	0	0	0	0	0
65275 - COST OF COLLECTION	3,279	2,636	3,000	3,000	3,000	0
Operating Total	101,000	57,621	122,072	228,832	190,552	(38,280)
Capital Outlay						
53020 - COMPUTERS NETWORKS	0	0	0	500	500	0
53080 - VEHICLES ADDITIONS	0	0	0	120,000	0	(120,000)
Capital Outlay Total	0	0	0	120,500	500	(120,000)
Total Expense	2,719,008	2,883,624	3,005,702	4,048,018	4,826,531	778,513
CIP Total	1,317,891	3,643,485	1,599,535	1,599,535	1,090,798	(508,737)
Grand Total	4,036,899	6,527,109	4,605,237	5,647,553	5,917,329	269,776
Revenue						
40150 - RESTITUTION	22	0	0	0	0	0
40379 - DIGITAL ORTHOS	0	50	0	0	0	0
41400 - MISCELLANEOUS ADMIN REVENUE	2,740	0	0	0	0	0
42310 - NON-RESIDENTIAL FEES	3,556	0	0	0	0	0
42340 - RECORDING FEE	1,361	798	0	0	0	0
43356 - DEVELOPMENT REVIEW FEES	938,421	894,284	664,049	664,049	520,000	(144,049)
44025 - CASH OVER SHORT	18,465	0	0	0	0	0
45692 - CONCRETE PERMITS	254,369	400,719	365,000	365,000	390,000	25,000
45695 - EXCAVATION PERMITS	1,150,916	1,395,050	1,250,000	1,250,000	1,150,000	(100,000)
45697 - INSPECTION OVERTIME	3,006	5,404	0	0	0	0
45699 - DEVELOPMENT INSPECTION FEE	320,598	452,134	350,184	350,184	500,000	149,816
45712 - MAPS BOOKS CODES ETC	10	0	0	0	0	0
45786 - FIRE DEVELOPMENT REVIEW	9,614	0	0	0	0	0
45802 - TRAFFIC CONTROL PERMIT	1,212,795	1,857,681	1,200,000	1,200,000	1,750,000	550,000
45803 - COMMUNITY HEALTH	0	447	0	0	0	0
45806 - PAVEMENT DEGRADATION FEE	1,358,186	1,942,136	1,050,000	1,050,000	1,400,000	350,000
45905 - RENTAL INCOME	100	100	100	100	100	0
46170 - REIMBURSEMENT FR OTHER FUNDS	68,849	150,487	60,000	60,000	60,000	0
Total Revenue	5,343,008	7,099,290	4,939,333	4,939,333	5,770,100	830,767

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

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Public Works Operations and Maintenance

Corey Farkas, Manager | (719) 385-5934 | CityOM@coloradosprings.gov

All Funds Summary

All Funds	Use of Funds	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	General Fund	\$10,942,082	\$16,739,911	\$16,585,358	\$18,124,505	\$1,539,147
General Fund - CIP	624,926	800,000	800,000	595,300	(204,700)	
2C/2C2-Road Tax Fund ¹	62,404,575	54,629,220	65,045,634	65,455,950	410,316	
PPRTA - Capital	412,000	412,000	412,000	412,000	0	
PPRTA - Maintenance ²	22,444,872	18,963,225	18,963,225	18,963,255	30	
Total	\$96,828,455	\$91,544,356	\$101,806,217	\$103,551,010	\$1,744,793	
Positions						
General Fund	103.00	173.00	167.00	167.00	0.00	
Total	103.00	173.00	167.00	167.00	0.00	

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

¹ In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads for years 2021-2025, at a sales tax rate of 0.57%, reduced from 0.62% for Issue 2C that was passed by voters in November 2015, for years 2016-2020.

² Following PPRTA's budgeting practices, the 2021 Amended Budget may include 2020 unspent carryover, 2019 revenue carryover, and additional 2020 revenue. The 2021 Original Budget and 2022 Budget do not include carryover.

Significant Changes vs. 2021

- Increase of approximately \$1,200,000 in the General Fund mainly to fund existing positions, pay for performance, movements within the salary structure, parking increases, medical cost adjustments, and removal of the hiring delay in 2021
- Decrease of \$593,000 for the transfer of ROW Management and Inspection function to City Engineering during 2021
- Increase of \$320,000 in the General Fund to fund the WorkCOS program, a collaborative effort with Springs Rescue Mission designed to uniquely address unemployment and homelessness in our community
- Decrease of \$205,000 in General Fund CIP for planned projects

Public Works Operations and Maintenance - Overview

The mission of the Public Works Operations and Maintenance Division is to ensure that quality maintenance and rehabilitation are provided for the City's roadway and drainage infrastructure.

Asset Management

- Maintain condition inventory of infrastructure assets including bridges, storm pipes and channels, roadway pavements, traffic signals, signs, pavement markings, curb and gutter, sidewalk, pedestrian ramps, trails, and more
- Analyze and monitor the conditions, costs, and life cycle of the City's infrastructure to equip decision makers with information for maintaining safe and operational public infrastructure
- Identify and locate all owned underground facilities within public right of way alerting excavators of buried subsurface utilities to facilitate safe excavation with construction activities

Concrete Repair, Pavement Rehabilitation and Resurfacing

- Provide concrete repairs for roadway infrastructure including curb/gutter, sidewalks, pedestrian ramps, cross pans, and overlay prep for resurfacing
- Provide minor resurfacing for sections of roadway
- Prioritize street resurfacing based on surface distress, traffic volume, drainage impacts, oxidation (weather wear), deterioration, and failure of the sub-grade material
- Manage contracts for pavement resurfacing (mill/overlay, chip and slurry seal)

Signs & Markings

- Maintain the City's signs and markings system
- Install new signage and replace worn out signs to meet federal standards
- Re-stripe roadways, crosswalks, legends, and bike lanes
- Coordinate new guardrail installations and coordinate replacement of damaged guardrail

Snow, Ice Control and Emergency Weather Response

- Provide snow and emergency weather conditions response year-round to establish safe and passable streets
- Provide service for over 6,300 lane miles of roadway extending over a 200 square-mile area

2C2-Road Tax Fund *

- Oversee paving contracts for the Overlay Program to repair and/or improve roadway segments
- Oversee pre-overlay concrete contracts for the Concrete Program to repair and/or improve concrete such as curb and gutter, sidewalks, and pedestrian ramps
- Oversee contracts for inspection and third-party testing of the individual projects

* In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads with \$287.5 million over 5 years, 2021-2025, at a reduced sales tax rate of 0.57%. This is a continuation of Issue 2C which was passed by voters in November of 2015, for 2016-2020, at a sales tax rate of 0.62%.

Public Works Operations and Maintenance - Functions

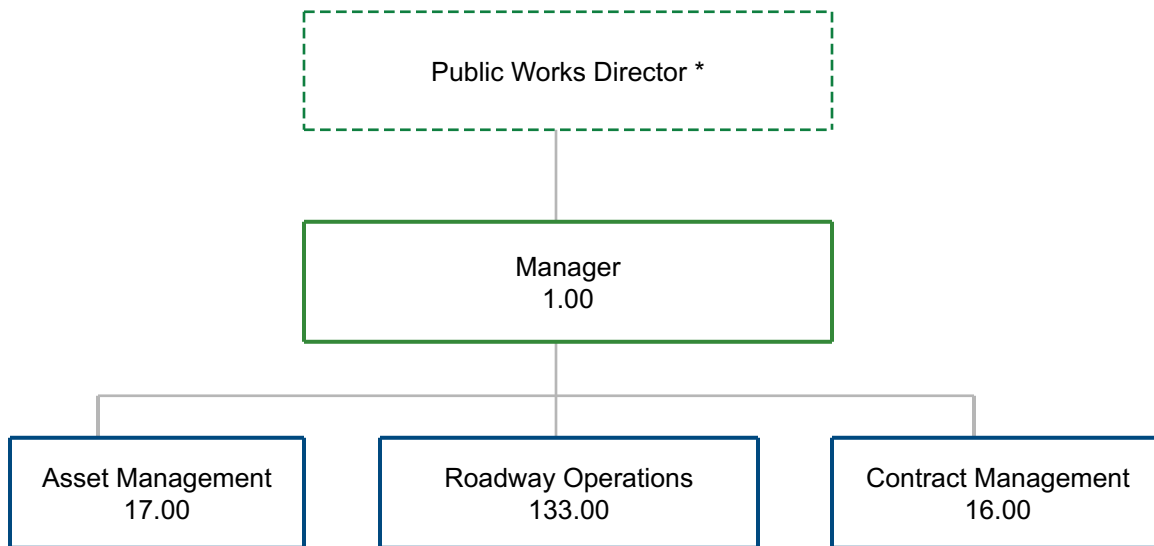
Public Works Operations and Maintenance manages the following General Fund supported functions:

