

# Parking System Enterprise

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## All Funds Summary

	Source of Funds	2020	2021	* 2021	2022	2022 Budget - * 2021 Amended Budget	
		Actual	Original Budget	Amended Budget			Budget
<b>All Funds</b>	Parking Enterprise	\$5,346,593	\$6,649,204	\$6,649,204	\$7,873,144	\$1,223,940	
	<b>Total</b>	<b>\$5,346,593</b>	<b>\$6,649,204</b>	<b>\$6,649,204</b>	<b>\$7,873,144</b>	<b>\$1,223,940</b>	
	<b>Uses of Funds</b>						
	Parking Enterprise	\$2,552,982	\$3,626,196	\$3,620,942	\$4,347,991	\$727,049	
	Parking Enterprise - CIP	1,990,595	2,700,000	2,705,254	3,500,000	794,746	
	<b>Total</b>	<b>\$4,543,577</b>	<b>\$6,326,196</b>	<b>\$6,326,196</b>	<b>\$7,847,991</b>	<b>\$1,521,795</b>	
	<b>Positions</b>						
	Parking Enterprise	10.00	10.00	12.00	12.00	0.00	
	<b>Total</b>	<b>10.00</b>	<b>10.00</b>	<b>12.00</b>	<b>12.00</b>	<b>0.00</b>	

\* 2021 Amended Budget as of 8/13/2021

## Significant Changes vs. 2021

- Increase of approximately \$211,000 mainly to fund existing positions, pay for performance, movements within the salary structure, and medical cost adjustments
- Increase of approximately \$518,000 due to increased costs for building security, garage maintenance, credit card fees, and projected operating, capital outlay, and debt service costs
- Increase of approximately \$795,000 for planned CIP projects
- Net increase of approximately \$1,200,000 in revenue, mainly due to new parking meter routes and on-street parking usage

## Parking System Enterprise - Overview

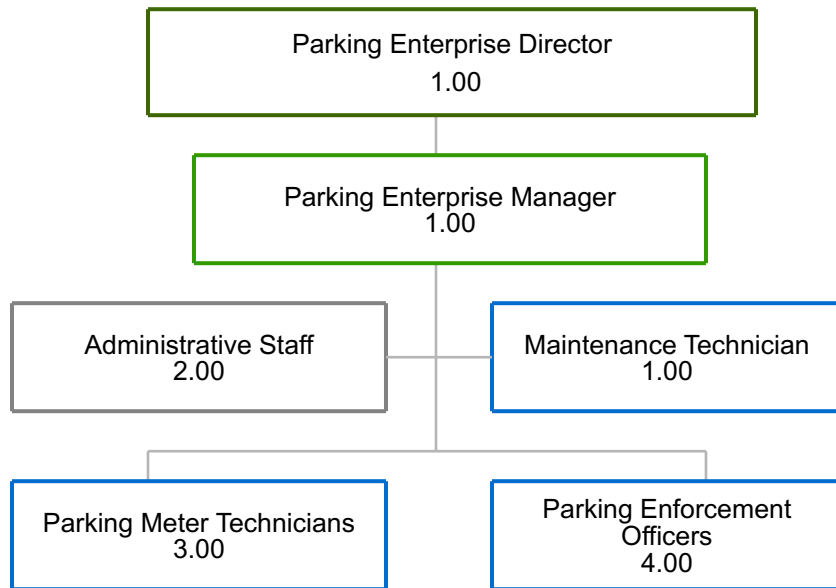
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The Parking System Enterprise provides public parking spaces as a key element in maintaining the economic vitality of downtown and surrounding activity centers. Public parking is an economic development tool used to attract private investment into the community and manage urban growth.


The Enterprise operates solely on fees collected from users. No taxpayer support is required. All proceeds from these operations are reinvested back into the community in the form of increasing the Parking System's capacity and funding parking and pedestrian projects aimed at improving the health, safety, and welfare of the community.

