

Pikes Peak - America's Mountain

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2016 Goals

Goal	Measurable Outcome
Maintain an average operational cost per visitor that is fair and equitable in relation to the expenditures of the Enterprise necessary for long-term sustainability.	Maintain an operational Cost of \$16 per Visitor
Explore public and private funding opportunities for the design, development and construction of a new Summit House. Complete design and NEPA Process.	Final Design Completed and Presented to the USFS for Final Acceptance and the NEPA Process Completed by end of Q4 2016.

All Funds Summary

	Source of Funds	2014	2015	* 2015	2016	2016 Budget - * 2015 Amended Budget
		Actual	Original Budget	Amended Budget		
<i>All Funds</i>	Pikes Peak - America's Mountain Enterprise	\$6,028,742	\$4,750,616	\$4,750,616	\$3,953,066	(\$797,550)
	Total	\$6,028,742	\$4,750,616	\$4,750,616	\$3,953,066	(\$797,550)
	Uses of Funds					
	Pikes Peak - America's Mountain Enterprise	\$2,907,081	\$5,250,616	\$5,510,616	\$4,253,066	(\$1,257,550)
	Grant Funds	\$0	\$0	\$10,000	\$10,000	\$0
	Total	\$2,907,081	\$5,250,616	\$5,520,616	\$4,263,066	(\$1,257,550)
	Positions					
	Pikes Peak - America's Mountain Enterprise	19.00	19.00	19.00	19.00	0.00
	Total	19.00	19.00	19.00	19.00	0.00

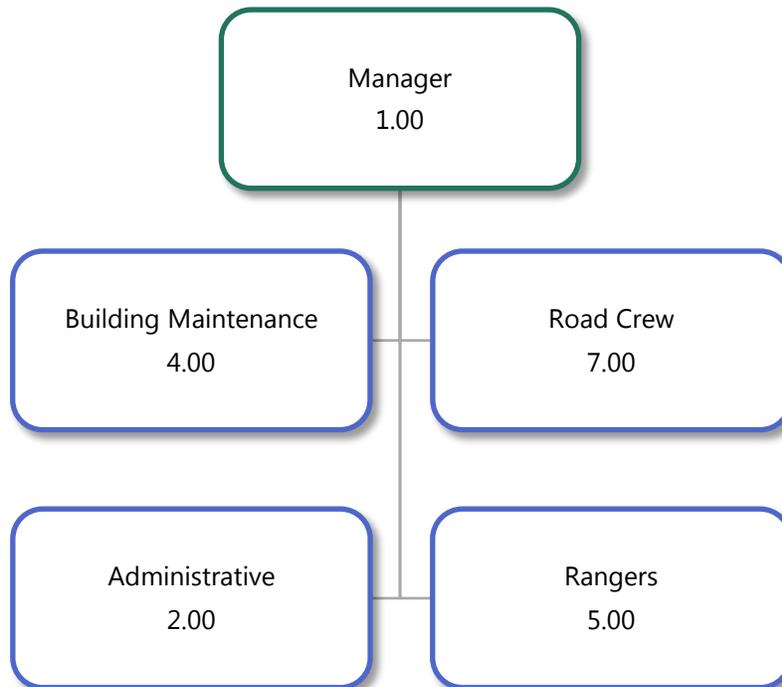
* 2015 Amended Budget as of 8/31/2015

Significant Changes vs. 2015

- Revenue decrease largely due to the removal of one-time concession renewal funds of \$1M
- Decrease in operating due to the removal of the one-time 2015 loan payoff
- Decrease in CIP to remove one-time 2015 amendment and reduce Summit House CIP by \$660,000

Pikes Peak – America’s Mountain

Pikes Peak – America’s Mountain operates the Pikes Peak Highway under a Term Special Use Permit issued by the U.S. Forest Service. Included in the operation are the associated visitor facilities including the Summit House, Glen Cove Inn and Crystal Reservoir Gift Shop, and the Pikes Peak Recreational Corridor for activities such as hiking, picnic grounds, and interpretive trails. Revenue is primarily generated from Gateway entry fees and concessionaire fees. These fees provide visitor and ranger services, highway maintenance and construction, facility maintenance and construction, and interpretive and educational services.