Public Works Operations and Maintenance Functions	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget
Asset Management	\$526,420	\$1,168,095	\$1,748,685	\$1,754,023	\$1,879,116
ROW Management and Inspection **	612,186	694,712	592,930	0	0
Roadway Operations	8,107,566	7,543,180	12,871,474	13,254,112	14,434,814
Contract Management	1,476,463	1,536,095	1,526,822	1,577,223	1,810,575
Total General Fund	\$10,722,635	\$10,942,082	\$16,739,911	\$16,585,358	\$18,124,505

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

** During 2021, the ROW Management and Inspection function moved from Operations and Maintenance to City Engineering

Public Works Operations and Maintenance - Organizational Chart



* The Public Works Director position is funded as part of City Engineering's budget. This position is not reflected in the position count in the Budget Summary.

The sections on the following pages provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2021, and changes occurring as part of the 2022 Budget for each fund including General Fund, 2C/2C2-Road Tax Fund, PPRTA, and CIP.

Public Works Operations and Maintenance - General Fund: Summary, Funding, and Position Changes

Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Salary/Benefits/Pensions	\$8,030,189	\$8,172,989	\$13,958,480	\$13,535,515	\$14,956,841	\$1,421,326
Operating	2,648,869	2,443,697	2,735,931	3,004,843	3,004,164	(679)
Capital Outlay	43,577	325,396	45,500	45,000	163,500	118,500
Total	\$10,722,635	\$10,942,082	\$16,739,911	\$16,585,358	\$18,124,505	\$1,539,147
CIP	\$1,058,607	\$624,926	\$800,000	\$800,000	\$595,300	(\$204,700)
Grand Total	\$11,781,242	\$11,567,008	\$17,539,911	\$17,385,358	\$18,719,805	\$1,334,447
Revenue	\$112,245	\$148,390	\$3,102,897	\$3,102,897	\$3,352,897	\$250,000
Position Title	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget	
Analyst I	1.00	1.00	1.00	1.00	0.00	
Comm Center Dispatcher	1.00	1.00	0.00	0.00	0.00	
Concrete Finisher I	0.00	0.00	2.00	2.00	0.00	
Concrete Finisher II	0.00	0.00	2.00	2.00	0.00	
Construction Project Manager	0.00	0.00	3.00	3.00	0.00	
Crew Leader	7.00	12.00	12.00	12.00	0.00	
Engineering Supervisor	1.00	1.00	0.00	0.00	0.00	
Engineering Technician II	1.00	1.00	1.00	1.00	0.00	
Engineering Technician III	1.00	1.00	0.00	0.00	0.00	
Environmental Sfty & Hlth Coor	1.00	1.00	1.00	1.00	0.00	
Equipment Operator I	15.00	42.00	40.00	40.00	0.00	
Equipment Operator II	19.00	35.00	31.00	31.00	0.00	
GIS Analyst	1.00	1.00	1.00	1.00	0.00	
GIS Supervisor	1.00	1.00	0.00	0.00	0.00	
GIS Technician	1.00	3.00	3.00	3.00	0.00	
Inspector I	4.00	4.00	3.00	3.00	0.00	
Inspector II	3.00	4.00	3.00	3.00	0.00	
Inspector III	5.00	6.00	5.00	5.00	0.00	
Office Specialist	1.00	2.00	2.00	2.00	0.00	
Program Coordinator	1.00	1.00	1.00	1.00	0.00	
Public Works Asset Manager	0.00	0.00	1.00	1.00	0.00	
Public Works Operations Mgr	1.00	1.00	1.00	1.00	0.00	
Senior Analyst	1.00	1.00	1.00	1.00	0.00	
Senior Concrete Finisher	0.00	0.00	4.00	4.00	0.00	
Senior Equipment Operator	16.00	24.00	20.00	20.00	0.00	
Senior GIS Analyst	2.00	2.00	2.00	2.00	0.00	
Senior Office Specialist	3.00	4.00	4.00	4.00	0.00	
Signs Technician I	1.00	1.00	1.00	1.00	0.00	
Street Programs Supervisor	3.00	4.00	3.00	3.00	0.00	
Streets District Supervisor	7.00	10.00	10.00	10.00	0.00	
Streets Operations Manager	2.00	2.00	2.00	2.00	0.00	
Streets Operations Program Ast	1.00	1.00	1.00	1.00	0.00	
Utilities Locator I/II	2.00	6.00	6.00	6.00	0.00	
Total Positions	103.00	173.00	167.00	167.00	0.00	

2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - General Fund: Summary, Funding, and Position Changes

		* 2021 Amended - 2021 Original Budget
Funding Changes	During 2021	
	Reinstatement of operating budget that was reduced during 2020 and carried forward into the 2021 original budget due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic	\$357,820
	Removal of 50% of the hiring delay that reduced the salary budget during 2020 and carried forward into the 2021 original budget due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic	30,590
	Increase to Salaries/Benefits/Pensions to fund movements within the salary structure during 2021	49,967
	Transfer the budget for the ROW Management and Inspection function to City Engineering division	(592,930)
	Total During 2021	(\$154,553)
	For 2022	2022 Budget - * 2021 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions	\$432,468
	Increase to fund market movement, pay for performance, and pay progression	617,146
	Increase to fund medical cost adjustments	137,265
	Increase to fund employee parking	840
	Increase to fund the removal of the remaining 50% prior year hiring delay	30,588
	Redistribution from Operating and Capital Outlay to Salaries/Benefits/Pensions	203,019
	Total Salaries/Benefits/Pensions	\$1,421,326
	Operating	
	Increase to fund temporary staff for the WorkCOS program	\$200,000
	Increase to fund city vehicle parking	840
	Redistribution of Operating to Salaries/Benefits/Pensions	(201,519)
	Total Operating	(\$679)
Capital Outlay		
Increase to fund one-time costs for vehicles for the WorkCOS program	\$120,000	
Redistribution of Capital Outlay to Salaries/Benefits/Pensions	(1,500)	
Total Capital Outlay	\$118,500	
CIP		
Decrease in 2022 CIP projects	(\$204,700)	
Total CIP	(\$204,700)	
Total For 2022	\$1,334,447	

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - General Fund: Summary, Funding, and Position Changes

Position Changes	During 2021	* 2021 Amended - 2021 Original Budget
	Transfer 6.00 FTE positions to City Engineering for the ROW Management and Inspection team (1.00 FTE Engineering Supervisor, 1.00 FTE Engineering Technician III, 2.00 FTE Inspector II, 1.00 FTE Inspector III, 1.00 FTE Senior Office Specialist)	(6.00)
	Total During 2021	(6.00)
	For 2022	2022 Budget - * 2021 Amended Budget
	None	0.00
	Total For 2022	0.00

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - 2C/2C2-Road Tax Fund: Summary

2C/2C2-Road Tax Fund	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Special Revenue Fund - Roadway Improvements	\$48,236,715	\$62,404,575	\$54,629,220	\$65,045,634	\$65,455,950	\$410,316
	Total	\$48,236,715	\$62,404,575	\$54,629,220	\$65,045,634	\$65,455,950	\$410,316
<p>In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads for years 2021-2025, at a sales tax rate of 0.57%, reduced from 0.62% for Issue 2C that was passed by voters in November 2015, for years 2016-2020.</p>							

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - PPRTA: Summary

PPRTA	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Capital †	\$413,177	\$412,000	\$412,000	\$412,000	\$412,000	\$0
	Maintenance	15,400,195	22,444,872	18,963,225	18,963,225	18,963,255	30
	Total	\$15,813,372	\$22,856,872	\$19,375,225	\$19,375,225	\$19,375,255	\$30
2022 PPRTA Maintenance Projects							
Roadway and Infrastructure Maintenance							
PPRTA Contracted Maintenance Programs						\$12,963,255	
PPRTA In-House Maintenance Programs						6,000,000	
Total PPRTA Maintenance						\$18,963,255	
† The PPRTA capital projects for the budget year are listed below in the CIP table. 2019 and 2020 Actual reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing.							
The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document.							

