

Master Plan  
**GUIDING PRINCIPLES**  
Colorado Springs Airport

Guiding principles provide the foundation of the planning effort by providing the roadmap for a successful project. If the planning effort adheres to the guiding principles set forth at the outset, the project will have a high likelihood of yielding successful results. In addition, the guiding principles provide interested parties a high-level explanation of the purpose for the master planning process. The following guiding principles have been developed for the Colorado Springs Airport master planning process.

- The recommended development plan should give priority to safety and security, followed by financial feasibility, operational efficiency, environmental prudence, and social responsibility; the plan should be beneficial to all users of the Airport, and the positive customer experience must be maintained or enhanced.
- Airport development plans should preserve flexibility to permit changes to the plan as industry and local conditions warrant.
- The planning effort will seek to foster consensus among key stakeholders, including Airport users, the FAA, the Airport Advisory Commission, and the Airport staff.
- The master planning process will employ a focused public involvement program to inform interested parties of the Airport's positive community impacts as well as future plans.
- Future development at the Airport shall continue to be self-funded by users of the airport and aviation system; no local sales or property taxes will be used to fund Airport improvements.
- The master planning process shall emphasize cost effective solutions and shall consider the total cost of implementation when evaluating alternatives.
- Planning for future facilities will consider the role of emerging technologies and industry trends that could affect the requirements for future facilities.
- The master planning process shall incorporate Business Park plans and identify potential synergies between its future development and the development of the rest of the Airport.