City of Colorado Springs
Budget in Brief

2012
A Citizens Guide to the 2012 Budget

Published May 2012
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**website:** www.springsgov.com/CityCouncilMembers
In 2011, the citizens of the City of Colorado Springs voted for its first strong mayor, Steve Bach, in the new Council – Mayor form of government.

Mayor’s Office
Steve Bach, Mayor
Laura Neumann, Chief of Staff

Colorado Springs City Council
Front Row (from left to right):
Council Member Val Snider, At-Large
Council Member Lisa Czelatdko, District 3
Council Member Merv Bennett, At-Large
Council President Pro-Tem Jan Martin, At-Large
Council Member Tim Leigh, At-Large

Back Row (from left to right):
Council Member Brandy Williams, At-Large
Council President Scott Hente, District 1
Council Member Bernie Herpin, District 4
Council Member Angela Dougan, District 2
City of Colorado Springs
Organizational Chart

Organizational structure as of March 14, 2012

Note: This chart represents the current organizational structure. However, the Budget figures that follow do not align with this structure. Information regarding the structure approved as part of the 2012 Budget can be found at SpringsGov.com/budget.
The General Fund is only one piece of the City’s total budget. The General Fund supports traditional services:

- Fire
- Police
- Streets
- Parks, Recreation and Cultural Services
- Planning
- Public Works

The City also owns and operates self-supporting enterprise activities that include:

- Airport
- Cemeteries (Fairview and Evergreen)
- Development Review Enterprise
- Parking System (downtown and Old Colorado City)
- Golf Courses (Patty Jewett and Valley Hi)
- Pikes Peak - America’s Mountain

Internal Service Funds total $62,393,804—this is in addition to the above funds.
The Airport anticipates receiving $13,350,000 in grants during the year, which are not appropriated in the above Grant Fund amount.

*The General Fund amount includes an $811,000 contribution to the fund balance.
General Fund Revenue
$223,451,500

<table>
<thead>
<tr>
<th>Category</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2011 YE Est.</th>
<th>2012 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales and Use Tax</td>
<td>$115,684,401</td>
<td>$117,477,525</td>
<td>$121,249,546</td>
<td>$119,900,000</td>
</tr>
<tr>
<td>Property Tax</td>
<td>20,715,328</td>
<td>20,780,000</td>
<td>20,658,436</td>
<td>19,120,535</td>
</tr>
<tr>
<td>Other Taxes</td>
<td>2,707,088</td>
<td>2,708,578</td>
<td>2,558,479</td>
<td>2,511,678</td>
</tr>
<tr>
<td>Intergovernmental Revenue</td>
<td>19,896,605</td>
<td>20,459,343</td>
<td>19,921,958</td>
<td>20,409,019</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>17,602,135</td>
<td>14,814,497</td>
<td>13,490,496</td>
<td>14,271,052</td>
</tr>
<tr>
<td>All Other Revenue</td>
<td>47,018,956</td>
<td>46,969,057</td>
<td>* 62,269,664</td>
<td>47,239,216</td>
</tr>
<tr>
<td>Total</td>
<td>$223,624,514</td>
<td>$223,209,000</td>
<td>$240,148,579</td>
<td>$223,451,500</td>
</tr>
</tbody>
</table>