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - CIP Program

CIP Program*	Project	General Fund	PPRTA	2C2-Road Tax Fund	Total Allocation
	2C2-Road Repair, Maintenance, and Improvements ¹			65,455,950	65,455,950
	Companion Drainage Improvements for Roadway Projects		412,000		412,000
	Street Pavement Improvements (MOE)	595,300			595,300
	Total 2022 CIP	\$595,300	\$412,000	\$65,455,950	\$66,463,250

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

¹ Includes investment fees in addition to costs associated with the project

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Public Works - Operations and Maintenance Division

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Salaries/Benefits/Pensions						
51205 - CIVILIAN SALARIES	5,548,839	5,773,744	9,698,578	9,351,224	10,258,275	907,051
51210 - OVERTIME	303,764	179,643	351,825	375,073	488,744	113,671
51230 - SHIFT DIFFERENTIAL	10,743	1,122	0	0	10,000	10,000
51235 - STANDBY	17,860	17,402	0	27,584	40,000	12,416
51240 - RETIREMENT TERMINATION SICK	839	0	0	0	0	0
51245 - RETIREMENT TERM VACATION	29,807	27,803	0	0	8,700	8,700
51260 - VACATION BUY PAY OUT	36,165	43,732	0	0	0	0
51299 - SALARIES REIMBURSEMENTS	(52,981)	(62,132)	0	0	0	0
51610 - PERA	772,653	803,287	1,299,042	1,248,294	1,472,475	224,181
51612 - RETIREMENT HEALTH SAVINGS	0	10,606	0	0	0	0
51615 - WORKERS COMPENSATION	273,401	273,227	479,889	474,019	516,591	42,572
51620 - EQUITABLE LIFE INSURANCE	15,535	15,601	38,111	36,630	35,042	(1,588)
51640 - DENTAL INSURANCE	43,246	42,093	78,706	75,814	76,080	266
51647 - STATEWIDE FIRE PENSION	0	(17)	0	0	0	0
51652 - STATEWIDE POLICE PENSION	0	18	0	0	0	0
51670 - PARKING FOR EMPLOYEES	822	2,032	750	750	3,490	2,740
51690 - MEDICARE	80,947	82,355	132,479	127,305	147,451	20,146
51695 - CITY EPO MEDICAL PLAN	144,300	177,591	304,580	304,580	321,142	16,562
51696 - ADVANTAGE HD MED PLAN	758,073	740,633	1,505,520	1,448,492	1,499,351	50,859
51697 - HRA BENEFIT TO ADV MED PLAN	46,176	44,249	69,000	65,750	79,500	13,750
Salaries/Benefits/Pensions Total	8,030,189	8,172,989	13,958,480	13,535,515	14,956,841	1,421,326
Operating						
52002 - OPERATING REIMBURSEMENT	481,819	578,818	0	0	0	0
52105 - MISCELLANEOUS OPERATING	25,618	15,553	2,000	2,000	2,000	0
52110 - OFFICE SUPPLIES	4,965	5,293	5,188	4,638	6,888	2,250
52111 - PAPER SUPPLIES	145	39	200	0	0	0
52115 - MEDICAL SUPPLIES	429	578	500	300	500	200
52120 - COMPUTER SOFTWARE	12,018	1,630	21,850	21,250	31,750	10,500
52122 - CELL PHONES EQUIP AND SUPPLIES	519	570	2,940	2,690	2,640	(50)
52125 - GENERAL SUPPLIES	197,184	73,576	77,636	76,936	149,036	72,100
52135 - POSTAGE	211	148	100	50	200	150
52140 - WEARING APPAREL	15,988	11,559	6,390	5,290	20,450	15,160
52145 - PAINT AND CHEMICAL	631	661	700	500	15,500	15,000
52190 - JANITORIAL SUPPLIES	0	33	0	0	0	0
52192 - STORMWATER PERMIT	0	0	1,000	1,000	1,000	0
52235 - MAINT MACHINERY AND APPARATUS	0	0	212,000	212,000	100,000	(112,000)
52265 - MAINT BUILDINGS AND STRUCTURE	132,222	74,645	115,000	444,702	140,000	(304,702)
52275 - MAINT RUNWAYS	4,182	0	0	0	0	0
52281 - MAINT INFRASTRUCTURE	0	0	350,000	350,000	350,000	0
52410 - BUILDING SECURITY SERVICES	11,634	10,713	11,000	11,000	11,000	0
52415 - CONTRACTS AND SPEC PROJECTS	0	21,543	0	0	0	0
52425 - ENVIRONMENTAL SERVICES	774	1,290	1,000	1,000	1,000	0
52435 - GARBAGE REMOVAL SERVICES	6,277	4,879	5,500	5,500	9,000	3,500
52445 - JANITORIAL SERVICES	20,873	35,512	54,000	54,000	69,000	15,000
52465 - MISCELLANEOUS SERVICES	582	0	0	0	0	0
52560 - PARKING SERVICES	651	2,123	4,420	3,680	4,520	840
52565 - PEST CONTROL	224	918	1,000	1,000	1,000	0

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Public Works - Operations and Maintenance Division

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
52567 - VETERINARY SERVICES	82	0	0	0	0	0
52568 - BANK AND INVESTMENT FEES	48	72	84	84	84	0
52571 - SNOW REMOVAL	1,410,808	1,203,394	1,325,465	1,325,465	1,325,465	0
52573 - CREDIT CARD FEES	88,523	157,010	45,000	0	0	0
52574 - LEGAL SERVICES	29,457	0	100	100	100	0
52575 - SERVICES	44,454	166,245	395,465	393,465	393,940	475
52579 - INSPECTIONS	258	0	258	258	258	0
52590 - TEMPORARY EMPLOYMENT	62,397	16,103	0	0	200,000	200,000
52607 - CELL PHONE ALLOWANCE	1,856	2,143	2,356	2,356	2,083	(273)
52615 - DUES AND MEMBERSHIP	1,179	1,044	1,450	750	750	0
52630 - TRAINING	7,379	5,696	6,430	4,430	33,800	29,370
52655 - TRAVEL OUT OF TOWN	1,859	0	0	0	0	0
52705 - COMMUNICATIONS	2,979	11,216	3,035	3,035	0	(3,035)
52738 - CELL PHONE BASE CHARGES	33,440	21,791	37,380	32,380	48,500	16,120
52770 - SAFETY EQUIPMENT	0	884	22,474	22,224	40,500	18,276
52775 - MINOR EQUIPMENT	24,246	2,573	5,000	4,000	18,000	14,000
52776 - PRINTER CONSOLIDATION COST	13,249	11,939	13,500	13,500	13,500	0
52795 - RENTAL OF EQUIPMENT	5,035	0	0	0	5,000	5,000
52874 - OFFICE SERVICES PRINTING	4,512	4,241	4,850	4,600	6,000	1,400
52999 - COVID19 OPER REIMB	0	(976)	0	0	0	0
65352 - EMPLOYEE AWARDS PROGRAM	75	241	560	560	600	40
65356 - RETIREMENT AWARDS	87	0	100	100	100	0
Operating Total	2,648,869	2,443,697	2,735,931	3,004,843	3,004,164	(679)
Capital Outlay						
53020 - COMPUTERS NETWORKS	43,295	103,821	45,500	45,000	42,500	(2,500)
53030 - FURNITURE AND FIXTURES	282	989	0	0	1,000	1,000
53080 - VEHICLES ADDITIONS	0	220,586	0	0	120,000	120,000
Capital Outlay Total	43,577	325,396	45,500	45,000	163,500	118,500
Total Expense	10,722,635	10,942,082	16,739,911	16,585,358	18,124,505	1,539,147
CIP Total	1,058,607	624,926	800,000	800,000	595,300	(204,700)
Grand Total	11,781,242	11,567,008	17,539,911	17,385,358	18,719,805	1,334,447
Revenue						
40150 - RESTITUTION	1,086	601	0	0	0	0
43353 - RECOVERY	21,544	0	0	0	0	0
44019 - SIGN DAMAGE SETTLEMENTS	(187)	0	0	0	0	0
46170 - REIMBURSEMENT FR OTHER FUNDS	89,802	147,789	3,102,897	3,102,897	3,352,897	250,000
Revenue Total	112,245	148,390	3,102,897	3,102,897	3,352,897	250,000