## Parking System Enterprise - Organizational Chart

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# Strategic Plan Update

<p style="text-align: center;"><b>Goal</b></p>	<div style="text-align: center;">  <p style="color: green; font-weight: bold;">Investing in Infrastructure</p> </div>
<p style="text-align: center;"><b>Initiatives</b></p>	<ul style="list-style-type: none"> <li>• Invest in technology to enhance the parking experience downtown. (2.1)</li> </ul>
<p style="text-align: center;"><b>Performance Measures</b></p>	<ul style="list-style-type: none"> <li>• Expand availability of mobile payment technology usage to include surface parking lots and parking structures —Spring 2022. (2.1.2)</li> <li>• Implement smart meter technology upgrade to all parking locations throughout the City of Colorado Springs and Old Colorado City — Summer 2022. (2.1.4)</li> </ul>
<p style="text-align: center;"><b>Notable Achievements</b></p>	<ul style="list-style-type: none"> <li>• The PARCS system has been replaced in all three parking structures and the City Hall lot, effective July 2021. (2.1.2)</li> <li>• Significant progress has been made and continues to be made to replace citywide meters in Downtown and Old Colorado City. In Q1 2021, new meters and sensors were installed in the Park Union area and are being installed in other new areas. (2.1.4)</li> </ul>

**Note:** The information contained in this Strategic Plan update demonstrates progress on a sampling of department Initiatives and Performance Measures. For a full listing of each department's Initiatives and Performance Measures (reference the ID numbers within the parenthesis), see the City's Strategic Plan beginning on Page 19.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2021, and changes occurring as part of the 2022 Parking System Enterprise budget.

### Parking System Enterprise Fund: Summary, Funding, and Position Changes

<b>Parking Enterprise Fund</b>	<b>Source of Funds</b>	<b>2019 Actual</b>	<b>2020 Actual</b>	<b>2021 Original Budget</b>	<b>* 2021 Amended Budget</b>	<b>2022 Budget</b>	<b>2022 Budget - * 2021 Amended Budget</b>
	Monthly Parking	\$1,886,218	\$2,036,095	\$2,429,044	\$2,429,044	\$2,606,760	\$177,716
	Transient Parking	482,722	313,325	518,042	518,042	590,925	72,883
	Parking Meters and Hoods	2,406,359	2,513,402	3,305,532	3,305,532	4,300,328	994,796
	Misc. Transit Lease	121,559	137,014	127,336	127,336	154,943	27,607
	Misc. Revenue	119,690	103,156	1,250	1,250	0	(1,250)
	Interest	181,153	190,583	136,000	136,000	87,000	(49,000)
	POC Garage Loan Payment	56,156	53,018	132,000	132,000	133,188	1,188
	<b>Total</b>	<b>\$5,253,857</b>	<b>\$5,346,593</b>	<b>\$6,649,204</b>	<b>\$6,649,204</b>	<b>\$7,873,144</b>	<b>\$1,223,940</b>
	<b>Use of Funds</b>	<b>2019 Actual</b>	<b>2020 Actual</b>	<b>2021 Original Budget</b>	<b>* 2021 Amended Budget</b>	<b>2022 Budget</b>	<b>2022 Budget - * 2021 Amended Budget</b>
	Salary/Benefits/Pensions	\$625,308	\$651,717	\$836,004	\$836,004	\$1,044,657	\$208,653
	Operating	1,683,468	1,745,822	1,905,794	1,900,540	2,399,297	498,757
	Capital Outlay	34,488	400	20,000	20,000	42,500	22,500
	Debt Service	172,083	155,043	864,398	864,398	861,537	(2,861)
	<b>Total</b>	<b>\$2,515,347</b>	<b>\$2,552,982</b>	<b>\$3,626,196</b>	<b>\$3,620,942</b>	<b>\$4,347,991</b>	<b>\$727,049</b>
<b>CIP</b>	<b>\$828,624</b>	<b>\$1,990,595</b>	<b>\$2,700,000</b>	<b>\$2,705,254</b>	<b>\$3,500,000</b>	<b>\$794,746</b>	
<b>Grand Total</b>	<b>\$3,343,971</b>	<b>\$4,543,577</b>	<b>\$6,326,196</b>	<b>\$6,326,196</b>	<b>\$7,847,991</b>	<b>\$1,521,795</b>	
<b>Position Title</b>	<b>2020 Actual</b>	<b>2021 Original Budget</b>	<b>* 2021 Amended Budget</b>	<b>2022 Budget</b>	<b>2022 Budget - * 2021 Amended Budget</b>		
Analyst I	1.00	1.00	1.00	1.00	0.00		
Office Specialist	0.00	0.00	1.00	1.00	0.00		
Parking Administrative Manager	1.00	1.00	1.00	1.00	0.00		
Parking Enforcement Officer	2.00	2.00	3.00	3.00	0.00		
Parking Enterprise Director	1.00	1.00	1.00	1.00	0.00		
Parking Meter Technician	1.00	1.00	2.00	2.00	0.00		
Senior Maintenance Technician	1.00	1.00	1.00	1.00	0.00		
Senior Parking Enforcement Officer	1.00	1.00	1.00	1.00	0.00		
Senior Parking Meter Technician	2.00	2.00	1.00	1.00	0.00		
<b>Total Positions</b>	<b>10.00</b>	<b>10.00</b>	<b>12.00</b>	<b>12.00</b>	<b>0.00</b>		

