

# Economic Vitality

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## 2015 Breakthrough Strategies

Breakthrough Strategy	Measurable Outcome	Measured or Completed By:	Strategic Plan Goal
Actively market and promote redevelopment of EOZ areas	New development in EOZs	Q4	Jobs
Enhance and promote business retention and expansion through performance-based incentives, issue resolution, Rapid Response, and improving information readily available to potential businesses on the City's website	Improved perception of business climate; new businesses opened	Q4	Jobs
Evaluate the use of federal block grant dollars to implement recommendations in Economic Opportunity Zones, in conjunction with Planning and Development	Programs included in 2015 Action Plan	Q2	Jobs
Invest resources to increase the number of affordable housing units with a focus on serving the special needs of homeless, disabled, large families, and seniors	Increase in number of affordable housing units	Q4	Building Community
Continue to invest resources to increase the number of emergency shelter beds in the community, especially during winter months	Increase in number of emergency shelter beds	Q4	Building Community
As a member of Continuum of Care, work to develop a ten-year plan to end homelessness	Plan Completed	Q3	Building Community

## All Funds Summary

	2013 Actual	2014	* 2014	2015 Budget	2015 Budget - * 2014 Amended Budget
		Original Budget	Amended Budget		
<b>Use of Funds</b>					
General Fund - Econ. Vitality	\$563,869	\$677,979	\$677,979	\$334,227	(\$343,752)
General Fund - Housing	241,647	266,348	273,948	429,736	155,788
Grants Fund - Housing	3,712,107	3,913,446	4,338,261	3,920,000	(418,261)
<b>Total</b>	<b>\$4,517,623</b>	<b>\$4,857,773</b>	<b>\$5,290,188</b>	<b>\$4,683,963</b>	<b>(\$606,225)</b>
<b>Positions</b>					
General Fund - Econ. Vitality	6.00	6.00	6.00	3.00	(3.00)
General Fund - Housing	0.00	0.00	0.00	1.00	1.00
Grants Fund - Housing	11.00	11.00	11.00	9.00	(2.00)
<b>Total</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>13.00</b>	<b>(4.00)</b>

\* 2014 Amended Budget as of 8/14/2014 (General Fund). The federal program year for the CDBG, HOME and ESG grants is April 1 to March 31. The Original Budget is prepared based on estimated allocations. The Amended Budget is prepared based on actual funding allocations. As a result, the Amended Budget may reflect a significant difference from Original Budget.

Note: Beginning in 2014, Housing is included in Economic Vitality. All historical numbers have been adjusted accordingly.

## Significant Changes vs. 2014

- Net decrease of \$188,000 in General Fund, which is mainly due to the transfer of 2.00 FTE to other departments/divisions and elimination of funding for the Chief Economic Vitality Officer position
- Net decrease of \$418,000 in Grants Fund due to projected entitlement decreases

## Economic Vitality

The Office of Economic Vitality (OEV) is focused on cultivating a healthy and vibrant economic climate in Colorado Springs that supports business and personal prosperity. Quality of life is Colorado Springs' key competitive advantage, and OEV staff works with a wide variety of community partners to eliminate barriers to business development, catalyze investments in key business corridors, grow jobs in targeted industries, provide housing options, and build successful neighborhoods and community pride.

### Business Climate

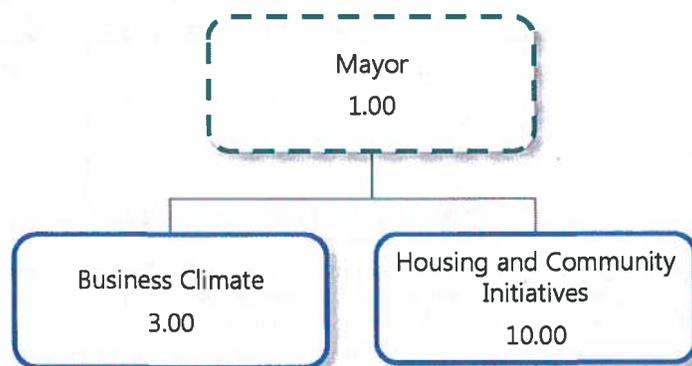
The City will become the most business-friendly municipality in the United States, as measured by:

- Rapid, courteous responses to all business requests for permits and approvals
- Fair regulations and requirements
- Reasonable fees and charges associated with conducting business
- Consistent, high-quality core services with limited resources
- Competitive utility rates
- Encouragement of community building and partnerships
- Ongoing dialogue with primary employers, entrepreneurs, and business groups to continuously improve the business climate
- Recommendations from the EOZ plans for the Southeast Colorado Springs EOZ and North Nevada EOZ implemented
- Continued collaboration with City for Champions project element sponsors

### Housing and Community Initiatives

The City will make strategic investments and develop partnerships that strengthen neighborhoods, ensure the availability of quality affordable housing, and support economic opportunity for the whole community. The City receives restricted federal entitlement grants and competitive grants which fund the following programs:

- *Housing Development and Rehabilitation.* Work with nonprofit and for-profit developers to encourage the development of affordable and workforce housing, and prevent slum and blight conditions.
- *Neighborhood Improvement.* Encourage safe and livable neighborhoods through targeted planning, services, economic development activities, and capital improvements.
- *Homeless Services.* Make ending homelessness a citywide priority through leadership, advocacy, strategic investments, and policy making.



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2014 and changes occurring as part of the 2015 Budget for each fund including General Fund, CDBG Grant Funds, HOME Grant Funds, HOPE III Grant Funds, ESG Funds, and CIP.

