

Airport

Dan Gallagher, Interim Aviation Director | (719) 550-1900 | dgallagher@springsgov.com

2014 Breakthrough Strategies

Department Breakthrough Strategy	Measurable Outcome	Measured or Completed By:	Strategic Plan Goal
Stabilize and lower the airlines' cost per enplanement	Below \$8.98 for 2014	Quarterly	Jobs
Retain, recapture and expand air service to an affordable, sustainable level	Up-gauge in aircraft and increased passenger traffic over 2013	Q4	Jobs
Complete a comprehensive review of existing operating practices to realize a sustainable 15% reduction in operating expenses	Lower the Airport's operating budget by 15%	Quarterly	Transforming Government
Lower the annual debt service now paid by Air Carriers serving COS through an aggressive refinancing strategy	Reduce Debt Service by at least 25%	Q4	Transforming Government

All Funds Summary

	2012	2013	* 2013	2014	2014 Budget -
		Original	Amended		* 2013 Amended
Source of Funds	Actual	Budget	Budget	Budget	Budget
Airport Enterprise Revenue	\$20,452,258	\$21,500,057	\$21,500,057	\$18,321,603	(\$3,178,454)
Total	\$20,452,258	\$21,500,057	\$21,500,057	\$18,321,603	(\$3,178,454)
	2012	2013	* 2013	2014	2014 Budget -
		Original	Amended		* 2013 Amended
Use of Funds	Actual	Budget	Budget	Budget	Budget
Airport Enterprise Fund	\$19,872,247	\$21,208,993	\$21,263,974	\$18,121,649	(\$3,142,325)
CIP - Enterprise	1,481,669	0	1,452,271	150,000	(1,302,271)
CIP - Restricted Funds	27,599,384	0	19,428,714	16,000,000	(3,428,714)
Total	\$48,953,300	\$21,208,993	\$42,144,959	\$34,271,649	(\$7,873,310)
Positions					
Airport Enterprise	122.00	121.00	121.00	96.00	(25.00)
Total	122.00	121.00	121.00	96.00	(25.00)

* 2013 Amended Budget as of 8/20/2013

† 2013 Original Budget did not include any CIP

Significant Changes vs. 2013

Airport Enterprise Fund	Net Increase to fund 2014 salary structure, pay for performance, pay practices and medical plan	\$128,106
	Reduce 25.00 FTE positions	(1,487,100)
	Decrease to multiple operating lines, as a result of finding efficiencies	(419,342)
	Increase in marketing scope and depth	32,340
	Decrease in capital outlay	(158,949)
	Refinance debt to reduce debt service	(1,237,380)
	Decrease in Enterprise-funded Capital Improvement projects	(4,730,985)