\* 2021 Amended Budget as of 8/13/2021

## Parking System Enterprise Fund: Summary, Funding, and Position Changes

<b>Funding Changes</b>	<b>During 2021</b>	<b>* 2021 Amended - 2021 Original Budget</b>
	None	\$0
	<b>Total During 2021</b>	<b>\$0</b>
	<b>For 2022</b>	<b>2022 Budget - * 2021 Amended Budget</b>
	<b>Salaries/Benefits/Pensions</b>	
	Net change to fund existing positions	\$162,851
	Increase to fund market movement, pay for performance, and pay progression	34,823
	Increase to fund medical cost adjustments	12,959
	Decrease in anticipated overtime spending	(1,980)
	<b>Total Salaries/Benefits/Pensions</b>	<b>\$208,653</b>
	<b>Operating</b>	
	Increase to fund long-term maintenance, repairs, and security cameras in the garages	\$260,000
	Increase to fund increased cost in credit card fees for the parking meters	175,000
	Net increase for other projected operating needs	63,757
	<b>Total Operating</b>	<b>\$498,757</b>
	<b>Capital Outlay</b>	
	Increase to fund the purchase of a vehicle	\$35,000
	Net decrease for projected capital outlay expenses	(12,500)
	<b>Total Capital Outlay</b>	<b>\$22,500</b>
	<b>Debt Service</b>	
Net decrease in annual debt service payment	(\$2,861)	
<b>Total Debt Service</b>	<b>(\$2,861)</b>	
<b>CIP</b>		
Net increase in planned CIP projects	\$794,746	
<b>Total CIP</b>	<b>\$794,746</b>	
<b>Total For 2022</b>	<b>\$1,521,795</b>	

<b>Position Changes</b>	<b>During 2021</b>	<b>* 2021 Amended - 2021 Original Budget</b>
	Add 2.00 FTE (Parking Enforcement Officer, Office Specialist)	2.00
	<b>Total During 2021</b>	<b>2.00</b>
	<b>For 2022</b>	<b>2022 Budget - * 2021 Amended Budget</b>
	None	0.00
	<b>Total For 2022</b>	<b>0.00</b>

\* 2021 Amended Budget as of 8/13/2021

## Parking System Enterprise: CIP Program

CIP Program*	Project Name	Enterprise	Total Allocation
	Downtown Streetscape Projects	1,000,000	1,000,000
	Parking Meter Replacement	500,000	500,000
	Parking Structural Maintenance Program	2,000,000	2,000,000
	<b>Total 2022 CIP</b>	<b>\$3,500,000</b>	<b>\$3,500,000</b>

\* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

# City of Colorado Springs Budget Detail Report

## 470 - PARKING SYSTEM GROSS INCOME Parking Enterprise

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
<b>Salaries/Benefits/Pensions</b>						
51205 - CIVILIAN SALARIES	446,774	421,998	569,628	569,628	725,110	155,482
51210 - OVERTIME	3,414	2,211	7,500	7,500	5,500	(2,000)
51220 - SEASONAL TEMPORARY	17,677	33,456	0	0	0	0
51230 - SHIFT DIFFERENTIAL	3	22	100	100	120	20
51240 - RETIREMENT TERMINATION SICK	(8,862)	3,066	0	0	0	0
51245 - RETIREMENT TERM VACATION	3,678	11,489	0	0	0	0
51260 - VACATION BUY PAY OUT	3,006	2,315	0	0	0	0
51299 - SALARIES REIMBURSEMENTS	(4,248)	(3,387)	0	0	0	0
51610 - PERA	61,982	60,789	80,998	80,998	105,006	24,008
51612 - RETIREMENT HEALTH SAVINGS	3,193	0	0	0	0	0
51615 - WORKERS COMPENSATION	9,013	8,279	10,894	10,894	13,014	2,120
51620 - EQUITABLE LIFE INSURANCE	1,297	1,176	2,045	2,045	2,524	479
51640 - DENTAL INSURANCE	3,747	3,365	5,315	5,315	5,820	505
51655 - RETIRED EMP MEDICAL INS	2,194	2,194	2,196	2,196	2,196	0
51670 - PARKING FOR EMPLOYEES	20	0	0	0	0	0
51675 - UNEMPLOYMENT INSURANCE	0	4,280	0	0	0	0
51690 - MEDICARE	6,547	6,285	8,260	8,260	10,514	2,254
51695 - CITY EPO MEDICAL PLAN	25,701	31,412	30,941	30,941	47,227	16,286
51696 - ADVANTAGE HD MED PLAN	47,037	59,304	112,377	112,377	121,876	9,499
51697 - HRA BENEFIT TO ADV MED PLAN	3,135	3,463	5,750	5,750	5,750	0
<b>Salaries/Benefits/Pensions Total</b>	<b>625,308</b>	<b>651,717</b>	<b>836,004</b>	<b>836,004</b>	<b>1,044,657</b>	<b>208,653</b>
<b>Operating</b>						
52110 - OFFICE SUPPLIES	11,751	7,005	7,500	7,500	9,537	2,037
52120 - COMPUTER SOFTWARE	9,147	0	1,000	1,000	2,500	1,500
52125 - GENERAL SUPPLIES	12,988	8,900	12,000	12,000	15,000	3,000
52135 - POSTAGE	123	1,098	500	500	2,500	2,000
52140 - WEARING APPAREL	2,221	3,304	4,500	4,500	5,000	500
52145 - PAINT AND CHEMICAL	2,656	0	6,000	6,000	2,500	(3,500)
52155 - AUTOMOTIVE	22	0	0	0	0	0
52190 - JANITORIAL SUPPLIES	371	32	500	500	500	0
52210 - MAINT TREES	4	0	0	0	0	0
52235 - MAINT MACHINERY AND APPARATUS	24,985	29,864	15,000	15,000	15,000	0
52260 - MAINT METERS	58,218	45,541	25,000	19,746	10,000	(9,746)
52265 - MAINT BUILDINGS AND STRUCTURE	78,313	37,940	55,000	55,000	225,000	170,000
52405 - ADVERTISING SERVICES	0	0	5,000	5,000	0	(5,000)
52410 - BUILDING SECURITY SERVICES	148,951	135,374	70,000	70,000	150,000	80,000
52415 - CONTRACTS AND SPEC PROJECTS	827,588	811,273	650,000	650,000	650,000	0
52430 - FINANCIAL SERVICES	0	0	3,500	3,500	0	(3,500)
52431 - CONSULTING SERVICES	31,780	26,020	35,000	35,000	50,000	15,000
52435 - GARBAGE REMOVAL SERVICES	1,249	1,744	1,500	1,500	4,000	2,500
52450 - LAUNDRY AND CLEANING SERVICES	318	251	0	0	0	0
52455 - LAWN MAINTENANCE SERVICE	0	0	0	0	10,000	10,000
52465 - MISCELLANEOUS SERVICES	0	139	0	0	0	0
52568 - BANK AND INVESTMENT FEES	4,037	6,134	11,150	11,150	9,570	(1,580)
52570 - REIMBURSABLE SERVICES	156	0	0	0	0	0