The sections on the following pages provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2015, and changes occurring as part of the 2016 Pikes Peak – America’s Mountain Enterprise Budget.

Enterprise Funds	Source of Funds	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
	Tollgate Entry Fees	\$2,547,522	\$3,064,969	\$2,120,000	\$2,120,000	\$2,200,000	\$80,000
	ARAMARK Concessions	1,242,857	2,409,524	2,266,666	2,266,666	1,266,666	(1,000,000)
	Tower Optical Viewers	962	1,163	950	950	1,000	50
	Miscellaneous	534,304	475,985	308,000	308,000	363,400	55,400
	Transfer from Other Funds	36,470	0	33,000	33,000	100,000	67,000
	Interest	50,045	77,101	22,000	22,000	22,000	0
	Total	\$4,412,160	\$6,028,742	\$4,750,616	\$4,750,616	\$3,953,066	(\$797,550)
	Use of Funds	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
	Salary/Benefits/Pensions	\$1,193,235	\$1,207,282	\$1,443,351	\$1,443,351	\$1,389,272	(\$54,079)
Operating	1,359,471	1,574,972	2,156,765	2,156,765	1,531,794	(624,971)	
Capital Outlay	76,922	40,469	150,500	150,500	232,000	81,500	
CIP	712,991	84,358	1,500,000	1,760,000	1,100,000	(660,000)	
Total	\$3,342,619	\$2,907,081	\$5,250,616	\$5,510,616	\$4,253,066	(\$1,257,550)	
Position Title	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget		
Equipment Operator I	1.00	0.00	0.00	0.00	0.00		
Equipment Operator II	1.00	2.00	2.00	2.00	0.00		
Maintenance Technician II	1.00	1.00	1.00	1.00	0.00		
Office Specialist	1.00	1.00	1.00	1.00	0.00		
Parks Operations Administrator	1.00	1.00	1.00	1.00	0.00		
Pikes Peak - America's Mountain Manager	1.00	1.00	1.00	1.00	0.00		
Pikes Peak Highway Rangers	4.00	4.00	4.00	4.00	0.00		
Project Construction Specialist	1.00	1.00	1.00	1.00	0.00		
Ranger Supervisor	1.00	1.00	1.00	1.00	0.00		
Senior Equipment Operator	3.00	3.00	3.00	3.00	0.00		
Senior Fleet Technician	1.00	1.00	1.00	1.00	0.00		
Senior Maintenance Technician	2.00	2.00	2.00	2.00	0.00		
Skilled Maintenance Supervisor	1.00	1.00	1.00	1.00	0.00		
Total Positions	19.00	19.00	19.00	19.00	0.00		

* 2015 Amended Budget as of 8/31/2015

Funding Changes	During 2015	* 2015 Amended - 2015 Original Budget
	Increase due to noxious weed control grant and LART funding	\$260,000
	Total During 2015	\$260,000
	For 2016	2016 Budget - * 2015 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions and medical and dental plan changes	(\$54,079)
	Total Salaries/Benefits/Pensions	(\$54,079)
	Operating	
	Decrease to remove the one-time 2015 loan payoff	(\$624,971)
	Total Operating	(\$624,971)
	Capital Outlay	
	Increase to fund replacement of vehicles	\$81,500
	Total Capital Outlay	\$81,500
	CIP	
Decrease to remove one-time 2015 amendment and decrease the Summit House CIP amount	(\$660,000)	
Total CIP	(\$660,000)	
Total For 2016	(\$1,257,550)	

Position Changes	During 2015	* 2015 Amended - 2015 Original Budget
	None	0.00
	Total During 2015	0.00
	For 2016	2016 Budget - * 2015 Amended Budget
	None	0.00
	Total For 2016	0.00

Grant Funds	Use of Funds	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
	Salary/Benefits/ Pensions	\$0	\$0	\$0	\$0	\$0	\$0
	Operating	0	0	0	10,000	10,000	0
	Capital Outlay	0	0	0	0	0	0
	Total	\$0	\$0	\$0	\$10,000	\$10,000	\$0