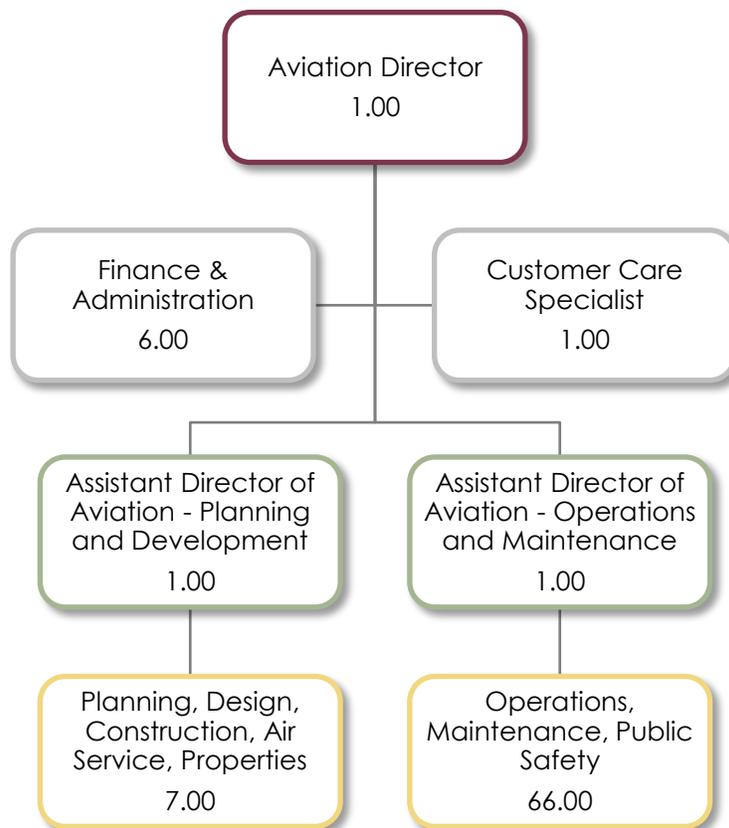
Airport

The Colorado Springs Airport (COS) is a primary commercial service airport. COS:

- Services southern Colorado as well as portions of western Kansas and northern New Mexico, with nearly 1.3 million anticipated passengers in 2014
- Will provide non-stop services to 11 major cities across the U.S. in 2014
- Maintains active corporate, cargo and general aviation populations and is host to Peterson Air Force Base, home of the U.S. Air Force Space Command, NORAD/NORTHCOM, the Army Space and Missile Defense Command

According to *Economic Impact of Airports in Colorado 2008 Economy*, COS generates a combined impact of over \$1.6 billion each year for the region. COS and Peterson AFB provide 19,672 direct and indirect jobs in the aviation, aerospace, and defense sectors.

The Colorado Springs Airport is a fully self-sustaining public enterprise that accepts no local tax revenue.



* The organizational chart illustrates all positions that report to this department, not including 13.00 positions that report to another department but are funded by the Airport; however, positions funded by the Airport are reflected in the Position Totals of the funding tables in this narrative.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2013, and changes occurring as part of the 2014 Budget for the Airport Enterprise Fund.

Airport Enterprise Fund	Source of Funds	2011 Actual	2012 Actual	2013 Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Airline Revenue	\$7,939,825	\$6,921,414	\$8,692,780	\$8,692,780	\$6,614,486	(\$2,078,294)
	Non-Airline Revenue						
	Public Parking	5,072,692	5,315,816	5,215,560	5,215,560	4,519,700	(695,860)
	Rental Car	3,794,477	3,760,440	3,333,104	3,333,104	2,753,838	(579,266)
	Terminal Concessions	858,124	875,160	960,802	960,802	808,268	(152,534)
	Interest Income	451,363	284,900	426,235	426,235	271,182	(155,053)
	Ground/ Building Rent	1,407,678	1,607,702	1,513,912	1,513,912	1,682,793	168,881
	Other Income	1,454,395	1,686,826	1,357,664	1,357,664	1,671,336	313,672
	Total	\$20,978,554	\$20,452,258	\$21,500,057	\$21,500,057	\$18,321,603	(\$3,178,454)
Use of Funds	2011 Actual	2012 Actual	2013 Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget	
Salary/Benefits/Pensions	\$8,273,964	\$8,352,121	\$8,840,987	\$8,895,969	\$7,536,976	(\$1,358,993)	
Operating	5,880,387	5,923,893	6,930,268	6,933,418	6,513,171	(420,247)	
Capital Outlay	130,570	190,976	201,100	197,949	72,244	(125,705)	
Debt Service	5,237,513	5,405,757	5,236,638	5,236,638	3,999,258	(1,237,380)	
CIP	541,139	1,481,669	0	1,452,271	150,000	(1,302,271)	
Total	\$20,063,573	\$21,354,416	\$21,208,993	\$22,716,245	\$18,271,649	(\$4,444,596)	