General Fund - Economic Vitality	Use of Funds	2012 Actual	2013 Actual	2014 Original Budget	* 2014 Amended Budget	2015 Budget	2015 Budget - * 2014 Amended Budget
	Salary/Benefits/Pensions	\$500,155	\$359,471	\$555,248	\$555,248	\$238,868	(\$316,380)
	Operating	34,017	204,398	122,731	122,731	95,359	(27,372)
	Capital Outlay	0	0	0	0	0	0
	<b>Total</b>	<b>\$534,172</b>	<b>\$563,869</b>	<b>\$677,979</b>	<b>\$677,979</b>	<b>\$334,227</b>	<b>(\$343,752)</b>
	Position Title	2013 Actual	2014 Original Budget	* 2014 Amended Budget	2015 Budget	2015 Budget - * 2014 Amended Budget	
	Administrative Technician	0.00	0.00	1.00	1.00	0.00	
	Business Climate Manager	0.00	0.00	0.00	1.00	1.00	
	Chief Economic Vitality Officer	1.00	1.00	1.00	0.00	(1.00)	
	Economic Vitality Specialist	1.00	1.00	1.00	0.00	(1.00)	
Events Coordinator (Analyst II, Benefits & Financial)	1.00	1.00	1.00	0.00	(1.00)		
Office Specialist	1.00	1.00	1.00	0.00	(1.00)		
Senior Business Climate Specialist	1.00	1.00	0.00	0.00	0.00		
Senior Economic Vitality Specialist	1.00	1.00	1.00	1.00	0.00		
<b>Total Positions</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>3.00</b>	<b>(3.00)</b>		

General Fund - Housing	Use of Funds	2012 Actual	2013 Actual	2014 Original Budget	* 2014 Amended Budget	2015 Budget	2015 Budget - * 2014 Amended Budget
	Salary/Benefits/Pensions	\$0	\$0	\$0	\$0	\$128,770	\$128,770
	Operating	244,340	241,647	266,348	273,948	300,966	27,018
	Capital Outlay	0	0	0	0	0	0
	<b>Total</b>	<b>\$244,340</b>	<b>\$241,647</b>	<b>\$266,348</b>	<b>\$273,948</b>	<b>\$429,736</b>	<b>\$155,788</b>
	Position Title	2013 Actual	2014 Original Budget	* 2014 Amended Budget	2015 Budget	2015 Budget - * 2014 Amended Budget	
	Community Initiatives Manager	0.00	0.00	0.00	1.00	1.00	
	<b>Total Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	

\* 2014 Amended Budget as of 8/14/2014

<b>Funding Changes</b> <b>Economic Vitality and Housing</b>	<b>During 2014</b>	<b>* 2014 Amended - 2014 Original Budget</b>
	None	\$0
	<b>Total During 2014</b>	<b>\$0</b>
	<b>For 2015</b>	<b>2015 Budget - * 2014 Amended Budget</b>
	<b>Salaries/Benefits/Pensions</b>	
	Net change to fund existing positions	\$7,870
	Increase for pay for performance	2,098
	Net increase for medical plan changes	1,157
	Decrease due to transfer of 2.00 FTE to Parks, Recreation and Cultural Services	(163,559)
	Increase due to position reclass of Office Specialist to Administrative Technician	8,500
	Decrease due to elimination of 1.00 FTE	(116,652)
	Increase due to addition of 1.00 FTE	83,016
	Decrease due to efficiencies realized	(10,040)
	<b>Total Salaries/Benefits/Pensions</b>	<b>(\$187,610)</b>
	<b>Operating</b>	
	Decrease due to efficiencies realized	(\$39,818)
Decrease due to transfer of 2.00 FTE to Parks, Recreation and Cultural Services	(7,936)	
Net increase to Human Services funding for security services at warming shelters	22,400	
Increase for one-time funding of consultant services for Economic Vitality initiatives	25,000	
<b>Total Operating</b>	<b>(\$354)</b>	
<b>Capital Outlay</b>		
None	\$0	
<b>Total Capital Outlay</b>	<b>\$0</b>	
<b>Total For 2015</b>	<b>(\$187,964)</b>	

<b>Position Changes</b>	<b>During 2014</b>	<b>* 2014 Amended - 2014 Original Budget</b>
	None	0.00
	<b>Total During 2014</b>	<b>0.00</b>
	<b>For 2015</b>	<b>2015 Budget - * 2014 Amended Budget</b>
	Transfer 2.00 FTE to Parks, Recreation and Cultural Services (Spirit of the Springs Specialist and Analyst II, Financial)	(2.00)
	Eliminate 1.00 FTE (Chief Economic Vitality Officer)	(1.00)
	Add 1.00 FTE (Senior Economic Vitality Specialist)	1.00
	<b>Total For 2015</b>	<b>(2.00)</b>