* Includes $14 million in bond refinancing revenue
## General Fund Expenditures

**$223,451,500**

<table>
<thead>
<tr>
<th>Department/Division</th>
<th>2011 YE Est.</th>
<th>2012 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Attorney, Auditor, Clerk, Muni Court</td>
<td>$8,128,607</td>
<td>$9,159,320</td>
</tr>
<tr>
<td>Budget/ Communications/ Econ. Vitality/ Finance/ Human Resources/ Innovation &amp; Sustainability</td>
<td>4,643,846</td>
<td>6,013,159</td>
</tr>
<tr>
<td>City Council</td>
<td>294,639</td>
<td>798,676</td>
</tr>
<tr>
<td>Contribution to PPHWY Erosion Control</td>
<td>1,000,000</td>
<td>0</td>
</tr>
<tr>
<td>Budgeted Contribution to Fund Balance</td>
<td>n/a</td>
<td>811,000</td>
</tr>
<tr>
<td>General Costs</td>
<td><em>37,218,990</em></td>
<td>18,406,400</td>
</tr>
<tr>
<td>General Fund CIP</td>
<td>14,247,757</td>
<td>13,313,280</td>
</tr>
<tr>
<td>Information Technology</td>
<td>6,525,232</td>
<td>8,412,136</td>
</tr>
<tr>
<td>Internal Services Charges</td>
<td>11,731,212</td>
<td>11,013,968</td>
</tr>
<tr>
<td>Mayor</td>
<td>666,039</td>
<td>623,912</td>
</tr>
<tr>
<td>Parks, Recreation and Cultural Services</td>
<td>11,071,058</td>
<td>12,114,343</td>
</tr>
<tr>
<td>Planning and Development</td>
<td>2,760,824</td>
<td>3,476,172</td>
</tr>
<tr>
<td>Public Safety</td>
<td>116,528,490</td>
<td>118,337,677</td>
</tr>
<tr>
<td>Public Works</td>
<td>18,521,762</td>
<td>20,971,457</td>
</tr>
<tr>
<td>Total</td>
<td>$233,338,456</td>
<td>$223,451,500</td>
</tr>
</tbody>
</table>

* Includes $16.7 million in bond refinancing expenses
Sales & Use Tax Revenue

The Total Sales Tax Rate is 7.4%

<table>
<thead>
<tr>
<th>City’s portion of the Sales Tax</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>General Use</td>
<td>2.0%</td>
</tr>
<tr>
<td>TOPS (Restricted Use)</td>
<td>0.1%</td>
</tr>
<tr>
<td>PSST (Restricted Use)</td>
<td>0.4%</td>
</tr>
<tr>
<td><strong>Total City portion</strong></td>
<td><strong>2.5%</strong></td>
</tr>
</tbody>
</table>

54% The percentage of total City revenue received from Sales Tax

Inflation Adjusted Sales Tax Revenue per Capita

- 2002: $220
- 2003: $219
- 2004: $234
- 2005: $233
- 2006: $227
- 2007: $227
- 2008: $197
- 2009: $187
- 2010: $185
- 2011 & 2012: $179
- 2012 & 2013: $176

(1994 constant $)
Sales & Use Tax Revenue

**Public Safety Sales Tax**

In November 2001, City voters approved ballot question B4 which authorized a City Sales and Use Tax rate increase of 0.4% to fund public safety operating and capital improvement needs. As approved by voters, all revenue from the 0.4% tax is placed in a dedicated fund (Public Safety Sales Tax Fund) and is not used to replace any local funds already budgeted for public safety operations.

<table>
<thead>
<tr>
<th>PSST Budget</th>
<th>2010 Actual</th>
<th>2011 Budget</th>
<th>2012 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Expenditures</td>
<td>$22,520,745</td>
<td>$24,347,733</td>
<td>$24,401,794</td>
</tr>
<tr>
<td>Total Positions</td>
<td>218.25</td>
<td>217.00</td>
<td>217.00</td>
</tr>
</tbody>
</table>

**Trails, Open Space and Parks (TOPS)**

The Trails, Open Space, and Parks (TOPS) revenue is generated from a 0.1% sales and use tax adopted by voters in April 1997, extended by voters in 2003, and set to expire in 2025. The majority of funds are designated for open space purchases and associated maintenance, development and maintenance of trails, and development of new parks. The budget is based on planned projects and scheduled payments, which can vary from year to year.