* 2015 Amended Budget as of 8/31/2015

Funding Changes	During 2015	* 2015 Amended - 2015 Original Budget
	Increase due to noxious weed control grant	\$10,000
	Total During 2015	\$10,000
	For 2016	2016 Budget - * 2015 Amended Budget
	None	\$0
	Total For 2016	\$0

2016 CIP Program	Project	Enterprise	Other	Total 2016 Allocation
	Pikes Peak Summit House	1,000,000	100,000 ¹	\$1,100,000
	Total 2016 CIP	\$1,000,000	\$100,000	\$1,100,000
	For a citywide comprehensive list of project, refer to the CIP section of the Budget, pg. 31-1			

¹ Other funds source is \$100k requested LART funding

**City of Colorado Springs
Budget Detail Report**

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Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to	2015 Budget to
						2016 Budget	2016 Budget
						\$ Change	% Change
51205	CIVILIAN SALARIES	778,696	802,495	946,915	919,763	(27,152)	-2.87%
51210	OVERTIME	16,203	9,293	17,000	15,000	(2,000)	-11.76%
51220	SEASONAL TEMPORARY	91,707	87,817	95,000	90,340	(4,660)	-4.91%
51230	SHIFT DIFFERENTIAL	224	1,182	0	0	0	0.00%
51245	RETIREMENT TERM VACATION	12,684	2,931	5,000	0	(5,000)	-100.00%
51260	VACATION BUY PAY OUT	1,426	1,142	500	500	0	0.00%
51299	SALARIES REIMBURSEMENTS	(1,309)	(2,229)	0	0	0	0.00%
51610	PERA	119,556	119,281	146,023	142,945	(3,078)	-2.11%
51612	RETIREMENT HEALTH SAVINGS	4,684	0	5,000	3,000	(2,000)	-40.00%
51615	WORKERS COMPENSATION	28,015	33,183	33,258	33,500	242	0.73%
51620	EQUITABLE LIFE INSURANCE	2,215	2,356	3,249	3,249	0	0.00%
51640	DENTAL INSURANCE	5,601	6,255	7,834	8,141	307	3.92%
51655	RETIRED EMP MEDICAL INS	11,060	11,059	11,100	11,100	0	0.00%
51675	UNEMPLOYMENT INSURANCE	0	0	2,500	2,500	0	0.00%
51690	MEDICARE	12,719	12,700	13,662	15,130	1,468	10.75%
51695	CITY EPO MEDICAL PLAN	90,390	14,818	17,966	9,210	(8,756)	-48.74%
51696	ADVANTAGE HD MED PLAN	18,152	97,084	127,618	124,644	(2,974)	-2.33%
51697	HRA BENEFIT TO ADV MED PLAN	1,212	7,915	10,726	10,250	(476)	-4.44%
Total Salaries and Benefits		1,193,235	1,207,282	1,443,351	1,389,272	(54,079)	-3.75%
52110	OFFICE SUPPLIES	2,716	2,633	3,000	3,000	0	0.00%