\* 2014 Amended Budget as of 8/14/2014

CDBG Grant Funds	Source of Funds	2012 Actual	2013 Actual	2014 Original Budget	* 2014 Amended Budget	2015 Budget	2015 Budget - * 2014 Amended Budget
	CDBG Entitlement	\$2,327,667	\$2,499,838	\$2,119,038	\$2,560,055	\$2,400,000	(\$160,055)
	Program Income	272,607	105,461	200,000	100,000	100,000	0
	<b>Total</b>	<b>\$2,600,274</b>	<b>\$2,605,299</b>	<b>\$2,319,038</b>	<b>\$2,660,055</b>	<b>\$2,500,000</b>	<b>(\$160,055)</b>
	Use of Funds	2012 Actual	2013 Actual	2014 Original Budget	* 2014 Amended Budget	2015 Budget	2015 Budget - * 2014 Amended Budget
	Salary/Benefits/Pensions	\$793,898	\$853,778	\$984,974	\$748,521	\$848,374	\$99,853
	Capital Improvements	1,229,630	887,429	500,000	652,975	488,000	(164,975)
	Human Services Contracts	374,391	417,291	338,605	468,100	375,000	(93,100)
	General Administration	75,033	63,003	77,509	81,809	37,160	(44,649)
	Affordable Housing/Rehab	1,399,087	395,282	385,000	645,000	699,466	54,466
Planning Activities	41,716	24,527	28,650	63,650	52,000	(11,650)	
<b>Total</b>	<b>\$3,913,755</b>	<b>\$2,641,310</b>	<b>\$2,314,738</b>	<b>\$2,660,055</b>	<b>\$2,500,000</b>	<b>(\$160,055)</b>	

HOME Grant Funds	Source of Funds	2012 Actual	2013 Actual	2014 Original Budget	* 2014 Amended Budget	2015 Budget	2015 Budget - * 2014 Original Budget
	Home Entitlement	\$971,687	\$984,217	\$884,351	\$1,074,882	\$825,000	(\$249,882)
	Program Income	257,236	440,689	450,000	400,000	425,000	25,000
	<b>Total</b>	<b>\$1,228,923</b>	<b>\$1,424,906</b>	<b>\$1,334,351</b>	<b>\$1,474,882</b>	<b>\$1,250,000</b>	<b>(\$224,882)</b>
	Use of Funds	2012 Actual	2013 Actual	2014 Original Budget	* 2014 Amended Budget	2015 Budget	2015 Budget - * 2014 Original Budget
	Salary/Benefits/Pensions	\$75,000	\$0	\$70,000	\$117,889	\$99,023	(\$18,866)
	Administration/Planning	40,578	25,181	34,075	29,599	20,825	(8,774)
	Affordable Housing/Rehab	545,058	644,492	753,407	862,418	665,152	(197,266)
	CHDO Administration	48,251	48,512	44,217	53,744	41,250	(12,494)
	CHDO Housing Development	228,587	21,660	132,652	161,232	123,750	(37,482)
Tenant-Based Rental Assist.	114,364	184,261	300,000	250,000	300,000	50,000	
<b>Total</b>	<b>\$1,051,838</b>	<b>\$924,106</b>	<b>\$1,334,351</b>	<b>\$1,474,882</b>	<b>\$1,250,000</b>	<b>(\$224,882)</b>	

\* The federal program year for the CDBG, HOME and ESG grants is April 1 to March 31. The Original Budget is prepared based on estimated allocations. The Amended Budget is prepared based on actual funding allocations. As a result, the Amended Budget may reflect a significant difference from Original Budget.

<b>HOPE III Grant Funds</b>	<b>Source of Funds</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Original Budget</b>	<b>* 2014 Amended Budget</b>	<b>2015 Budget</b>	<b>2015 Budget - * 2014 Amended Budget</b>
	Revenue	\$79,615	\$240	\$94,863	\$240	\$0	(\$240)
	<b>Total</b>	<b>\$79,615</b>	<b>\$240</b>	<b>\$94,863</b>	<b>\$240</b>	<b>\$0</b>	<b>(\$240)</b>
<b>HOPE III Grant Funds</b>	<b>Use of Funds</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Original Budget</b>	<b>* 2014 Amended Budget</b>	<b>2015 Budget</b>	<b>2015 Budget - * 2014 Amended Budget</b>
	Acquisition/Rehab/Resale	\$40,833	\$33,561	\$94,863	\$240	\$0	(\$240)
	<b>Total</b>	<b>\$40,833</b>	<b>\$33,561</b>	<b>\$94,863</b>	<b>\$240</b>	<b>\$0</b>	<b>(\$240)</b>

<b>ESG Grant Funds</b>	<b>Source of Funds</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Original Budget</b>	<b>* 2014 Amended Budget</b>	<b>2015 Budget</b>	<b>2015 Budget - * 2014 Amended Budget</b>
	ESG Entitlement	\$113,130	\$169,494	\$169,494	\$203,084	\$170,000	(\$33,084)
	<b>Total</b>	<b>\$113,130</b>	<b>\$169,494</b>	<b>\$169,494</b>	<b>\$203,084</b>	<b>\$170,000</b>	<b>(\$33,084)</b>
<b>ESG Grant Funds</b>	<b>Use of Funds</b>	<b>2012 Actual</b>	<b>2013 Actual</b>	<b>2014 Original Budget</b>	<b>* 2014 Amended Budget</b>	<b>2015 Budget</b>	<b>2015 Budget - * 2014 Amended Budget</b>
	Homeless Prevention	\$0	\$0	\$56,364	\$89,954	\$56,870	(\$33,084)
	Salvation Army	99,000	99,000	99,000	99,000	99,000	0
	Urban Peak	14,130	14,130	14,130	14,130	14,130	0
	<b>Total</b>	<b>\$113,130</b>	<b>\$113,130</b>	<b>\$169,494</b>	<b>\$203,084</b>	<b>\$170,000</b>	<b>(\$33,084)</b>

\* The federal program year for the CDBG, HOME and ESG grants is April 1 to March 31. The Original Budget is prepared based on estimated allocations. The Amended Budget is prepared based on actual funding allocations. As a result, the Amended Budget may reflect a significant difference from Original Budget.