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

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Traffic Engineering

Todd Frisbie, P.E., PTOE, Manager | (719) 385-7628 | Todd.Frisbie@coloradosprings.gov

All Funds Summary

	Use of Funds	2020	2021	* 2021	2022	2022 Budget -
		Actual	Original Budget	Amended Budget	Budget	* 2021 Amended Budget
All Funds	General Fund	\$2,906,486	\$3,204,136	\$3,386,355	\$3,784,071	\$397,716
	General Fund - CIP	660,477	273,600	273,600	525,000	251,400
	PPRTA - Capital	8,680,587	3,648,000	7,485,985	2,682,000	(4,803,985)
	PPRTA - Maintenance ¹	3,029,484	1,500,000	2,600,000	1,700,000	(900,000)
	Grants Fund**	3,958,902	378,000	378,000	1,770,000	1,392,000
	Bike Tax	74,591	94,700	94,700	84,700	(10,000)
	Total	\$19,310,527	\$9,098,436	\$14,218,640	\$10,545,771	(\$3,672,869)
Positions						
	General Fund	27.00	27.00	28.00	28.00	0.00
	Total	27.00	27.00	28.00	28.00	0.00

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ Following PPRTA's budgeting practices, the 2021 Amended Budget may include 2020 unspent carryover, 2019 revenue carryover, and additional 2020 revenue. The 2021 Original Budget and 2022 Budget do not include carryover.

Significant Changes vs. 2021

- Increase of approximately \$396,000 in the General Fund mainly to fund existing positions, pay for performance, movements within the salary structure, parking increases, medical cost adjustments, and removal of the hiring delay in 2021
- Increase of approximately \$31,000 in the General Fund for the School District Crossing Guard program
- Decrease of \$27,000 in the General Fund due to the transfer of software license budget to Information Technology
- Increase of \$251,000 in General Fund CIP for planned projects
- Decrease of \$5.7 million in PPRTA Capital and Maintenance funding from the 2021 Amended Budget due to a large budget amendment approved by the PPRTA Board during 2021
- Increase of approximately \$1.4 million in the Grants Fund for anticipated 2022 grant awards

Traffic Engineering - Overview

The primary mission of the Traffic Engineering Division is to provide safe and efficient movement of vehicles, cyclists, and pedestrians within the public rights-of-way. The Division works to improve mobility of goods and people, maintain public safety, reduce travel times, and mitigate congestion. The Traffic Engineering Division is responsible for three major programs:

Traffic Operations

- Municipal Court Liaison for traffic related legal incidents including research, field investigation, and representing the City of Colorado Springs in court
- Review roadway plans for capital projects and development for new roadway corridors, roundabouts, and bike lane projects
- Provide school safety services related to school crossings and parking concerns/issues
- Conduct safety analyses of intersections and roadways and recommend and program counter measures to reduce crashes

Traffic Signal Systems

- Manage signal timing and maintenance of over 600 traffic signals and 76 CDOT signals
- 24-hour emergency response to traffic signal malfunction/repairs
- Operate the incident management system (traffic cameras and message boards) on key arterials throughout the City
- Analyze requests for new traffic signals and additional phases to existing traffic signals

Transportation Planning

- Plan and implement roadway, bike, and pedestrian projects and programs to develop a multi-modal transportation system
- Identify and monitor projects to manage roadway congestion and mitigate unsafe locations for all modes of transportation
- Administer the School Safety Program
- Conduct intersection, corridor, and sub-area traffic analyses to support implementation plans for roadway improvements and the expansion of the City's bike system.
- Address neighborhood parking and cut-through traffic issues
- Coordinate transportation planning efforts with city departments, government agencies, and citizen groups in the Pikes Peak Region
- Collect traffic data, analyze, and generate traffic studies
- Administer the City's truck route program in management of city-wide designated truck routes and issuing oversize/overweight load permits
- Update and implement the City's Intermodal Transportation Plan

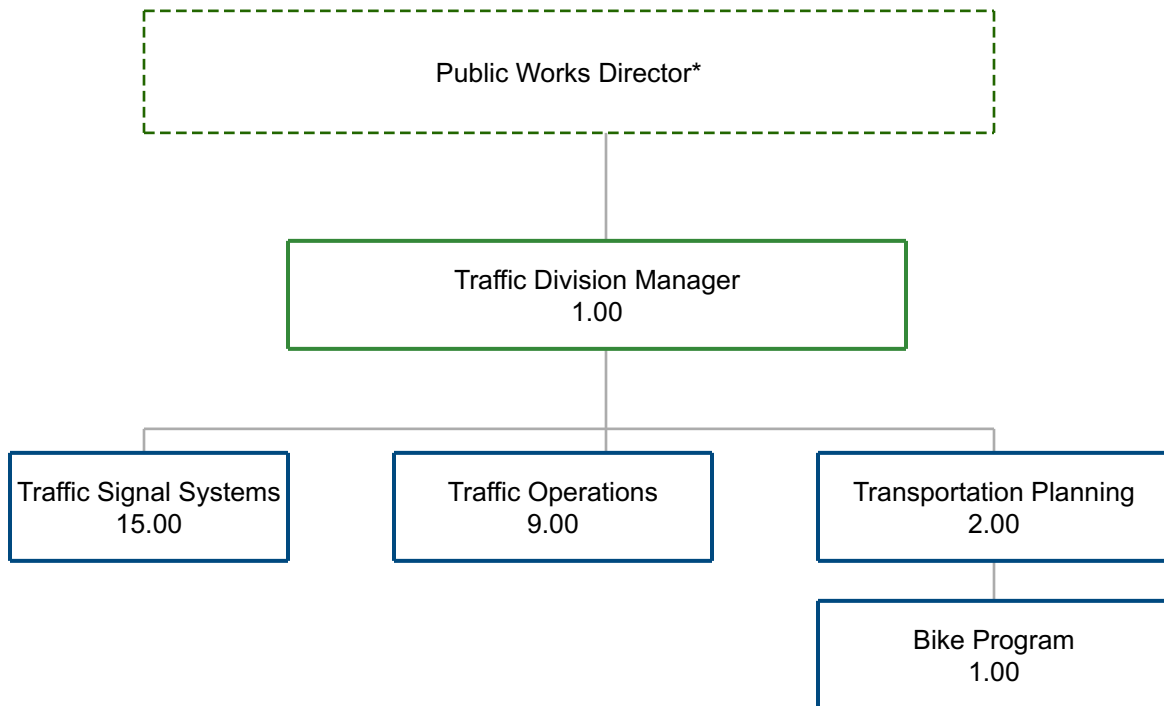
Traffic Engineering - Functions

Traffic Engineering manages the following General Fund supported functions:

Traffic Engineering Functions	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget
School Safety	\$515,362	\$492,035	\$512,813	\$513,989	\$563,279
Signals Maintenance and Construction	832,446	708,962	863,362	876,079	1,114,007
Traffic Management Center (TMC) Operations	460,371	332,503	389,695	421,564	437,831
Transportation Planning	1,350,745	1,372,986	1,438,266	1,574,723	1,668,954
Total Traffic Engineering Functions	\$3,158,924	\$2,906,486	\$3,204,136	\$3,386,355	\$3,784,071

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Traffic Engineering - Organizational Chart



* The Public Works Director position is funded as part of City Engineering's budget. This position is not reflected in the position count in the Budget Summary below.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2021, and changes occurring as part of the 2022 Budget for each fund including General Fund, PPRTA, and CIP.