* 2013 Amended Budget as of 8/20/2013

	Position Title	2012	2013	* 2013	2014	2014 Budget -
		Actual	Budget	Amended Budget	Budget	2013 Amended Budget
Airport Enterprise Positions	Accountant I	0.00	0.00	0.00	0.00	0.00
	Accounting Supervisor	1.00	1.00	1.00	1.00	0.00
	Administrative Technician	8.00	7.00	7.00	5.00	(2.00)
	Airport Maintenance Coordinator	1.00	1.00	1.00	0.00	(1.00)
	Airport Public Communications Specialist I, II	1.00	1.00	1.00	1.00	0.00
	Analyst I, II	1.00	2.00	2.00	1.00	(1.00)
	Assistant Director of Aviation	3.00	3.00	3.00	2.00	(1.00)
	Assistant Maintenance Manager	0.00	1.00	1.00	0.00	(1.00)
	Assistant Operations Manager	1.00	0.00	0.00	0.00	0.00
	Associate Fleet Technician	1.00	1.00	1.00	1.00	0.00
	Communications Center Dispatcher	5.00	5.00	5.00	6.00	1.00
	Communications Center Supervisor	1.00	1.00	1.00	1.00	0.00
	Customer Care Specialist I	1.00	1.00	1.00	1.00	0.00
	Design & Construction Manager	1.00	1.00	1.00	1.00	0.00
	Director of Aviation	1.00	1.00	1.00	1.00	0.00
	Electrician/Master Electrician	1.00	1.00	1.00	1.00	0.00
	Electronic Maintenance Technician	1.00	1.00	1.00	0.00	(1.00)
	Electronic Specialist	2.00	2.00	2.00	2.00	0.00
	Engineering Technician II	1.00	1.00	1.00	1.00	0.00
	Environment Safety & Health Specialist	1.00	1.00	1.00	1.00	0.00
	Equipment Operator I, II, III	12.00	12.00	12.00	6.00	(6.00)
	Facilities Supervisor	1.00	1.00	1.00	1.00	0.00
	HR/Administration Manager	1.00	1.00	1.00	0.00	(1.00)
	Fleet Technician	0.00	0.00	0.00	0.00	0.00
	Information Systems Analyst II	2.00	2.00	2.00	2.00	0.00
	Maintenance Manager	1.00	1.00	1.00	0.00	(1.00)
	Maintenance Service Workers	18.00	18.00	18.00	18.00	0.00
	Maintenance Technician II	3.00	3.00	3.00	3.00	0.00
	Office Assistant	3.00	3.00	3.00	1.00	(2.00)
	Office Specialist	1.00	1.00	1.00	1.00	0.00
Operations Agent	5.00	5.00	5.00	4.00	(1.00)	
Operations Coordinator	0.00	3.00	3.00	2.00	(1.00)	
Operations Manager	1.00	1.00	1.00	1.00	0.00	

(Position Table is continued on the following page)

* 2013 Amended Budget as of 8/20/2013

Airport Enterprise Positions	Position Title	2012 Amended Budget	2013 Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - 2013 Amended Budget
	Parking Enforcement Officer (Civilian) †	2.00	0.00	0.00	0.00	0.00
	Planning & Development Manager	1.00	1.00	1.00	1.00	0.00
	Police Officer (Sworn) †	16.00	15.00	15.00	12.00	(3.00)
	Police Sergeant (Sworn) †	2.00	2.00	2.00	1.00	(1.00)
	Principal Accountant	1.00	1.00	1.00	1.00	0.00
	Properties Administrator	1.00	1.00	1.00	1.00	0.00
	Senior Accountant	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	2.00	2.00	2.00	2.00	0.00
	Senior Fleet Technician	1.00	1.00	1.00	1.00	0.00
	Senior Office Specialist	3.00	2.00	2.00	2.00	0.00
	Senior Operations Agent	1.00	1.00	1.00	1.00	0.00
	Senior Public Communications Specialist	1.00	1.00	1.00	0.00	(1.00)
	Senior Skilled Maintenance Technician	2.00	2.00	2.00	2.00	0.00
	Skilled Maintenance Supervisor	3.00	3.00	3.00	3.00	0.00
	Skilled Maintenance Technician	6.00	6.00	6.00	4.00	(2.00)
Total Positions	122.00	121.00	121.00	96.00	(25.00)	

† The police personnel report to the Chief of Police, but are funded in the Airport Enterprise budget.