Summary	Use of Funds	2012 Actual	2013 Actual	2014 Original Budget	* 2014 Amended Budget	2015 Budget	2015 Budget - * 2014 Amended Budget
	CDBG Grant	\$3,913,755	\$2,641,310	\$2,314,738	\$2,660,055	\$2,500,000	(\$160,055)
	HOME Grant	1,051,838	924,106	1,334,351	1,474,882	1,250,000	(224,882)
	HOPE III Grant	40,833	33,561	94,863	240	0	(240)
	ESG Grant	113,130	113,130	169,494	203,084	170,000	(33,084)
	<b>Total</b>	<b>\$5,119,556</b>	<b>\$3,712,107</b>	<b>\$3,913,446</b>	<b>\$4,338,261</b>	<b>\$3,920,000</b>	<b>(\$418,261)</b>
	Position Title	2013 Actual	2014 Original Budget	* 2014 Amended Budget	2015 Budget	2015 Budget - * 2014 Amended Budget	
	Analyst I	1.00	1.00	1.00	1.00	0.00	
	Analyst II	1.00	1.00	1.00	0.00	(1.00)	
	CDBG Specialist I	1.00	1.00	1.00	1.00	0.00	
Community Development Manager	1.00	1.00	1.00	0.00	(1.00)		
Office Specialist	1.00	1.00	1.00	1.00	0.00		
Principal Analyst	1.00	1.00	1.00	1.00	0.00		
Redevelopment Specialist	2.00	2.00	2.00	2.00	0.00		
Senior Analyst	1.00	1.00	1.00	1.00	0.00		
Senior Office Specialist	1.00	1.00	1.00	1.00	0.00		
Senior Redevelopment Specialist	1.00	1.00	1.00	1.00	0.00		
<b>Total</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>9.00</b>	<b>(2.00)</b>		

Funding Changes	During 2014	* 2014 Amended - 2014 Original Budget
	None	\$0
	<b>Total During 2014</b>	<b>\$0</b>
	For 2015	2015 Budget - * 2014 Amended Budget
	Decrease in CDBG Grant funds due to projected entitlement decrease	(\$160,055)
	Decrease in HOME Grant funds due to projected entitlement decrease	(224,882)
	Decrease in HOPE III Grant funds due to close out of program	(240)
	Decrease in ESG Grant funds due to projected entitlement decrease	(33,084)
	<b>Total For 2015</b>	<b>(\$418,261)</b>

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<b>Position Changes</b>	<b>During 2014</b>	<b>* 2014 Amended - 2014 Original Budget</b>
	None	0.00
	<b>Total During 2014</b>	<b>0.00</b>
	<b>For 2015</b>	<b>2015 Budget - * 2014 Amended Budget</b>
	Eliminate 2.00 FTE due to decreased grant funding (Analyst II and Community Development Manager)	(2.00)
	<b>Total For 2015</b>	<b>(2.00)</b>

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2015 CIP Program	Project Name	General Fund	Restricted Funds							Total Cost	
			Bike Tax	CTF	Enterprise	Grants	PPRTA	PSST	TOPS		Other
	CDBG					\$488,000					\$488,000
	<b>Total 2015 CIP</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$488,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$488,000</b>

These projects are reflected in the Capital Improvements line item in the CDBG grant section. For a citywide comprehensive list of projects, refer to the CIP section of the Budget, page 30-1.

**City of Colorado Springs  
Budget Detail Report**

001 GENERAL FUND  
ECONOMIC VITALITY

Account #	Description	2012 Actuals	2013 Actuals	2014 Budget	2015 Budget	2014 Budget to	2014 Budget to
						2015 Budget	2015 Budget
						\$ Change	% Change
51205	CIVILIAN SALARIES	386,045	289,042	429,252	188,316	(240,936)	-56.13%
51210	OVERTIME	1,292	0	2,400	0	(2,400)	-100.00%
51220	SEASONAL TEMPORARY	0	918	6,500	0	(6,500)	-100.00%
51245	RETIREMENT TERM VACATION	24,241	0	0	0	0	0.00%
51260	VACATION BUY PAY OUT	418	476	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	(1,505)	(1,943)	0	0	0	0.00%
51610	PERA	44,656	36,485	58,224	25,730	(32,494)	-55.81%
51612	RETIREMENT HEALTH SAVINGS	6,514	0	0	0	0	0.00%
51615	WORKERS COMPENSATION	1,034	521	807	356	(451)	-55.89%
51620	EQUITABLE LIFE INSURANCE	870	768	1,611	691	(920)	-57.11%
51640	DENTAL INSURANCE	1,639	1,631	2,400	1,173	(1,227)	-51.13%
51670	PARKING FOR EMPLOYEES	1,090	946	2,100	720	(1,380)	-65.71%
51690	MEDICARE	5,856	4,113	6,162	2,723	(3,439)	-55.81%
51695	CITY EPO MEDICAL PLAN	28,058	25,965	45,792	19,159	(26,633)	-58.16%
51696	ADVANTAGE HD MED PLAN	0	498	0	0	0	0.00%
51697	HRA BENEFIT TO ADV MED PLAN	0	51	0	0	0	0.00%
51699	BENEFITS REIMBURSEMENT	(53)	0	0	0	0	0.00%
<b>Total Salaries and Benefits</b>		<b>500,155</b>	<b>359,471</b>	<b>555,248</b>	<b>238,868</b>	<b>(316,380)</b>	<b>-56.98%</b>
52105	MISCELLANEOUS OPERATING	1,824	1	0	0	0	0.00%
52110	OFFICE SUPPLIES	1,271	994	1,200	1,200	0	0.00%
52120	COMPUTER SOFTWARE	116	0	560	560	0	0.00%
52122	CELL PHONES EQUIP AND SUPPLIES	50	1,503	1,000	1,000	0	0.00%
52125	GENERAL SUPPLIES	2,049	6,661	9,566	500	(9,066)	-94.77%
52135	POSTAGE	0	35	390	100	(290)	-74.36%
52405	ADVERTISING SERVICES	0	200	8,855	0	(8,855)	-100.00%
52560	PARKING SERVICES	0	0	731	231	(500)	-68.40%
52575	SERVICES	6,498	164,120	50,300	75,300	25,000	49.70%
52590	TEMPORARY EMPLOYMENT	3,624	9,228	0	0	0	0.00%
52605	CAR MILEAGE	1,498	2,189	1,640	500	(1,140)	-69.51%
52607	CELL PHONE ALLOWANCE	434	0	744	0	(744)	-100.00%
52615	DUES AND MEMBERSHIP	100	0	865	365	(500)	-57.80%
52625	MEETING EXPENSES IN TOWN	5,062	3,701	4,230	3,730	(500)	-11.82%
52630	TRAINING	210	0	1,485	735	(750)	-50.51%
52645	SUBSCRIPTIONS	98	1,242	773	100	(673)	-87.06%
52650	MARKETING EXP	0	3,208	8,950	0	(8,950)	-100.00%
52655	TRAVEL OUT OF TOWN	3,611	2,506	11,500	5,000	(6,500)	-56.52%
52735	TELEPHONE LONG DIST CALLS	63	115	120	120	0	0.00%
52738	CELL PHONE BASE CHARGES	1,823	2,731	5,472	1,368	(4,104)	-75.00%
52775	MINOR EQUIPMENT	785	986	500	500	0	0.00%
52776	PRINTER CONSOLIDATION COST	2,512	3,171	3,000	3,200	200	6.67%
52795	RENTAL OF EQUIPMENT	696	140	8,300	0	(8,300)	-100.00%
52874	OFFICE SERVICES PRINTING	1,693	1,667	2,550	850	(1,700)	-66.67%
<b>Total Operating Expenses</b>		<b>34,017</b>	<b>204,398</b>	<b>122,731</b>	<b>95,359</b>	<b>(27,372)</b>	<b>-22.30%</b>
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenses</b>		<b>534,172</b>	<b>563,869</b>	<b>677,979</b>	<b>334,227</b>	<b>(343,752)</b>	<b>-50.70%</b>