Traffic Engineering - General Fund: Summary, Funding, and Position Changes

General Fund	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget	
	Salary/Benefits/Pensions	\$2,635,611	\$2,441,531	\$2,690,611	\$2,803,421	\$3,199,505	\$396,084	
	Operating	523,313	464,955	513,525	582,934	584,566	1,632	
	Total	\$3,158,924	\$2,906,486	\$3,204,136	\$3,386,355	\$3,784,071	\$397,716	
	CIP	\$846,601	\$660,477	\$273,600	\$273,600	\$525,000	\$251,400	
	Grand Total	\$4,005,525	\$3,566,963	\$3,477,736	\$3,659,955	\$4,309,071	\$649,116	
	Revenue	\$343,389	\$340,765	\$341,730	\$341,730	\$341,730	\$0	
	Position Title		2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget	
	Construction Project Manager		1.00	1.00	1.00	1.00	0.00	
	Engineer I		1.00	1.00	1.00	1.00	0.00	
	Engineer III		0.00	0.00	1.00	1.00	0.00	
	Engineering Division Manager		1.00	1.00	1.00	1.00	0.00	
	Engineering Program Manager		1.00	1.00	1.00	1.00	0.00	
	Engineering Supervisor		4.00	4.00	2.00	2.00	0.00	
	Engineering Technician I		1.00	1.00	0.00	0.00	0.00	
	Engineering Technician II		9.00	9.00	11.00	11.00	0.00	
Engineering Technician III		2.00	2.00	2.00	2.00	0.00		
Planning Supervisor		0.00	0.00	1.00	1.00	0.00		
Principal Planner		1.00	1.00	0.00	0.00	0.00		
Senior Planner		1.00	1.00	1.00	1.00	0.00		
Skilled Maintenance Supervisor		0.00	0.00	1.00	1.00	0.00		
Skilled Maintenance Technician I		0.00	0.00	2.00	2.00	0.00		
Skilled Maintenance Technician II		5.00	5.00	3.00	3.00	0.00		
Total Positions		27.00	27.00	28.00	28.00	0.00		

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Traffic Engineering - General Fund: Summary, Funding, and Position Changes

Funding Changes	During 2021	* 2021 Amended - 2021 Original Budget
	Reinstatement of operating budget that was reduced during 2020 and carried forward into the 2021 original budget due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic	\$73,976
	Removal of 50% of the hiring delay that reduced the salary budget during 2020 and carried forward into the 2021 original budget due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic	13,086
	Increase to Salaries/Benefits/Pensions and Operating to fund a new position and movements within the salary structure during 2021	95,157
	Total During 2021	\$182,219
	For 2022	2022 Budget - * 2021 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions	\$224,210
	Increase to fund market movement, pay for performance, and pay progression	130,479
	Increase to fund medical cost adjustments	28,192
	Increase to fund employee parking	120
	Increase to fund the removal of the remaining 50% prior year hiring delay	13,083
	Total Salaries/Benefits/Pensions	\$396,084
	Operating	
	Increase to fund city vehicle parking	\$360
	Decrease of cost related to the transfer of software license transferred to IT	(27,000)
	Net decrease to operating for one-time costs of positions added in 2021	(3,000)
	Increase to fund School District Crossing Guard program	31,272
	Total Operating	\$1,632
	CIP	
	Increase in 2022 CIP Projects	\$251,400
Total CIP	\$251,400	
Total For 2022	\$649,116	
Position Changes	During 2021	* 2021 Amended - 2021 Original Budget
	Add 1.00 FTE position (Engineer III)	1.00
	Total During 2021	1.00
	For 2022	2022 Budget - * 2021 Amended Budget
	None	0.00
Total For 2022	0.00	

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Traffic Engineering - PPRTA: Summary

PPRTA	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget	
	Capital †	\$7,566,286	\$8,680,587	\$3,648,000	\$7,485,985	\$2,682,000	(\$4,803,985)	
	Maintenance	2,796,225	3,029,484	1,500,000	2,600,000	1,700,000	(900,000)	
	Total	\$10,362,511	\$11,710,071	\$5,148,000	\$10,085,985	\$4,382,000	(\$5,703,985)	
	2022 PPRTA Maintenance Projects							
	Citywide Safety and Traffic Operations						\$800,000	
	Traffic Signal Maintenance						900,000	
	Total PPRTA Maintenance						\$1,700,000	
	† The PPRTA capital projects for the budget year are listed below in the CIP table. 2018 and 2019 Actuals reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing.							
	The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document.							

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Traffic Engineering - Grants Fund: Summary and Funding Changes

Grants Fund	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Grants Fund**	\$58,000	\$3,958,902	\$378,000	\$378,000	\$1,770,000	\$1,392,000
	Total	\$58,000	\$3,958,902	\$378,000	\$378,000	\$1,770,000	\$1,392,000

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. See Grants Overview for more information.

Funding Changes	During 2021	* 2021 Amended - 2021 Original Budget
	None	\$0
	Total During 2021	\$0
	For 2022	2022 Budget - * 2021 Amended Budget
	Increase in potential grant awards	\$1,392,000
	Total For 2022	\$1,392,000

* 2021 Amended Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Traffic Engineering - CIP Program

CIP Program *	Project	Bike Tax	General Fund	Grants	PPRTA	Total Allocation
	Bicycle Infrastructure Improvements	84,700				84,700
	Congestion/Incident Management/Signal Improvements				412,000	412,000
	Intersection Improvements-Citywide				824,000	824,000
	On-Street Bikeway Improvements				412,000	412,000
	Revitalize Main St - Tejon St			1,600,000		1,600,000
	Roadway Safety and Traffic Operations				1,000,000	1,000,000
	School Safety Mobile Education Program (TIP)			136,000	34,000	170,000
	Signal Addition		525,000			525,000
	Total 2022 CIP	\$84,700	\$525,000	\$1,736,000	\$2,682,000	\$5,027,700