# City of Colorado Springs Budget Detail Report

## 470 - PARKING SYSTEM GROSS INCOME

### Parking Enterprise

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
52571 - SNOW REMOVAL	3,256	12,926	15,000	15,000	15,000	0
52573 - CREDIT CARD FEES	23,897	42,643	40,000	40,000	45,000	5,000
52574 - LEGAL SERVICES	0	15,363	15,000	15,000	15,000	0
52575 - SERVICES	10,109	12,916	25,000	25,000	20,000	(5,000)
52576 - AUDIT SERVICES	18,880	10,450	58,000	58,000	25,000	(33,000)
52590 - TEMPORARY EMPLOYMENT	20,259	0	150,000	150,000	160,000	10,000
52607 - CELL PHONE ALLOWANCE	0	0	0	0	600	600
52610 - PROFESSIONAL LICENSES	0	0	0	0	5,000	5,000
52615 - DUES AND MEMBERSHIP	899	429	1,000	1,000	4,000	3,000
52620 - CREDIT CARD FEES - METERS	237,094	226,220	250,000	250,000	425,000	175,000
52625 - MEETING EXPENSES IN TOWN	523	0	1,000	1,000	1,000	0
52630 - TRAINING	7,320	0	1,000	1,000	2,500	1,500
52635 - EMPLOYEE EDUCATIONL ASSISTANCE	0	0	250	250	0	(250)
52645 - SUBSCRIPTIONS	1,290	0	0	0	2,000	2,000
52655 - TRAVEL OUT OF TOWN	3,261	0	10,000	10,000	10,000	0
52738 - CELL PHONE BASE CHARGES	888	2,341	3,600	3,600	6,000	2,400
52740 - GENERAL INSURANCE-CITY	51,705	90,640	97,123	97,123	156,798	59,675
52742 - STORMWATER FEE	1,609	1,652	2,000	2,000	2,000	0
52746 - UTILITIES ELECTRIC	91,956	83,147	90,000	90,000	90,000	0
52748 - UTILITIES SEWER	2,583	2,463	3,000	3,000	3,000	0
52749 - UTILITIES WATER	5,377	5,081	6,000	6,000	5,000	(1,000)
52757 - SECURITY SURVEILLANCE EQUIP	8,473	0	10,000	10,000	20,000	10,000
52775 - MINOR EQUIPMENT	12,721	12,636	25,000	25,000	20,000	(5,000)
52776 - PRINTER CONSOLIDATION COST	2,587	2,810	4,000	4,000	3,211	(789)
52805 - ADMIN PRORATED CHARGES	122,328	130,141	178,571	178,571	185,118	6,547
52872 - MAINT FLEET VEHICLES EQP	3,940	11,506	15,000	15,000	15,000	0
52874 - OFFICE SERVICES PRINTING	518	227	1,500	1,500	1,500	0
65051 - ADM FEE	300	300	300	300	0	(300)
65075 - INTEREST	172,083	155,043	150,000	150,000	165,000	15,000
65185 - PRINCIPAL	0	0	714,398	714,398	696,537	(17,861)
65307 - PENSION EXPENSE	(163,999)	(34,567)	0	0	0	0
65313 - OPEB EXPENSE	816	1,879	300	300	463	163
<b>Operating Total</b>	<b>1,855,551</b>	<b>1,900,865</b>	<b>2,770,192</b>	<b>2,764,938</b>	<b>3,260,834</b>	<b>495,896</b>
<b>Capital Outlay</b>						
53030 - FURNITURE AND FIXTURES	0	0	10,000	10,000	7,500	(2,500)
53050 - MACHINERY AND APPARATUS	0	0	10,000	10,000	0	(10,000)
53070 - VEHICLES REPLACEMENT	34,488	400	0	0	35,000	35,000
<b>Capital Outlay Total</b>	<b>34,488</b>	<b>400</b>	<b>20,000</b>	<b>20,000</b>	<b>42,500</b>	<b>22,500</b>
<b>Total Expense</b>	<b>2,515,347</b>	<b>2,552,982</b>	<b>3,626,196</b>	<b>3,620,942</b>	<b>4,347,991</b>	<b>727,049</b>
<b>CIP Total</b>	<b>828,624</b>	<b>1,990,595</b>	<b>2,700,000</b>	<b>2,705,254</b>	<b>3,500,000</b>	<b>794,746</b>
<b>Grand Total Revenue</b>	<b>3,343,971</b>	<b>4,543,577</b>	<b>6,326,196</b>	<b>6,326,196</b>	<b>7,847,991</b>	<b>1,521,795</b>