52115	MEDICAL SUPPLIES	1,482	1,951	1,800	2,000	200	11.11%
52120	COMPUTER SOFTWARE	0	265	0	0	0	0.00%
52122	CELL PHONES EQUIP AND SUPPLIES	30	126	100	100	0	0.00%
52125	GENERAL SUPPLIES	2,150	3,105	3,500	3,500	0	0.00%
52126	ELECTRICAL SUPPLIES	3,188	0	0	0	0	0.00%
52127	CONSTRUCTION SUPPLIES	3,717	12,796	7,500	10,000	2,500	33.33%
52128	PLUMBING SUPPLIES	2,207	0	0	0	0	0.00%
52129	HVAC-HEAT VENTILATN AIR SUPPLI	1,287	207	0	0	0	0.00%
52135	POSTAGE	298	575	400	550	150	37.50%
52140	WEARING APPAREL	4,769	5,887	5,795	4,000	(1,795)	-30.97%
52145	PAINT AND CHEMICAL	443	288	4,000	4,000	0	0.00%
52155	AUTOMOTIVE	1,558	1,803	4,500	4,500	0	0.00%
52165	LICENSES AND TAGS	857	728	1,500	1,500	0	0.00%
52175	SIGNS	2,560	3,236	5,000	5,000	0	0.00%
52190	JANITORIAL SUPPLIES	3,260	3,786	2,200	4,000	1,800	81.82%
52215	MAINT GROUNDS	296	216	250	300	50	20.00%
52220	MAINT OFFICE MACHINES	0	0	200	200	0	0.00%
52235	MAINT MACHINERY AND APPARATUS	288	817	2,200	2,200	0	0.00%
52240	MAINT NONFLEET VEHICLES EQP	122,282	110	0	0	0	0.00%
52250	MAINT RADIOS ALLOCATION	10,500	27,178	18,200	17,150	(1,050)	-5.77%
52265	MAINT BUILDINGS AND STRUCTURE	57,385	58,423	75,242	70,000	(5,242)	-6.97%
52280	MAINT ROADS AND BRIDGES	246,960	256,187	350,000	350,000	0	0.00%
52305	MAINT SOFTWARE	2,702	2,127	15,472	2,500	(12,972)	-83.84%
52403	PIKES PEAK MARKETING	22,679	100,827	65,000	71,666	6,666	10.26%
52410	BUILDING SECURITY SERVICES	3,264	2,916	3,500	3,500	0	0.00%
52425	ENVIRONMENTAL SERVICES	922	35,911	25,000	22,890	(2,110)	-8.44%
52435	GARBAGE REMOVAL SERVICES	9,302	10,675	7,500	10,000	2,500	33.33%
52450	LAUNDRY AND CLEANING SERVICES	5,700	5,995	6,500	6,500	0	0.00%
52460	MEDICAL SERVICE	0	0	340	340	0	0.00%
52465	MISCELLANEOUS SERVICES	3,559	287	500	500	0	0.00%
52565	PEST CONTROL	1,549	2,577	3,500	3,500	0	0.00%
52568	BANK AND INVESTMENT FEES	6,625	8,780	7,500	7,500	0	0.00%
52570	REIMBURSABLE SERVICES	118,131	129,508	225,000	225,000	0	0.00%
52573	CREDIT CARD FEES	20,929	27,441	22,000	22,000	0	0.00%
52575	SERVICES	73,264	72,540	15,000	20,000	5,000	33.33%
52578	INTERPRETING SERVICES	815	7,737	15,000	7,000	(8,000)	-53.33%