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Traffic Engineering

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Salaries/Benefits/Pensions						
51205 - CIVILIAN SALARIES	1,887,483	1,811,899	1,940,613	2,035,017	2,330,768	295,751
51210 - OVERTIME	27,552	19,807	30,000	30,000	30,000	0
51220 - SEASONAL TEMPORARY	14,682	1,033	4,608	4,608	4,608	0
51230 - SHIFT DIFFERENTIAL	442	479	0	0	0	0
51235 - STANDBY	11,483	11,593	11,500	11,500	11,500	0
51245 - RETIREMENT TERM VACATION	43,268	8,304	0	0	0	0
51260 - VACATION BUY PAY OUT	9,195	9,099	0	0	0	0
51299 - SALARIES REIMBURSEMENTS	(20,381)	(14,381)	0	0	0	0
51435 - EXTRA DUTY EXPENDITURE	1,867	0	0	0	0	0
51610 - PERA	256,150	248,708	281,834	291,880	332,847	40,967
51612 - RETIREMENT HEALTH SAVINGS	29,936	0	0	0	0	0
51615 - WORKERS COMPENSATION	33,498	30,776	34,838	35,468	43,504	8,036
51620 - EQUITABLE LIFE INSURANCE	5,222	4,937	7,309	7,458	8,275	817
51625 - VISION CARE	8	0	0	0	0	0
51640 - DENTAL INSURANCE	12,595	11,362	13,572	13,797	14,160	363
51670 - PARKING FOR EMPLOYEES	244	414	480	480	600	120
51690 - MEDICARE	27,725	25,922	28,738	29,764	33,331	3,567
51695 - CITY EPO MEDICAL PLAN	23,274	16,928	19,110	19,110	40,506	21,396
51696 - ADVANTAGE HD MED PLAN	256,166	240,624	302,008	308,025	333,406	25,381
51697 - HRA BENEFIT TO ADV MED PLAN	16,217	14,157	16,001	16,314	16,000	(314)
51699 - BENEFITS REIMBURSEMENT	(1,015)	(130)	0	0	0	0
Salaries/Benefits/Pensions Total	2,635,611	2,441,531	2,690,611	2,803,421	3,199,505	396,084
Operating						
52110 - OFFICE SUPPLIES	1,745	504	833	1,174	1,174	0
52111 - PAPER SUPPLIES	0	0	50	50	50	0
52115 - MEDICAL SUPPLIES	0	0	285	285	285	0
52120 - COMPUTER SOFTWARE	314	0	27,550	28,100	1,100	(27,000)
52122 - CELL PHONES EQUIP AND SUPPLIES	3,941	0	250	250	250	0
52125 - GENERAL SUPPLIES	999	229	1,029	5,100	5,100	0
52127 - CONSTRUCTION SUPPLIES	6,831	7,555	8,150	8,150	8,150	0
52135 - POSTAGE	479	2,307	600	600	2,050	1,450
52145 - PAINT AND CHEMICAL	1,760	107	500	2,000	2,000	0
52190 - JANITORIAL SUPPLIES	0	834	1,000	1,000	1,000	0
52235 - MAINT MACHINERY AND APPARATUS	63	0	1,980	1,980	1,980	0
52245 - MAINT SIGNALS	10,733	15,839	14,001	35,000	31,000	(4,000)
52265 - MAINT BUILDINGS AND STRUCTURE	6,717	7,314	4,689	6,000	7,000	1,000
52305 - MAINT SOFTWARE	32,247	10,937	11,937	13,000	4,051	(8,949)
52410 - BUILDING SECURITY SERVICES	480	480	480	480	480	0
52415 - CONTRACTS AND SPEC PROJECTS	84,060	52,797	71,930	94,366	94,366	0
52435 - GARBAGE REMOVAL SERVICES	382	665	258	258	840	582
52445 - JANITORIAL SERVICES	5,553	6,190	6,350	6,350	6,350	0
52560 - PARKING SERVICES	1,650	2,100	2,520	2,520	3,060	540
52575 - SERVICES	3,169	3,203	1,420	1,420	1,570	150
52590 - TEMPORARY EMPLOYMENT	11,286	5,940	0	0	0	0
52591 - SCHOOL CROSSING GUARDS	310,716	310,716	312,716	312,716	343,988	31,272
52607 - CELL PHONE ALLOWANCE	975	855	1,000	1,000	1,000	0
52610 - PROFESSIONAL LICENSES	0	0	0	0	504	504

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Traffic Engineering

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
52615 - DUES AND MEMBERSHIP	3,026	1,081	2,543	4,714	4,714	0
52625 - MEETING EXPENSES IN TOWN	622	286	286	500	500	0
52630 - TRAINING	3,368	0	125	4,050	5,725	1,675
52655 - TRAVEL OUT OF TOWN	1,881	0	0	0	0	0
52706 - WIRELESS COMMUNICATION	8,981	9,199	8,215	8,215	11,900	3,685
52736 - CELL PHONE AIRTIME	0	0	50	50	50	0
52738 - CELL PHONE BASE CHARGES	8,536	3,805	9,232	9,232	12,000	2,768
52770 - SAFETY EQUIPMENT	3,358	4,573	4,372	5,000	5,000	0
52775 - MINOR EQUIPMENT	5,368	13,507	14,770	24,970	22,725	(2,245)
52776 - PRINTER CONSOLIDATION COST	3,004	3,090	3,584	3,584	3,784	200
52874 - OFFICE SERVICES PRINTING	1,069	842	820	820	820	0
Operating Total	523,313	464,955	513,525	582,934	584,566	1,632
Total Expense	3,158,924	2,906,486	3,204,136	3,386,355	3,784,071	397,716
CIP Total	846,601	660,477	273,600	273,600	525,000	251,400
Grand Total	4,005,525	3,566,963	3,477,736	3,659,955	4,309,071	649,116
Revenue						
40150 - RESTITUTION	38	0	0	0	0	0
44014 - RECYCLED MATERIALS	4,441	2,052	8,500	8,500	8,500	0
44017 - GUARDRAIL DAMAGE SETTLEMENTS	26	126	0	0	0	0
44018 - SIGNAL DAMAGE SETTLEMENTS	176	0	0	0	0	0
44019 - SIGN DAMAGE SETTLEMENTS	67	254	0	0	0	0
45711 - COPIES OF DOCUMENTS	891	200	350	350	350	0
45811 - STATE SAFETY TRAFFIC DEV	332,880	332,880	332,880	332,880	332,880	0
45812 - TRAFFIC REIMB FROM OTHERS	4,870	5,253	0	0	0	0
Total Revenue	343,389	340,765	341,730	341,730	341,730	0

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

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Transit

Craig Blewitt, Manager | (719) 385-5428 | Craig.Blewitt@coloradosprings.gov

All Funds Summary

All Funds	Use of Funds	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	General Fund	\$2,597,853	\$7,380,774	\$7,380,774	\$7,994,732	\$613,958
General Fund - CIP	35,925	0	0	500,000	500,000	
Grants Fund**	27,147,547	24,802,996	24,802,996	19,616,893	(5,186,103)	
PPRTA - Capital	175,076	1,121,000	1,121,000	559,000	(562,000)	
PPRTA - Operating ¹	3,581,170	16,285,616	17,264,616	17,423,953	159,337	
Total	\$33,537,571	\$49,590,386	\$50,569,386	\$46,094,578	(\$4,474,808)	
Positions						
Grants Fund	33.00	33.00	33.00	33.00	0.00	
Total	33.00	33.00	33.00	33.00	0.00	

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic. The 2021 Amended PPRTA Budget for operating as of 8/13/2021 may include additional sales tax revenue for 2020 and 2021.

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ PPRTA Operating funds include tax and fare revenues; it does not reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section of the Budget.

Significant Changes vs. 2021

- Increase of approximately \$934,000 in General Fund to fund transit contract increases and grant match for salaries
- Decrease in General Fund of \$320,000 due to the removal of 2021 one-time costs
- Increase of \$500,000 in General Fund CIP for planned projects
- Decrease of approximately \$5.1 million in the Grants Fund due to competitive grants available in 2021

Transit - Overview

The City of Colorado Springs is the primary provider of public transportation services in the Pikes Peak Region and is designated by the Federal Transit Administration (FTA) as the recipient of grant funding for the Colorado Springs Urbanized area. Responsibilities include transit service administration, regional planning coordination, and ensuring compliance with Federal and State rules and regulations. The Transit Services Division directs and manages the activities and operations of all fixed-route, paratransit and rideshare services for the region. Over ninety percent (90%) of operations are outsourced.