<table>
<thead>
<tr>
<th>TOPS Budget</th>
<th>2010 Budget</th>
<th>2011 Budget</th>
<th>2012 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Expenditures</td>
<td>$2,300,600</td>
<td>$2,422,130</td>
<td>$4,287,130</td>
</tr>
</tbody>
</table>
Calculating Your Annual Property Tax

<table>
<thead>
<tr>
<th>Market value</th>
<th>x</th>
<th>Assessment ratio</th>
<th>=</th>
<th>Assessed value</th>
<th>x</th>
<th>Total mill levy</th>
<th>=</th>
<th>Taxes</th>
</tr>
</thead>
<tbody>
<tr>
<td>$246,000</td>
<td>x</td>
<td>7.96%</td>
<td>=</td>
<td>$19,582</td>
<td>x</td>
<td>0.058992</td>
<td>=</td>
<td>$1,155</td>
</tr>
</tbody>
</table>

Note: This example is for taxes payable in 2011 and assumes a $246,000 home in School District #11 and assumes no Special District mill levy. Other school districts have different mill levies.

**Total property taxes are** $1,155 with a tax rate of 58.992 mills

7% The percentage of your property tax bill that is designated for the City
The amount of Property Tax revenue the City expects to receive in 2012

$19,120,535

“Why is my property tax determined?”

Taxing authorities, such as Cities, Counties, School Districts and Special Districts set tax rates and levy the tax on property.

“What is property tax?”

As defined by Merriam-Webster.com, property tax is a tax levied on real or personal property.

For residents, the levy is applied to real property, which is your house. Personal property taxes are primarily applied to commercial properties.

“What does my property tax money fund?”

Property tax revenue supports public schools, county governments, municipal governments, libraries and special districts. All of the revenue generated by property taxes stays within your county.
## Total Employees

### 2,250.83 FTE

The General Fund accounts for the largest number of City employees. Of the nearly 1,635 General Fund employees, approximately 70% are Public Safety employees.

<table>
<thead>
<tr>
<th>Fund</th>
<th>2010 Budget</th>
<th>2011 Budget</th>
<th>2012 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>1,614.45</td>
<td>1,632.70</td>
<td>1,634.98</td>
</tr>
<tr>
<td>Internal Services Fund - Support Services Fund</td>
<td>81.50</td>
<td>80.00</td>
<td>66.50</td>
</tr>
<tr>
<td>Claims Reserve Self - Insurance Fund</td>
<td>1.00</td>
<td>1.00</td>
<td>3.50</td>
</tr>
<tr>
<td>Employee Benefits Self - Insurance Fund</td>
<td>4.00</td>
<td>4.00</td>
<td>4.30</td>
</tr>
<tr>
<td>Workers’ Compensation Fund</td>
<td>8.25</td>
<td>8.75</td>
<td>7.05</td>
</tr>
<tr>
<td>Office Services Fund</td>
<td>12.75</td>
<td>12.75</td>
<td>9.00</td>
</tr>
<tr>
<td>Radio Communications Fund</td>
<td>10.00</td>
<td>10.00</td>
<td>10.00</td>
</tr>
<tr>
<td>Enterprise Funds</td>
<td>228.00</td>
<td>197.00</td>
<td>178.50</td>
</tr>
<tr>
<td>Special Revenue Funds - Public Safety Sales Tax Fund</td>
<td>218.25</td>
<td>217.00</td>
<td>217.00</td>
</tr>
<tr>
<td>Cable Franchise Grant Fund</td>
<td>4.50</td>
<td>6.00</td>
<td>6.00</td>
</tr>
<tr>
<td>Conservation Trust (Lottery)</td>
<td>35.00</td>
<td>35.00</td>
<td>33.00</td>
</tr>
<tr>
<td>Gift Trust/Endowment/Grants</td>
<td>7.75</td>
<td>1.25</td>
<td>2.25</td>
</tr>
<tr>
<td>SIMD Funds</td>
<td>11.60</td>
<td>11.60</td>
<td>11.00</td>
</tr>
<tr>
<td>Trails, Open Space and Parks (TOPS)</td>
<td>8.75</td>
<td>9.25</td>
<td>8.25</td>
</tr>
<tr>
<td>Parks Operations &amp; Development (Funded by CSU)</td>
<td>1.00</td>
<td>1.00</td>
<td>1.00</td>
</tr>
<tr>
<td>Grant Funds</td>
<td>58.25</td>
<td>58.50</td>
<td>58.50</td>
</tr>
<tr>
<td><strong>All Funds Total</strong></td>
<td><strong>2,305.05</strong></td>
<td><strong>2,285.80</strong></td>
<td><strong>2,250.83</strong></td>
</tr>
</tbody>
</table>
Capital Improvements Program