Totals may differ from narrative due to rounding.

**City of Colorado Springs  
Budget Detail Report**

001 GENERAL FUND  
HOUSING

Account #	Description	2012 Actuals	2013 Actuals	2014 Budget	2015 Budget	2014 Budget to	2014 Budget to
						2015 Budget	2015 Budget
						\$ Change	% Change
51205	CIVILIAN SALARIES	0	0	0	102,765	102,765	0.00%
51610	PERA	0	0	0	13,974	13,974	0.00%
51612	RETIREMENT HEALTH SAVINGS	0	0	0	50	50	0.00%
51615	WORKERS COMPENSATION	0	0	0	195	195	0.00%
51620	EQUITABLE LIFE INSURANCE	0	0	0	409	409	0.00%
51640	DENTAL INSURANCE	0	0	0	395	395	0.00%
51670	PARKING FOR EMPLOYEES	0	0	0	240	240	0.00%
51690	MEDICARE	0	0	0	1,490	1,490	0.00%
51695	CITY EPO MEDICAL PLAN	0	0	0	9,252	9,252	0.00%
<b>Total Salaries and Benefits</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>128,770</b>	<b>128,770</b>	<b>0.00%</b>
52110	OFFICE SUPPLIES	55	0	0	0	0	0.00%
52125	GENERAL SUPPLIES	0	1,366	1,500	1,500	0	0.00%
52440	HUMAN SERVICES	142,337	137,823	142,548	172,548	30,000	21.05%
52441	TRANSIT PASSES	0	0	18,000	18,000	0	0.00%
52575	SERVICES	(53)	459	1,300	1,300	0	0.00%
52605	CAR MILEAGE	0	0	1,000	1,500	500	50.00%
52625	MEETING EXPENSES IN TOWN	0	0	0	500	500	0.00%
52630	TRAINING	0	0	0	750	750	0.00%
52655	TRAVEL OUT OF TOWN	0	0	0	1,500	1,500	0.00%
52738	CELL PHONE BASE CHARGES	0	0	0	1,368	1,368	0.00%
65343	HOUSING AUTHORITY STAFF	102,001	101,999	102,000	102,000	0	0.00%
<b>Total Operating Expenses</b>		<b>244,340</b>	<b>241,647</b>	<b>266,348</b>	<b>300,966</b>	<b>34,618</b>	<b>13.00%</b>
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Expenses</b>		<b>244,340</b>	<b>241,647</b>	<b>266,348</b>	<b>429,736</b>	<b>163,388</b>	<b>61.34%</b>

Totals may differ from narrative due to rounding.