Mountain Metro Fixed-Route Bus Service

- Includes service to Colorado Springs, Manitou Springs, and to parts of unincorporated El Paso County with approximately 10,575 one-way weekday trips per day servicing a diverse customer base (pre-COVID-19)
- Is the backbone of transit service as it provides about 94% of all public transit passenger trips in the region
- Includes a current fleet of 61 buses, with an expected increase to 71 buses by May 2022, and 957 bus stops along 31 bus routes
- Maintains a farebox recovery rate of around 17% with 16 average daily boardings per hour (pre-COVID-19)

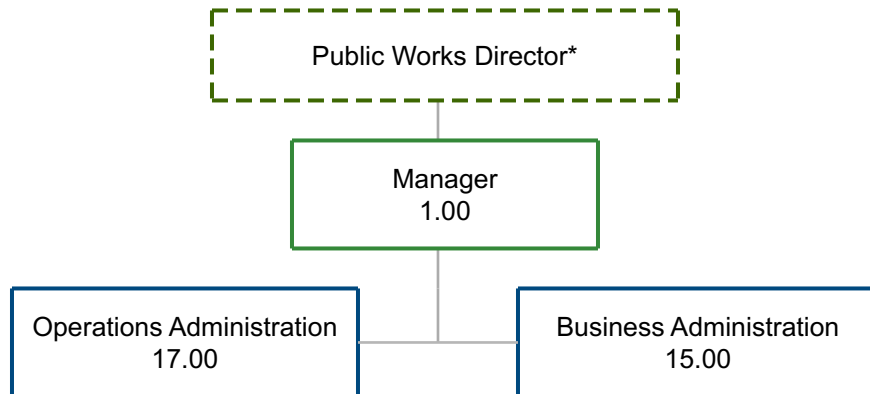
Mountain Metro Mobility – ADA/Paratransit service within Mountain Metro operating service area

- Provides the federally-mandated Americans with Disabilities Act (ADA) complementary paratransit service, a demand-response service for individuals whose mobility needs prevent them from using the fixed-route bus system
- Provides service within 3/4 mile of every bus route during the same time the fixed-route system is operating
- Riders are required to be certified as eligible to receive curb-to-curb and door-to-door paratransit service
- 100% of the ADA paratransit riders are transit dependent
- Includes a private taxi option for trips up to seven (7) miles
- Provided 147,096 passenger trips with 48 vans in 2019 (pre-COVID-19)
- Provided 7,525 premium taxi trips via a subcontract with zTrip in 2019 (pre-COVID-19)

Mountain Metro Rides – Alternative Transportation

- Promotes alternative transportation options to residents of the Pikes Peak Region
- Reduces congestion and pollution by encouraging and coordinating the use of carpools, bicycle commuting, school pool (including bike and walk pools for children as well as carpools), and transit use
- Operates 26 vanpool vehicles with an average 148 yearly participants (pre-COVID-19)

Transit - Organizational Chart



* The Public Works Director position is funded as part of City Engineering's budget. This position is not reflected in the position count in the Budget Summary below.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2021, and changes occurring as part of the 2022 Budget for each fund including General Fund, Grants Fund, and PPRTA.

Transit - General Fund: Summary, Funding, and Position Changes

General Fund	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Salary/Benefits/Pensions ¹	\$0	\$0	\$0	\$0	\$0	\$0
	Operating ²	5,832,842	2,593,176	7,343,062	7,343,062	7,957,020	613,958
	Capital Outlay	0	4,677	37,712	37,712	37,712	0
	Total	\$5,832,842	\$2,597,853	\$7,380,774	\$7,380,774	\$7,994,732	\$613,958
	CIP	\$81,373	\$35,925	\$0	\$0	\$500,000	\$500,000
	Grand Total	\$5,914,215	\$2,633,778	\$7,380,774	\$7,380,774	\$8,494,732	\$1,113,958

¹ Salary/Benefits/Pensions are Grant Funded

² Actual expenditures in Operating for 2020 are greatly reduced due to reimbursement from the FTA CARES Act Grant. See Grants Overview for more information.

Funding Change	During 2021	* 2021 Amended - 2021 Original Budget
	None	\$0
	Total During 2021	\$0
	For 2022	2022 Budget - * 2021 Amended Budget
	Salaries/Benefits/Pensions	
	None	\$0
	Total Salaries/Benefits/Pensions	\$0
	Operating	
	Increase to fund contract increases	\$726,242
	Increase to fund grant match for salaries and benefits	207,716
Decrease for one-time costs added in 2021	(320,000)	
Total Operating	\$613,958	
Capital Outlay		
None	\$0	
Total Capital Outlay	\$0	
CIP		
Increase in 2022 CIP Projects	\$500,000	
Total CIP	\$500,000	
Total For 2022	\$1,113,958	

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Transit - Grants Fund: Summary, Funding, and Position Changes

Grants Fund	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Grants Fund**	\$11,115,978	\$27,147,547	\$24,802,996	\$24,802,996	\$19,616,893	(\$5,186,103)
	Total	\$11,115,978	\$27,147,547	\$24,802,996	\$24,802,996	\$19,616,893	(\$5,186,103)
	Position Title	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget	
	Administrative Technician	1.00	1.00	1.00	1.00	0.00	
	Analyst II	2.00	2.00	2.00	2.00	0.00	
	Application Support Admin I & II	2.00	2.00	1.00	1.00	0.00	
	Buyer I/II	1.00	1.00	1.00	1.00	0.00	
	Central Finance Technician I	2.00	2.00	2.00	2.00	0.00	
	Contracting Specialist II	1.00	1.00	1.00	1.00	0.00	
	Contracting Technician II	2.00	2.00	2.00	2.00	0.00	
	Office Specialist	2.00	2.00	2.00	2.00	0.00	
	Program Coordinator	3.00	3.00	3.00	3.00	0.00	
	Project Design Specialist	1.00	1.00	1.00	1.00	0.00	
	Public Communications Specialist II	1.00	1.00	1.00	1.00	0.00	
	Senior Analyst	2.00	2.00	2.00	2.00	0.00	
	Senior Applications Support Admin	1.00	1.00	1.00	1.00	0.00	
	Senior Contracting Specialist	1.00	1.00	0.00	0.00	0.00	
	Senior Maintenance Technician	2.00	2.00	2.00	2.00	0.00	
	Senior Office Specialist	1.00	1.00	1.00	1.00	0.00	
	Senior Public Communications Specialist	1.00	1.00	1.00	1.00	0.00	
	Transit Business Ops Administrator	2.00	2.00	2.00	2.00	0.00	
	Transit Scheduler	1.00	1.00	1.00	1.00	0.00	
	Transit Services Manager	1.00	1.00	1.00	1.00	0.00	
	Transit Services Supervisor	3.00	3.00	5.00	5.00	0.00	
	Total Positions	33.00	33.00	33.00	33.00	0.00	

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

Transit - Grants Fund: Summary, Funding, and Position Changes

Funding Changes	During 2021	* 2021 Amended - 2021 Original Budget
	None	\$0
	Total During 2021	\$0
	For 2022	2022 Budget - * 2021 Amended Budget
	Decrease in anticipated grant awards	(\$5,186,103)
	Total For 2022	(\$5,186,103)

Position Changes	During 2021	* 2021 Amended - 2021 Original Budget
	None	0.00
	Total During 2021	0.00
	For 2022	2022 Budget - * 2021 Amended Budget
	None	0.00
	Total For 2022	0.00

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Grants Fund	2022 CIP Grants	2022 Operating Grants	2022 Grant Appropriation **
		\$19,616,893	\$0

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

Transit - PPRTA: Summary

	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget	
	Capital [†]	\$2,507,392	\$175,076	\$1,121,000	\$1,121,000	\$559,000	(\$562,000)	
	Operating ¹	12,862,691	3,581,170	16,285,616	17,264,616	17,423,953	159,337	
	Total	\$15,370,083	\$3,756,246	\$17,406,616	\$18,385,616	\$17,982,953	(\$402,663)	
PPRTA	2022 PPRTA Operating							
		PPRTA Fixed-Route Service				\$9,449,014		
		PPRTA ADA Paratransit Service				4,880,442		
		PPRTA Fuel (Fixed-Route)				1,105,078		
		PPRTA Fuel (ADA Paratransit)				222,491		
		Specialized Transportation Services				126,218		
		Other Operating Costs				92,904		
		PPRTA Transit Grant Match				1,547,806		
	Total PPRTA Operating				\$17,423,953			
	[†] The PPRTA capital projects for the budget year are listed below in the CIP table. 2019 and 2020 Actual reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing.							
	The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document.							