Funding Changes	During 2013	* 2013 Amended - 2013 Original Budget
	Implement 2013 civilian merit pay and Phase I of the Compensation Study for sworn personnel	\$54,981
	Total During 2013	\$54,981
	For 2014	2014 Budget - * 2013 Amended Budget
	Increase to realign eligible positions to new salary structure	\$19,616
	Net Increase for medical plan (increased plan costs partially offset by cost decreases from new, expanded, nationwide network, best practice shift to consumer driven health plan and other plan design changes)	32,146
	Increase for pay for performance	76,344
	Decrease in salaries/benefits/pensions, due to elimination of positions	(1,487,100)
	Decrease in operating expenses, due to efficiencies realized	(419,342)
	Increase in marketing scope and depth	32,340
	Decrease in capital outlay	(158,949)
	Decrease in debt service due to refinancing	(1,237,380)
	Decrease in CIP to minimum legal and operational requirements	(1,302,271)
	Total For 2014	(\$4,444,596)

* 2013 Amended Budget as of 8/20/2013

Position Changes	During 2013	* 2013 Amended - 2013 Original Budget
	None	0.00
	Total During 2013	0.00
	For 2014	2014 Budget - *2013 Amended Budget
	Eliminate 28.00 FTE positions	(28.00)
	Add 3.00 FTE positions	3.00
	Total For 2014	(25.00)

* 2013 Amended Budget as of 8/20/2013

2014 CIP Program	Project Name	General Fund	Restricted Funds	Total
	Airfield Pavement Localized Repair & Maintenance	\$0	\$150,000	\$150,000
	Taxiway A Partial Rehab, Priority 1 & 2 Areas/2	0	3,333,000	3,333,000
	Taxiways E, G, & H Partial Rehab, Phase V	0	10,444,444	10,444,444
	Other Grant-Funded Capital Improvement Projects	0	2,222,556	2,222,556
	Total Capital Budget	\$0	\$16,150,000	\$16,150,000
For a citywide comprehensive list of projects, refer to the CIP section of the Budget, beginning on page 25-1.				