**City of Colorado Springs  
Budget Detail Report**

GRANTS FUND  
CDBG

Account #	Description	2012 Actuals	2013 Actuals	2014 Budget	2015 Budget	2014 Budget to	2014 Budget to
						2015 Budget	2015 Budget
						\$ Change	% Change
51205	Civilian Salaries	509,696	508,822	616,990	547,625	(69,365)	-11.24%
51210	Overtime	0	216	0	0	0	0.00%
51220	Seasonal Temporary	0	37,843	0	0	0	0.00%
51245	Retirement/Term Vacation	9	10,577	0	0	0	0.00%
51260	Vacation Buy	3,234	2,451	3,500	0	(3,500)	-100.00%
51299	Salaries Reimbursements	133,018	126,677	169,500	0	(169,500)	-100.00%
51610	PERA	66,558	72,020	83,680	73,737	(9,943)	-11.88%
51615	Workers' Compensation	2,862	3,450	3,391	3,605	214	6.31%
51620	Equitable Life Insurance	1,465	1,491	2,248	1,994	(254)	-11.30%
51640	Dental Insurance	3,103	3,333	3,960	3,360	(600)	-15.15%
51655	Retired Employee Medical Ins	10,968	10,968	9,150	0	(9,150)	-100.00%
51665	Cash Back	415	0	800	0	(800)	-100.00%
51670	Employee Parking	0	240	0	2,160	2,160	0.00%
51690	Medicare	7,077	7,653	8,857	7,804	(1,053)	-11.89%
51695	City EPO Medical Plan	50,583	52,453	79,418	48,089	(31,329)	-39.45%
51696	Advantage HD Medical Plan	4,379	14,179	3,100	0	(3,100)	-100.00%
51697	HRA Benefit to Adv Med Plan	531	1,406	380	0	(380)	-100.00%
72051	Code Enforcement	0	0	0	160,000	160,000	0.00%
<b>Total Salaries and Benefits</b>		<b>793,898</b>	<b>853,779</b>	<b>984,974</b>	<b>848,374</b>	<b>(136,600)</b>	<b>-13.87%</b>
72060	CDBG CIP	344,310	428,864	500,000	488,000	(12,000)	-2.40%
71910	Deerfield Hills Public Improvement	30,522	0	0	0	0	0.00%
71985	Ivywild Public Improvements	28,650	7,588	0	0	0	0.00%
71980	Mesa Springs Resid Sidewalk	0	0	0	0	0	0.00%
73031	Mill Street Improvements	157,075	104,864	0	0	0	0.00%
71425	Trail Development	410,880	0	0	0	0	0.00%
73015	Westside Resident Sidewalks	258,193	346,112	0	0	0	0.00%
<b>Total Capital Improvements Project</b>		<b>1,229,630</b>	<b>887,428</b>	<b>500,000</b>	<b>488,000</b>	<b>(12,000)</b>	<b>-2.40%</b>
65414	Homeward Pikes Peak	8,785	8,785	8,000	0	(8,000)	-100.00%
52440	Human Services	254,828	297,728	225,605	0	(225,605)	-100.00%
72201	Human Services	0	0	0	315,000	315,000	0.00%
72280	Human Svc- Comm& Snr Centrs	65,397	65,397	60,000	60,000	0	0.00%
72256	Human Svc-Hsng Auth Gcnp	45,381	45,381	45,000	0	(45,000)	-100.00%
<b>Total Contracts</b>		<b>374,391</b>	<b>417,291</b>	<b>338,605</b>	<b>375,000</b>	<b>24,395</b>	<b>7.20%</b>
52577	Administrative Services	0	2,520	12,987	2,500	(10,487)	-80.75%
52405	Advertising Services	432	293	500	500	0	0.00%
52410	Building Security Services	5,864	2,363	2,000	0	(2,000)	-100.00%
52605	Car Mileage	225	188	300	400	100	33.33%
52115	CDBG Medical Supplies	0	0	50	0	(50)	-100.00%
52775	CDBG Minor Equipment	339	620	450	400	(50)	-11.11%
52725	CDBG Rental of Property	0	0	690	690	0	0.00%
52630	CDBG Training	0	108	1,250	2,500	1,250	100.00%
52738	Cell Base	1,676	2,348	1,500	2,500	1,000	66.67%
52705	Communications	6,990	2,246	16,000	2,300	(13,700)	-85.63%
52615	Dues & Membership	2,425	2,425	2,905	3,000	95	3.27%
52435	Garbage Removal Svc	476	399	575	0	(575)	-100.00%
52125	General Supplies	521	520	500	500	0	0.00%
52445	Janitorial Services	0	3,769	0	0	0	0.00%