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic. The 2021 Amended PPRTA Budget for operating as of 8/13/2021 may include additional sales tax revenue for 2020 and 2021.

¹ PPRTA Transit Operating funds include tax and fare revenues; it does reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section of the Budget.

Transit - CIP Program

	Project	General Fund	Grants	PPRTA Transit Local Match ¹	PPRTA II Capital ²	Total Allocation
CIP Program *	Downtown Transit Center (DTC)	500,000	4,460,000	615,000		5,575,000
	Fixed Route Bus Purchase Replacement - Diesel Vehicles		1,564,148		459,000	2,023,148
	Fixed Route Expansion Buses		3,203,171	800,793		4,003,964
	Security Projects		84,000	21,000		105,000
	Sidewalk/Bus Stop Improvements on Transit Routes		400,000		100,000	500,000
	Transit Campus Expansion		3,511,022	877,756		4,388,778
	Transit ITS Improvements		240,000	60,000		300,000
	Vehicle Overhauls and Engines		160,000	40,000		200,000
	Total 2022 CIP		\$500,000	\$13,622,341	\$2,414,549	\$559,000

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

¹ PPRTA Local Match is included in the 2022 PPRTA Operating - Transit Grant Match amount.

² PPRTA Capital column reflects the projected expenses in 2022 based on highest priority, and may differ from the 2022 PPRTA Original Budget.

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND
Transit

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Operating						
52105 - MISCELLANEOUS OPERATING	2,501	0	1,000	1,000	1,000	0
52110 - OFFICE SUPPLIES	3,641	1,149	4,800	4,800	4,000	(800)
52120 - COMPUTER SOFTWARE	42,616	8,515	40,616	40,616	40,616	0
52122 - CELL PHONES EQUIP AND SUPPLIES	36	0	0	0	800	800
52125 - GENERAL SUPPLIES	0	0	320,000	320,000	11,000	(309,000)
52135 - POSTAGE	3,318	2,604	4,800	4,800	4,800	0
52140 - WEARING APPAREL	0	0	100	100	100	0
52160 - FUEL	70,837	58,670	0	0	25,212	25,212
52165 - LICENSES AND TAGS	5,976	8,765	13,600	13,600	13,995	395
52175 - SIGNS	116	0	30,000	30,000	30,000	0
52190 - JANITORIAL SUPPLIES	2,410	1,138	7,000	7,000	6,000	(1,000)
52202 - TICKET VENDING MACHINES	13,005	7,845	32,090	32,090	32,480	390
52205 - MAINT LANDSCAPING	0	0	111,000	111,000	11,000	(100,000)
52215 - MAINT GROUNDS	2,790	0	0	0	0	0
52220 - MAINT OFFICE MACHINES	7,639	6,533	12,150	12,150	9,650	(2,500)
52230 - MAINT FURNITURE AND FIXTURES	1,056	9,357	4,000	4,000	4,000	0
52240 - MAINT NONFLEET VEHICLES EQP	85,645	7,406	0	0	0	0
52241 - MAINT PARA TRANSIT PREV MAINT	12,052	0	0	0	0	0
52242 - MAINT BENCHES AND SHELTERS	1,580	3,081	410,800	410,800	10,800	(400,000)
52243 - MAINT TRANSIT PREV MAINT	93,618	2,578	43,691	43,691	133,500	89,809
52265 - MAINT BUILDINGS AND STRUCTURE	46,723	99,063	100,226	100,226	108,600	8,374
52281 - MAINT INFRASTRUCTURE	15,530	34,286	18,480	18,480	17,350	(1,130)
52305 - MAINT SOFTWARE	558,796	594,494	757,063	757,063	785,341	28,278
52405 - ADVERTISING SERVICES	118,916	80,496	113,025	113,025	113,025	0
52410 - BUILDING SECURITY SERVICES	177,996	5,682	6,000	6,000	6,032	32
52435 - GARBAGE REMOVAL SERVICES	3,042	2,501	3,420	3,420	3,420	0
52440 - HUMAN SERVICES	341,853	192,949	0	0	0	0
52445 - JANITORIAL SERVICES	0	1,011	16,000	16,000	15,000	(1,000)
52465 - MISCELLANEOUS SERVICES	0	28	6,050	6,050	6,800	750
52560 - PARKING SERVICES	399	39	480	480	480	0
52573 - CREDIT CARD FEES	19,701	11,050	24,000	24,000	33,600	9,600
52574 - LEGAL SERVICES	26	64,023	150,000	150,000	150,000	0
52575 - SERVICES	5,651	5,447	0	0	0	0
52576 - AUDIT SERVICES	14,920	8,965	9,225	9,225	9,502	277
52615 - DUES AND MEMBERSHIP	52,924	51,777	53,160	53,160	53,160	0
52625 - MEETING EXPENSES IN TOWN	481	25	500	500	500	0
52630 - TRAINING	1,793	0	0	0	0	0
52645 - SUBSCRIPTIONS	0	0	615	615	615	0
52705 - COMMUNICATIONS	0	742	0	0	0	0
52725 - RENTAL OF PROPERTY	121,559	137,014	142,262	142,262	158,255	15,993
52735 - TELEPHONE LONG DIST CALLS	(664)	(414)	0	0	0	0
52738 - CELL PHONE BASE CHARGES	6,877	8,085	7,500	7,500	5,400	(2,100)
52746 - UTILITIES ELECTRIC	(778)	(723)	0	0	0	0
52747 - UTILITIES GAS	(263)	(232)	0	0	0	0
52748 - UTILITIES SEWER	(19)	(16)	0	0	0	0
52749 - UTILITIES WATER	(375)	(403)	0	0	0	0
52755 - COMMUNICATIONS EQUIPMENT	3,083	4,553	33,195	33,195	43,000	9,805
52775 - MINOR EQUIPMENT	1,956	72	0	0	0	0

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND
Transit

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
52785 - RADIO REPLACEMENT	0	108	0	0	0	0
52873 - PRINTING OUTSOURCE	37,513	4,259	46,500	46,500	60,550	14,050
52874 - OFFICE SERVICES PRINTING	988	42	1,200	1,200	1,200	0
52886 - RADIO MAINTENANCE MISC	29,965	32,856	28,050	28,050	30,700	2,650
52888 - RADIO MAINTENANCE PPRCN	70,867	85,207	81,150	81,150	95,620	14,470
52971 - PROJECT PLANNING	0	127,337	0	0	0	0
52999 - COVID19 OPER REIMB	0	(1,693,173)	0	0	0	0
65023 - PARA ELIGIBILITY	64,077	47,448	82,138	82,138	103,925	21,787
65025 - ADA PARATRANSIT CONTRACT	322,996	138,866	149,362	149,362	171,766	22,404
65026 - ADA SUPPLEMENTAL	131,302	21,043	118,160	118,160	166,178	48,018
65030 - TRANSIT SERVICE CONTRACT	2,105,631	2,300,024	2,680,820	2,680,820	3,591,498	910,678
65160 - RECRUITMENT	860	0	800	800	800	0
65405 - GRANT MATCH SALARIES	1,229,680	111,004	1,678,034	1,678,034	1,885,750	207,716
Operating Total	5,832,842	2,593,176	7,343,062	7,343,062	7,957,020	613,958
Capital Outlay						
53010 - OFFICE MACHINES	0	4,677	37,712	37,712	37,712	0
Capital Outlay Total	0	4,677	37,712	37,712	37,712	0
Total Expense	5,832,842	2,597,853	7,380,774	7,380,774	7,994,732	613,958
CIP Total	81,373	35,925	0	0	500,000	500,000
Grand Total	5,914,215	2,633,778	7,380,774	7,380,774	8,494,732	1,113,958

* 2021 Amended City Budget as of 8/13/2021, which includes the reinstatement of budget that had been reduced during 2020 and 2021 due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

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