**City of Colorado Springs
Budget Detail Report**

401 AIRPORT GROSS REV FUND

Airport

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
51205	CIVILIAN SALARIES	4,860,784	4,840,924	5,219,732	4,375,142	(844,590)	-16.18%
51210	OVERTIME	131,747	159,871	162,880	177,410	14,530	8.92%
51220	SEASONAL TEMPORARY	40,630	42,459	50,320	76,320	26,000	51.67%
51225	SHIFT WORKER HOLIDAY	41,522	47,099	54,060	54,060	0	0.00%
51230	SHIFT DIFFERENTIAL	33,381	37,280	43,389	43,389	0	0.00%
51235	STANDBY	8,944	7,855	14,108	17,830	3,722	26.38%
51240	RETIREMENT TERMINATION SICK	0	8,294	0	0	0	0.00%
51245	RETIREMENT TERM VACATION	11,218	36,389	0	0	0	0.00%
51260	VACATION BUY PAY OUT	15,304	16,669	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	(29,037)	(33,757)	0	0	0	0.00%
51405	UNIFORM SALARIES	1,168,924	1,162,288	1,101,402	938,360	(163,042)	-14.80%
51410	UNIFORM OVERTIME	85,764	101,255	97,653	82,907	(14,746)	-15.10%
51425	UNIFORM SHIFT DIFFERENTIAL	6,729	6,288	7,696	7,072	(624)	-8.11%
51430	UNIFORM SPECIAL ASSIGNMENT	1,300	1,971	1,288	2,360	1,072	83.23%
51445	LONGEVITY	15,462	16,327	15,676	15,676	0	0.00%
51455	SWORN VAC TWK	7,014	13,454	8,731	9,465	734	8.41%
51460	UNIFORM HAZARD DUTY	3,601	3,614	3,600	3,600	0	0.00%
51465	UNIFORM COURT OVERTIME	1,052	114	539	529	(10)	-1.86%
51482	POLICE TRAINING OFFICERS	156	272	516	0	(516)	-100.00%
51610	PERA	682,008	683,274	739,167	620,738	(118,429)	-16.02%
51615	WORKERS COMPENSATION	133,089	139,904	143,691	110,798	(32,893)	-22.89%
51620	EQUITABLE LIFE INSURANCE	16,995	16,941	22,574	18,416	(4,158)	-18.42%
51640	DENTAL INSURANCE	38,081	38,728	49,824	36,002	(13,822)	-27.74%
51650	NEW HIRE POLICE PENSION PLAN	203,183	176,842	188,653	186,053	(2,600)	-1.38%
51652	STATEWIDE POLICE PENSION	0	10,948	0	0	0	0.00%
51655	RETIRED EMP MEDICAL INS	24,131	24,332	26,000	26,000	0	0.00%
51665	CASH BACK	14,839	13,448	15,940	13,323	(2,617)	-16.42%
51675	UNEMPLOYMENT INSURANCE	0	(2,539)	0	0	0	0.00%
51690	MEDICARE	87,288	87,085	91,661	74,921	(16,740)	-18.26%
51695	CITY EPO MEDICAL PLAN	668,833	650,188	731,149	642,857	(88,292)	-12.08%
51696	ADVANTAGE HD MED PLAN	927	39,295	45,488	0	(45,488)	-100.00%
51697	HRA BENEFIT TO ADV MED PLAN	95	5,009	5,250	3,750	(1,500)	-28.57%
Total Salaries and Benefits		8,273,964	8,352,121	8,840,987	7,536,978	(1,304,009)	-14.75%
52105	MISCELLANEOUS OPERATING	158	1	0	0	0	0.00%
52110	OFFICE SUPPLIES	28,664	22,403	24,430	19,850	(4,580)	-18.75%
52112	AMMUNITION	0	1,318	1,439	1,686	247	17.16%
52115	MEDICAL SUPPLIES	1,418	815	1,444	1,316	(128)	-8.86%
52120	COMPUTER SOFTWARE	10,193	610	1,291	2,140	849	65.76%
52122	CELL PHONES EQUIP AND SUPPLIES	1,440	550	375	250	(125)	-33.33%
52125	GENERAL SUPPLIES	35,754	30,884	35,038	53,185	18,147	51.79%
52126	ELECTRICAL SUPPLIES	46,304	48,915	51,301	66,433	15,132	29.50%
52127	CONSTRUCTION SUPPLIES	15,247	15,186	20,743	19,492	(1,251)	-6.03%
52128	PLUMBING SUPPLIES	21,605	3,180	4,669	4,392	(277)	-5.93%
52129	HVAC-HEAT VENTILATN AIR SUPPLI	28,542	34,622	40,084	40,573	489	1.22%
52130	OTHER SUPPLIES	12,354	10,289	6,667	5,455	(1,212)	-18.18%
52135	POSTAGE	4,192	4,214	5,275	4,560	(715)	-13.55%
52140	WEARING APPAREL	18,960	20,952	28,315	24,521	(3,794)	-13.40%
52145	PAINT AND CHEMICAL	105,346	120,431	133,764	108,442	(25,322)	-18.93%
52146	DEICING CHEMICALS AND MATERIAL	120,526	89,091	127,889	115,147	(12,742)	-9.96%
52150	SEED AND FERTILIZER	8,457	11,494	10,075	8,897	(1,178)	-11.69%
52156	INVENTORY OVER SHORT	0	638	2,000	2,000	0	0.00%
52160	FUEL	225,654	196,123	259,329	221,023	(38,306)	-14.77%
52165	LICENSES AND TAGS	682	993	1,092	1,198	106	9.71%
52170	SPECIAL PHOTOGRAPHY ETC	0	2,000	1,000	0	(1,000)	-100.00%
52175	SIGNS	12,307	12,726	29,395	16,010	(13,385)	-45.53%
52180	ASPHALTIC MATERIAL	11,111	15,084	11,084	10,950	(134)	-1.21%
52185	AGGREGATE MATERIAL	11,131	9,225	6,300	6,225	(75)	-1.19%
52190	JANITORIAL SUPPLIES	86,278	92,649	98,088	78,870	(19,218)	-19.59%
52195	ENVIRONMENTAL SUPPLIES ETC	1,176	405	1,468	1,368	(100)	-6.81%