## City of Colorado Springs Budget Detail Report

GRANTS FUND  
CDBG

Account #	Description	2012 Actuals	2013 Actuals	2014 Budget	2015 Budget	2014 Budget to	2014 Budget to
						2015 Budget	2015 Budget
						\$ Change	% Change
52190	Janitorial Supplies	74	100	100	0	(100)	-100.00%
52455	Lawn Maintenance	2,877	4,443	1,650	0	(1,650)	-100.00%
52765	Lease/Purchase Payments	0	0	0	0	0	0.00%
52265	Maintenance-Buildings & Structure	17,963	2,952	13,500	0	(13,500)	-100.00%
52872	Maintenance-Fleet Vehicles/Equip	9,534	3,769	2,589	3,800	1,211	46.77%
52220	Maintenance-Office Machines	252	0	200	100	(100)	-50.00%
52625	Meeting Expenses In Town	0	0	300	500	200	66.67%
52874	Office Services Printing	953	275	1,000	1,000	0	0.00%
52875	Office Services Records	3,007	1,175	500	500	0	0.00%
52110	Office Supplies	2,910	2,739	1,500	2,750	1,250	83.33%
52655	Out Of Town Travel	855	12	650	750	100	15.38%
52111	Paper Supplies	113	183	250	250	0	0.00%
52560	Parking Services	600	600	500	800	300	60.00%
52135	Postage	890	1,014	900	1,000	100	11.11%
52776	Printer Consolidation Cost	3,143	3,998	3,069	4,000	931	30.34%
65361	Relocation Assistance	0	6,858	0	0	0	0.00%
52795	Rental Of Equipment	0	0	2,000	500	(1,500)	-75.00%
65356	Retirement Awards	110	188	0	0	0	0.00%
52575	Services	5,959	5,409	3,000	5,000	2,000	66.67%
52120	Software-Micro/Word Process	1,545	325	1,000	500	(500)	-50.00%
52170	Special, Photography, Etc	200	0	200	0	(200)	-100.00%
52645	Subscriptions	145	362	194	350	156	80.41%
52735	Telephone-Long Dist Calls	130	70	200	70	(130)	-65.00%
52590	Temporary Employment	0	7,332	0	0	0	0.00%
52747	Utilities Gas	1,958	754	1,800	0	(1,800)	-100.00%
52748	Utilities Sewer	1,181	930	1,000	0	(1,000)	-100.00%
52749	Utilities Water	1,689	1,716	1,700	0	(1,700)	-100.00%
<b>Total General Administration</b>		<b>75,033</b>	<b>63,003</b>	<b>77,509</b>	<b>37,160</b>	<b>(40,349)</b>	<b>-52.06%</b>
72140	Affordable Housing Develop	1,098,724	0	200,000	0	(200,000)	-100.00%
72140	Affordable Housing Acquisition	0	0	0	209,466	209,466	0.00%
72005	CDBG Emergency EM - ERC	0	0	0	100,000	100,000	0.00%
72003	CDBG Emergency EM - In-House	0	0	0	50,000	50,000	0.00%
72070	CDBG Owner Occupied Loan Ro	4,046	7,315	25,000	25,000	0	0.00%
73090	ERC Weatherization	0	50,096	0	0	0	0.00%
60015	Lights and Locks	3,050	7,125	10,000	10,000	0	0.00%
73011	Public Facilities Rehab	0	0	0	175,000	175,000	0.00%
72035	Resident Single Family Rehab	2,187	0	0	0	0	0.00%
72065	Resident Single Family Rehab	75,794	73,878	0	0	0	0.00%
72000	Resident Single Family Rehab	53,865	75,328	50,000	75,000	25,000	50.00%
72005	Resident Single Family Rehab	161,420	130,126	50,000	0	(50,000)	-100.00%
72015	Residential Rehab Investor Owner	0	50,945	50,000	55,000	5,000	10.00%
70200	Soft Costs	0	470	0	0	0	0.00%
<b>Total Housing/Rehab</b>		<b>1,399,087</b>	<b>395,283</b>	<b>385,000</b>	<b>699,466</b>	<b>314,466</b>	<b>81.68%</b>

## City of Colorado Springs Budget Detail Report

GRANTS FUND  
CDBG

Account #	Description	2012 Actuals	2013 Actuals	2014 Budget	2015 Budget	2014 Budget to	2014 Budget to
						2015 Budget	2015 Budget
						\$ Change	% Change
72425	Citizen Participation	654	65	5,000	2,000	(3,000)	-60.00%
72433	Housing Needs Assessment	0	12,886	0	0	0	0.00%
72431	Planning	29,358	122	10,000	50,000	40,000	400.00%
72434	Planning - Adams NA	1,771	1,176	2,100	0	(2,100)	-100.00%
72437	Planning - Deerfield Hills NA	915	1,023	1,500	0	(1,500)	-100.00%
72455	Planning - Hillside NA	0	0	0	0	0	0.00%
72460	Planning - Ivywild NA	1,692	1,998	1,800	0	(1,800)	-100.00%
72435	Planning - Mesa Springs NA	0	0	0	0	0	0.00%
72438	Planning - Mill St Neighborhood	1,149	1,054	1,250	0	(1,250)	-100.00%
72440	Planning - Org Westside NA	6,177	6,202	7,000	0	(7,000)	-100.00%
<b>Total Planning Activities</b>		<b>41,716</b>	<b>24,526</b>	<b>28,650</b>	<b>52,000</b>	<b>23,350</b>	<b>81.50%</b>
<b>Total Operating Expenses</b>		<b>3,913,754</b>	<b>2,641,310</b>	<b>2,314,738</b>	<b>2,500,000</b>	<b>173,262</b>	<b>7.49%</b>
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Organization</b>		<b>3,913,754</b>	<b>2,641,310</b>	<b>2,314,738</b>	<b>2,500,000</b>	<b>173,262</b>	<b>7.49%</b>

Totals may differ from narrative due to rounding.