* Totals may differ from narrative due to rounding.

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Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to	2015 Budget to
						2016 Budget	2016 Budget
						\$ Change	% Change
52579	INSPECTIONS	276	1,081	6,500	6,500	0	0.00%
52590	TEMPORARY EMPLOYMENT	2,704	0	0	0	0	0.00%
52605	CAR MILEAGE	0	0	50	50	0	0.00%
52615	DUES AND MEMBERSHIP	313	546	500	500	0	0.00%
52625	MEETING EXPENSES IN TOWN	543	2,043	700	1,500	800	114.29%
52630	TRAINING	1,612	1,016	4,000	4,500	500	12.50%
52645	SUBSCRIPTIONS	149	149	0	0	0	0.00%
52650	MARKETING EXP	0	0	0	100	100	0.00%
52655	TRAVEL OUT OF TOWN	392	0	500	1,200	700	140.00%
52735	TELEPHONE LONG DIST CALLS	96	154	500	300	(200)	-40.00%
52736	CELL PHONE AIRTIME	(65)	147	200	200	0	0.00%
52738	CELL PHONE BASE CHARGES	995	997	1,000	1,000	0	0.00%
52740	GENERAL INSURANCE-CITY	12,758	14,148	15,000	21,000	6,000	40.00%
52746	UTILITIES ELECTRIC	13,213	16,238	17,000	19,000	2,000	11.76%
52747	UTILITIES GAS	32,225	30,710	60,000	50,000	(10,000)	-16.67%
52749	UTILITIES WATER	3,015	3,727	3,350	3,500	150	4.48%
52765	LEASE PURCHASE PAYMENTS	176,615	173,591	150,279	0	(150,279)	-100.00%
52770	SAFETY EQUIPMENT	0	0	0	2,500	2,500	0.00%
52775	MINOR EQUIPMENT	2,924	32,729	15,000	15,000	0	0.00%
52776	PRINTER CONSOLIDATION COST	3,311	3,577	4,800	3,800	(1,000)	-20.83%
52785	RADIO REPLACEMENT	9,635	2,700	5,000	1,000	(4,000)	-80.00%
52795	RENTAL OF EQUIPMENT	24,623	11,472	20,000	10,000	(10,000)	-50.00%
52805	ADMIN PRORATED CHARGES	108,706	129,041	120,865	150,191	29,326	24.26%
52872	MAINT FLEET VEHICLES EQP	0	130,368	180,000	160,000	(20,000)	-11.11%
52874	OFFICE SERVICES PRINTING	6,050	11,174	10,000	10,000	0	0.00%
52875	OFFICE SERVICES RECORDS	98	114	150	150	0	0.00%
52880	PURCHASES FOR RESALE	1,284	(528)	1,500	1,500	0	0.00%
52881	PURCH FOR RESALE FUEL	113,855	100,483	150,000	142,000	(8,000)	-5.33%
52882	PURCH FOR RESALE COMMERCIAL	1,623	0	2,000	2,000	0	0.00%
52883	PURCH FOR RESALE NON STCK PART	22,179	35,186	34,000	34,000	0	0.00%
52884	PURCH FOR RESALE STOCK PARTS	131	3,934	0	0	0	0.00%
52970	ENVIRON PROTECTION PROGRAM	900	900	0	0	0	0.00%
65075	INTEREST	21,574	19,148	25,000	0	(25,000)	-100.00%
65170	TRANSFER TO OTHER FUNDS	0	0	0	5,407	5,407	0.00%
65185	PRINCIPAL	60,063	62,489	431,672	0	(431,672)	-100.00%
Total Operating Expenses		1,359,471	1,574,972	2,156,765	1,531,794	(624,971)	-28.98%
53020	COMPUTERS NETWORKS	7,167	1,404	45,000	1,500	(43,500)	-96.67%
53030	FURNITURE AND FIXTURES	0	0	500	500	0	0.00%
53070	VEHICLES REPLACEMENT	69,755	39,065	105,000	230,000	125,000	119.05%
Total Capital Outlay		76,922	40,469	150,500	232,000	81,500	54.15%
Total CIP		712,991	84,358	1,500,000	1,100,000	(400,000)	-16.67%
Total Expenses		3,342,619	2,907,081	5,250,616	4,253,066	(597,550)	-11.38%
41805	TOLLGATE	2,547,522	3,064,969	2,120,000	2,200,000	80,000	3.77%
41810	CONCESSIONS PIKES PEAK HWY	1,242,857	2,409,524	2,266,666	1,266,666	(1,000,000)	-44.12%
41820	TOWER OPTICAL	962	1,163	950	1,000	50	5.26%
41835	MISC PIKES PEAK HWY	376,804	137,295	33,000	73,600	40,600	123.03%
41840	ADMIN REVENUE	11,091	4,932	5,000	4,500	(500)	-10.00%
43040	DONATIONS	5,458	6,780	5,000	5,800	800	16.00%
44025	CASH OVER SHORT	1,469	72	0	0	0	0.00%
44040	SALE OF PROPERTY	1,659	5,424	0	0	0	0.00%
44045	SALE OF SCRAP	296	1,565	0	0	0	0.00%
44055	REIMBURSEMENT ACCT	137,211	266,818	225,000	225,000	0	0.00%
45903	NORTH SLOPE ADMISSION	316	53,099	40,000	54,500	14,500	36.25%
46025	INTEREST	50,045	77,101	22,000	22,000	0	0.00%
46152	TRANSFER FROM LART	36,470	0	33,000	100,000	67,000	203.03%
Total Revenue		4,412,160	6,028,742	4,750,616	3,953,066	(797,550)	-16.79%

* Totals may differ from narrative due to rounding.