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to	2013 Budget to
						2014 Budget	2014 Budget
						\$ Change	% Change
52205	MAINT LANDSCAPING	6,997	6,997	7,500	0	(7,500)	-100.00%
52215	MAINT GROUNDS	22,208	29,838	20,385	21,850	1,465	7.19%
52220	MAINT OFFICE MACHINES	7,520	7,769	7,366	7,600	234	3.18%
52225	MAINT COMPUTER SOFTWARE	4,327	6,571	7,246	7,500	254	3.51%
52230	MAINT FURNITURE AND FIXTURES	2,038	2,000	3,145	3,145	0	0.00%
52235	MAINT MACHINERY AND APPARATUS	14,159	26,222	18,729	42,872	24,143	128.91%
52236	MAINT LOADING BRIDGES	32,909	38,104	46,399	41,353	(5,046)	-10.88%
52237	MAINT BAGGAGE	4,729	2,758	8,645	10,700	2,055	23.77%
52250	MAINT RADIOS ALLOCATION	49,821	48,906	52,919	58,630	5,711	10.79%
52265	MAINT BUILDINGS AND STRUCTURE	159,308	201,040	203,637	230,824	27,187	13.35%
52275	MAINT RUNWAYS	23,034	31,333	29,748	27,454	(2,294)	-7.71%
52278	MAINT RNWY LIGHTING	50,359	31,567	60,054	58,738	(1,316)	-2.19%
52280	MAINT ROADS AND BRIDGES	12,502	4,971	5,700	5,700	0	0.00%
52305	MAINT SOFTWARE	25,154	25,200	64,605	29,575	(35,030)	-54.22%
52405	ADVERTISING SERVICES	56,098	53,494	249,880	282,370	32,490	13.00%
52410	BUILDING SECURITY SERVICES	20,000	18,000	21,400	21,400	0	0.00%
52423	TELECOMMUNICATION SERVICES	26,493	24,965	0	30,000	30,000	0.00%
52425	ENVIRONMENTAL SERVICES	11,319	9,374	17,355	15,610	(1,745)	-10.05%
52430	FINANCIAL SERVICES	0	5,000	25,000	4,000	(21,000)	-84.00%
52435	GARBAGE REMOVAL SERVICES	23,293	21,489	26,222	24,611	(1,611)	-6.14%
52565	PEST CONTROL	692	939	882	1,082	200	22.68%
52568	BANK AND INVESTMENT FEES	0	46,154	40,100	40,000	(100)	-0.25%
52572	BAD DEBT EXPENSE	40,563	(20,358)	1,500	1,500	0	0.00%
52574	LEGAL SERVICES	27,937	30,752	45,000	45,000	0	0.00%
52575	SERVICES	136,029	65,500	164,545	203,611	39,066	23.74%
52576	AUDIT SERVICES	60,000	60,000	60,000	75,000	15,000	25.00%
52590	TEMPORARY EMPLOYMENT	31,020	40,958	13,200	9,600	(3,600)	-27.27%
52605	CAR MILEAGE	2,182	1,682	3,042	2,665	(377)	-12.39%
52615	DUES AND MEMBERSHIP	30,221	29,811	31,580	29,436	(2,144)	-6.79%
52625	MEETING EXPENSES IN TOWN	28,563	27,064	20,249	14,150	(6,099)	-30.12%
52630	TRAINING	28,563	20,883	38,555	23,287	(15,268)	-39.60%
52635	EMPLOYEE EDUCATIONL ASSISTANCE	5,899	(3,349)	4,200	0	(4,200)	-100.00%
52645	SUBSCRIPTIONS	107,431	90,819	94,674	82,014	(12,660)	-13.37%
52655	TRAVEL OUT OF TOWN	29,476	20,926	47,778	24,306	(23,472)	-49.13%
52705	COMMUNICATIONS	13,219	14,552	13,894	13,720	(174)	-1.25%
52706	WIRELESS COMMUNICATION	0	0	468	468	0	0.00%
52735	TELEPHONE LONG DIST CALLS	1,021	1,024	1,200	1,100	(100)	-8.33%
52736	CELL PHONE AIRTIME	(151)	184	240	100	(140)	-58.33%
52738	CELL PHONE BASE CHARGES	17,125	16,560	17,100	13,800	(3,300)	-19.30%
52740	GENERAL INSURANCE-CITY	265,610	206,310	215,925	206,820	(9,105)	-4.22%
52746	UTILITIES ELECTRIC	779,991	929,210	1,115,390	1,063,479	(51,911)	-4.65%
52747	UTILITIES GAS	181,823	242,286	259,692	259,535	(157)	-0.06%
52748	UTILITIES SEWER	28,706	25,895	31,600	25,897	(5,703)	-18.05%
52749	UTILITIES WATER	144,803	217,819	188,001	130,570	(57,431)	-30.55%
52755	COMMUNICATIONS EQUIPMENT	4,009	3,414	1,180	1,255	75	6.36%
52757	SECURITY SURVEILLANCE EQUIP	10,420	14,757	12,060	11,820	(240)	-1.99%
52775	MINOR EQUIPMENT	57,554	27,789	21,979	20,580	(1,399)	-6.37%
52795	RENTAL OF EQUIPMENT	14,192	14,116	16,177	16,335	158	0.98%
52805	ADMIN PRORATED CHARGES	692,148	635,004	630,804	640,000	9,196	1.46%
52859	INSURANCE OTHER	0	125	0	0	0	0.00%
52872	MAINT FLEET VEHICLES EQP	175,183	165,566	190,645	165,024	(25,621)	-13.44%
52874	OFFICE SERVICES PRINTING	2,469	2,014	2,720	3,227	507	18.64%
52875	OFFICE SERVICES RECORDS	0	9	0	0	0	0.00%
52970	ENVIRON PROTECTION PROGRAM	0	0	3,000	7,000	4,000	133.33%
60150	RESTITUTION	420	0	0	0	0	0.00%
65070	ADM FEE AIRPORT REV BONDS	9,600	3,400	10,000	4,600	(5,400)	-54.00%
65075	INTEREST	1	0	0	0	0	0.00%
65160	RECRUITMENT	11,211	8,905	11,810	2,031	(9,779)	-82.80%
65170	TRANSFER TO OTHER FUNDS	0	0	16,039	0	(16,039)	-100.00%
65359	PARKING MGMT	1,595,387	1,642,777	1,826,549	1,636,244	(190,305)	-10.42%
Total Operating Expenses		5,880,387	5,923,893	6,930,268	6,513,171	(417,097)	-6.02%