## City of Colorado Springs Budget Detail Report

GRANTS FUND  
HOME

Account #	Description	2012 Actuals	2013 Actuals	2014 Budget	2015 Budget	2014 Budget to	2014 Budget to
						2015 Budget	2015 Budget
						\$ Change	% Change
51299	TBRA Staff Support	75,000	0	70,000	99,023	29,023	41.46%
	<b>Total Salaries &amp; Benefits</b>	<b>75,000</b>	<b>0</b>	<b>70,000</b>	<b>99,023</b>	<b>29,023</b>	<b>41.46%</b>
52110	Office Supplies	506	23	1,000	1,000	0	0.00%
52111	Paper Supplies	0	172	250	250	0	0.00%
52120	Micros- Software	1,650	2,250	2,065	2,000	(65)	-3.15%
52122	Cell Phone Equip & Supplies	0	0	0	0	0	0.00%
52122	Cell Phone Equip & Supplies	0	118	0	150	150	0.00%
52135	HOME Postage	0	38	500	500	0	0.00%
52175	HOME Signs	0	0	100	100	0	0.00%
52220	HOME Maint Office Machines	0	0	125	125	0	0.00%
52405	Advertising	0	0	700	500	(200)	-28.57%
52410	HOME Building Security Svcs	0	938	1,000	0	(1,000)	-100.00%
52445	Janitorial Services	13,062	8,000	8,000	0	(8,000)	-100.00%
52590	Temporary Employment	15,547	0	0	0	0	0.00%
52605	Car Mileage	104	814	325	800	475	146.15%
52625	In Town Mtg. Expenses	309	20	300	300	0	0.00%
52630	Training	1,124	820	2,000	2,000	0	0.00%
52645	Subscriptions	195	0	200	200	0	0.00%
52655	Travel Out Of Town	1,314	1,860	2,000	3,000	1,000	50.00%
52725	Rental Of Property	1,896	1,287	2,000	1,500	(500)	-25.00%
52738	Cell Phone Base Charges	0	340	300	350	50	16.67%
52746	Utilities- Electric	2,884	3,706	2,700	0	(2,700)	-100.00%
52747	Utilities-Gas	0	1,484	700	0	(700)	-100.00%
52748	Utilities-Sewer	0	335	700	0	(700)	-100.00%
52749	Utilities-Water	0	426	975	0	(975)	-100.00%
52775	Minor Equipment	0	85	350	250	(100)	-28.57%
52776	Printer Consolidation Cost	1,986	2,309	900	2,000	1,100	122.22%
52795	Rental Of Equipment	0	0	3,000	2,000	(1,000)	-33.33%
52872	Fleet Services	0	0	2,000	2,000	0	0.00%
52874	Office Services	0	156	1,385	1,300	(85)	-6.14%
52875	Office Services Records	0	0	500	500	0	0.00%
	<b>Total Administration/Planning</b>	<b>40,578</b>	<b>25,181</b>	<b>34,075</b>	<b>20,825</b>	<b>(13,250)</b>	<b>-38.88%</b>
72050	Residential Rehab-Deerfield Hills	10,420	0	0	0	0	0.00%
72075	Homeowner Occupied Loan	189,251	446,858	0	0	0	0.00%
72095	Residential Rehab	(4,000)	0	356,925	350,000	(6,925)	-1.94%
72135	Affordable Housing Assist	349,387	197,634	396,482	315,152	(81,330)	-20.51%
	<b>Total Affordable Housing/Rehab</b>	<b>545,058</b>	<b>644,492</b>	<b>753,407</b>	<b>665,152</b>	<b>(88,255)</b>	<b>-11.71%</b>
72130	CHDO Administration	48,251	48,512	44,217	41,250	(2,967)	-6.71%
	<b>Total CHDO Administration</b>	<b>48,251</b>	<b>48,512</b>	<b>44,217</b>	<b>41,250</b>	<b>(2,967)</b>	<b>-6.71%</b>

**City of Colorado Springs  
Budget Detail Report**

GRANTS FUND  
HOME

Account #	Description	2012 Actuals	2013 Actuals	2014 Budget	2015 Budget	2014 Budget to	2014 Budget to
						2015 Budget	2015 Budget
						\$ Change	% Change
72125	CHDO	228,587	21,660	132,652	123,750	(8,902)	-6.71%
<b>Total CHDO Housing Development</b>		<b>228,587</b>	<b>21,660</b>	<b>132,652</b>	<b>123,750</b>	<b>(8,902)</b>	<b>-6.71%</b>
72115	Tenant Based Rental Assist	114,364	184,261	300,000	300,000	0	0.00%
<b>Total Tenant-Based Rental Assistance</b>		<b>114,364</b>	<b>184,261</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>	<b>0.00%</b>
<b>Total Operating Expenses</b>		<b>1,051,838</b>	<b>924,106</b>	<b>1,334,351</b>	<b>1,250,000</b>	<b>(84,351)</b>	<b>-6.32%</b>
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Organization</b>		<b>1,051,838</b>	<b>924,106</b>	<b>1,334,351</b>	<b>1,250,000</b>	<b>(84,351)</b>	<b>-6.32%</b>

GRANTS FUND  
HOPE III

Account #	Description	2012 Actuals	2013 Actuals	2014 Budget	2015 Budget	2014 Budget to	2014 Budget to
						2015 Budget	2015 Budget
						\$ Change	% Change
52575	Services	298	2,199	24,990	0	(24,990)	-100.00%
60290	Acquisition Resale	40,375	31,362	69,873	0	(69,873)	-100.00%
73031	Mill Street CDBG	160	0	0	0	0	0.00%
<b>Total Operating Expenses</b>		<b>40,833</b>	<b>33,561</b>	<b>94,863</b>	<b>0</b>	<b>(94,863)</b>	<b>-100.00%</b>
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Organization</b>		<b>40,833</b>	<b>33,561</b>	<b>94,863</b>	<b>0</b>	<b>(94,863)</b>	<b>-100.00%</b>

GRANTS FUND  
ESG

Account #	Description	2012 Actuals	2013 Actuals	2014 Budget	2015 Budget	2014 Budget to	2014 Budget to
						2015 Budget	2015 Budget
						\$ Change	% Change
72350	Salvation Army	99,000	99,000	99,000	99,000	0	0.00%
	Urban Peak	14,130	14,130	14,130	14,130	0	0.00%
	Homeless Prevention/Housing	0	0	56,364	56,870	506	0.90%
<b>Total Operating Expenses</b>		<b>113,130</b>	<b>113,130</b>	<b>169,494</b>	<b>170,000</b>	<b>506</b>	<b>0.30%</b>
<b>Total Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>Total Organization</b>		<b>113,130</b>	<b>113,130</b>	<b>169,494</b>	<b>170,000</b>	<b>506</b>	<b>0.30%</b>

Totals may differ from narrative due to rounding.

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