The 2012 CIP Budget is primarily funded by restricted funds (approximately 84%), and funds the construction of a number of major capital improvements throughout the City, including various transportation improvements, facility improvements, park projects and IT infrastructure.

The City has approximately $1.7 billion in high priority unfunded capital needs. The unfunded needs include projects such as building renovations, road and bridge replacements, stormwater system improvements, park system maintenance and new fire stations.

2012 Capital Improvement Program - $87,378,208

2012 General Fund CIP - $13,658,280
The Budget in Brief is designed to provide an overview of the current 2012 Budget. However, this eight year financial outlook is included to provide citizens a view of the City’s financial challenges.

The chart below, which includes the General Fund and the Public Safety Sales Tax (PSST) Fund, projects that expenditure growth will outpace revenue growth. This model was based upon 2010 actual revenue and expenditures and was not adjusted to reflect the proposed 2012 budget.

Revenue and Expenditure Projections
General Fund and PSST Fund

Projections are for trend analysis purposes only. Actual values will vary.
Colorado Springs at a Glance

FORM OF GOVERNMENT

Council-Mayor:
Nine-member Council (five Council members elected at-large, and four elected by district) and a popularly elected mayor as the City’s chief executive.

DEMOGRAPHICS

Population: 428,277 (2012 est.)
College Population: 38,267 (Fall 2010)
Median Age: 34.9 (2009)
Unemployment Rate: 9.6% (July 2011)

Ethnicity:
   - White (79.8%)
   - Hispanic American/Latino (14.5%)
   - Black/African American (6.6%)
   - American Indian/Alaska Native (0.8%)
   - Asian (2.7%)
   - Native Hawaiian/Pacific Islander (0.2%)
   - Other (5.2%)
   - Two or more races (4.7%)

Average # of Days of Sunshine: 279
Average Annual Precipitation: 16.2 in.

Serious Crimes per Thousand Population:
40.7 per 1,000 (Year 2009) compared to 2006 national average of 54.5 for cities with a population of 250,000-499,999; crimes include murder, sexual assault, robbery, aggravated assault, burglary, larceny, and auto theft

LAND USE

Area in Square Miles: 194.68 (2010)
Street Lane Miles: 7,431 (2010)
Parkland Acres: 15,428 (2010)

ECONOMICS

Sales Tax Rate:
City (2.5%); County (1.0%); State (2.9%)
Pikes Peak Rural Transportation Authority (1.0%)

City Property Tax Rate:
4.279 mills (2011 mill rate levied for taxes payable in 2012)

Median Sale Price of an Existing Home:
$180,000 (2011)
Property Taxes Paid on a $180,000 House in School District 11:
$837 total, City share is $61 (Based on 2011 Mill Levy Rate)

Major Industries:
- Aerospace / Defense / Homeland Security
- Data Storage, Software IT
- Life Sciences
- National Nonprofits
- Renewable Energy & Energy Efficiency
- Sports & Sports Related Organizations

COMMUNITY

Major Attractions:
- Cave of the Winds
- Cheyenne Mountain Zoo
- Garden of the Gods
- Pikes Peak – America’s Mountain
- Pro Rodeo Hall of Fame & American Cowboy Museum
- Sky Sox Minor League Baseball
- United States Air Force Academy
- United States Olympic Headquarters and Training Center
Budget in Brief is produced each year by the City of Colorado Springs Budget Office. This booklet gives citizens a general overview of the City’s 2012 Budget. The entire City’s Budget is on the Internet at www.springsgov.com/budget. For specific questions or comments, please contact the Budget Office.