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
53010	OFFICE MACHINES	6,221	0	0	0	0	0.00%
53020	COMPUTERS NETWORKS	31,235	47,251	49,754	22,044	(27,710)	-55.69%
53030	FURNITURE AND FIXTURES	2,901	3,241	2,985	750	(2,235)	-74.87%
53050	MACHINERY AND APPARATUS	33,418	51,330	32,711	45,550	12,839	39.25%
53070	VEHICLES REPLACEMENT	29,894	82,237	112,500	0	(112,500)	-100.00%
53080	VEHICLES ADDITIONS	11,700	0	0	0	0	0.00%
53090	BUILDINGS AND STRUCTURES	12,107	0	0	0	0	0.00%
65401	RADIO FUND PURCHASES	3,094	6,917	3,150	3,900	750	23.81%
Total Capital Outlay		130,570	190,976	201,100	72,244	(128,856)	-64.08%
Total Expenses		14,284,921	14,466,990	15,972,355	14,122,393	(1,849,962)	-11.58%
	CIP - Enterprise	541,139	1,481,669	0	150,000	150,000	0.00%
	CIP - Restricted		27,599,384	0	16,000,000	16,000,000	0.00%
Total CIP		541,139	29,081,053	0	16,150,000	16,150,000	0.00%

City of Colorado Springs Budget Detail Report

404 AIRPORT BOND FUND
Airport

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
Total Salaries and Benefits		0	0	0	0	0	0.00%
65070	ADM FEE AIRPORT REV BONDS	6,077	4,266	0	0	0	0.00%
65075	INTEREST	2,375,910	2,221,496	1,886,638	1,139,258	(747,380)	-39.61%
65185	PRINCIPAL	2,855,526	3,179,995	3,350,000	2,860,000	(490,000)	-14.63%
Total Operating Expenses		5,237,513	5,405,757	5,236,638	3,999,258	(1,237,380)	-23.63%
Total Capital Outlay		0	0	0	0	0	0.00%
Total Expenses		5,237,513	5,405,757	5,236,638	3,999,258	(1,237,380)	-23.63%

Totals may differ from narratives due to rounding.

This page left blank intentionally.