**City of Colorado Springs  
Budget Detail Report**

**470 - PARKING SYSTEM GROSS INCOME  
Parking Enterprise**

<b>Acct # - Description</b>	<b>2019 Actual</b>	<b>2020 Actual</b>	<b>2021 Original Budget</b>	<b>* 2021 Amended Budget</b>	<b>2022 Budget</b>	<b>2022 Budget - * 2021 Amended Budget</b>
42005 - BUS TERMINAL GARAGE 1	121,559	137,014	127,336	127,336	154,943	27,607
42010 - METER HOODS	55,853	93,366	52,957	52,957	84,063	31,106
42020 - MONTHLY PARKING LOT 3	192,417	165,665	211,457	211,457	202,440	(9,017)
42025 - MONTHLY PARKING GARAGE 1	412,101	497,959	523,746	523,746	553,800	30,054
42030 - MONTHLY PARKING GARAGE 2	1,257,000	1,343,769	1,659,229	1,659,229	1,810,320	151,091
42035 - MONTHLY PARKING LOT 4	6,250	7,002	9,564	9,564	11,400	1,836
42036 - MONTHLY PARKING LOT 5	18,450	21,700	25,048	25,048	28,800	3,752
42040 - PARKING METERS	1,301,089	937,575	1,369,579	1,369,579	1,222,531	(147,048)
42041 - PARKING METERS - CC	1,049,417	1,370,408	1,563,085	1,563,085	2,581,421	1,018,336
42042 - POC GARAGE LOAN PAYMENT	56,156	53,018	132,000	132,000	133,188	1,188
42043 - PARKING METERS MOBILE APP	0	112,053	319,911	319,911	412,313	92,402
42045 - TRANSIENT PARKING LOT 3	87,619	92,811	105,317	105,317	234,292	128,975
42050 - TRANSIENT PARKING LOT 4	1,580	923	2,873	2,873	2,250	(623)
42055 - TRANSIENT PARKING GARAGE 1	136,793	68,257	107,474	107,474	170,843	63,369
42060 - TRANSIENT PARKING GARAGE 2	256,730	151,334	302,378	302,378	183,540	(118,838)
43180 - GAIN LOSS INV MKT VALUE	117,834	102,372	0	0	0	0
44020 - MISCELLANEOUS GENERAL	1,867	777	0	0	0	0
44025 - CASH OVER SHORT	(11)	7	0	0	0	0
45765 - PARKING FEES	0	0	1,250	1,250	0	(1,250)
46025 - INTEREST	181,153	190,583	136,000	136,000	87,000	(49,000)
<b>Total Revenue</b>	<b>5,253,857</b>	<b>5,346,593</b>	<b>6,649,204</b>	<b>6,649,204</b>	<b>7,873,144</b>	<b>1,223,940</b>

\* 2021 Amended Budget as of 8/13/2021

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