

# Airport

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## 2019 Initiatives

ID	Goal	Initiative
1A-09	Promoting Job Creation	Diversify and expand new revenue streams, while controlling expenses, fostering an efficient and cost effective airport operation subsequently lowering the Cost per Enplanement and encouraging new air service opportunities through COS
1A-10	Promoting Job Creation	Enhance economic development opportunities at COS through site and land development planning. This will enable shovel-ready construction for future prospects and further compliment the lucrative economic incentives available through the Commercial Aeronautical Zone
1A-11	Promoting Job Creation	Continue to improve recruitment efforts to retain, expand, and attract aviation related businesses within the Commercial Aeronautical Zone

Note: the ID number above is used in the Performance Measurement chapter to reference specific strategic and departmental initiatives by goal and objective.

## All Funds Summary

Source of Funds	2017	2018	* 2018	2019	2019 Budget - * 2018 Amended Budget
	Actual	Original Budget	Amended Budget		
401 - Airport Operating	\$15,356,282	\$19,463,454	\$19,463,454	\$20,683,027	\$1,219,573
403 - CIP	932,946	1,902,138	8,117,138	75,000	(8,042,138)
404 - Debt Service	12,456	0	0	0	0
405 - Passenger Facility Charges	3,456,601	3,877,000	3,877,000	3,463,710	(413,290)
407 - Customer Facility Charges	914,335	1,558,225	1,558,225	1,273,783	(284,442)
409 - Grants	6,010,922	13,004,995	25,289,995	24,835,709	(454,286)
<b>Total</b>	<b>\$26,683,542</b>	<b>\$39,805,812</b>	<b>\$58,305,812</b>	<b>\$50,331,229</b>	<b>(\$7,974,583)</b>
<b>Use of Funds</b>					
401 - Airport Operating	\$13,731,181	\$15,421,927	\$15,421,927	\$16,019,822	\$597,895
403 - CIP	4,856,707	9,665,000	15,880,000	10,050,362	(5,829,638)
404 - Debt Service	347,316	1,461,000	1,461,000	0	(1,461,000)
405 - Passenger Facility Charges	(4,923)	658,952	658,952	0	(658,952)
407 - Customer Facility Charges	0	0	0	0	0
409 - Grants Appropriation**	8,330,883	14,283,328	25,342,134	27,024,265	1,682,131
<b>Total</b>	<b>\$27,261,164</b>	<b>\$41,490,207</b>	<b>\$58,764,013</b>	<b>\$53,094,449</b>	<b>(\$5,669,564)</b>
<b>Positions</b>					
Airport Enterprise	98.00	98.00	100.00	101.00	1.00
<b>Total</b>	<b>98.00</b>	<b>98.00</b>	<b>100.00</b>	<b>101.00</b>	<b>1.00</b>

\* 2018 Amended Budget as of 9/6/2018

\*\* The Grants Fund Appropriation includes appropriation for grant awards received, as well as any associated local match.

All Funds - Appropriation Table	Revenue	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended Budget
	401 - Airport Operating	\$15,356,282	\$19,463,454	\$19,463,454	\$20,683,027	\$1,219,573
	403 - CIP	6,671,752	7,724,929	13,939,929	7,538,710	(6,401,219)
	404 - Debt Service	1,475,456	1,461,000	1,461,000	0	(1,461,000)
	405 - Passenger Facility Charges	3,456,601	3,877,000	3,877,000	3,463,710	(413,290)
	407 - Customer Facility Charges	914,335	1,558,225	1,558,225	1,273,783	(284,442)
	409 - Grants Appropriation	8,330,883	14,283,328	27,783,328	27,024,265	(759,063)
	<b>Total Appropriation (With Fund Transfers)</b>	<b>\$36,205,309</b>	<b>\$48,367,936</b>	<b>\$68,082,936</b>	<b>\$59,983,495</b>	<b>(\$8,099,441)</b>
	<b>Use of Funds</b>					
	401 - Airport Operating	\$16,051,142	\$19,716,003	\$19,716,003	\$18,208,378	(\$1,507,625)
403 - CIP	4,856,707	9,665,000	15,880,000	10,050,362	(5,829,638)	
404 - Debt Service	347,316	1,461,000	1,461,000	0	(1,461,000)	
405 - Passenger Facility Charges	5,918,917	3,877,000	3,877,000	3,463,710	(413,290)	
407 - Customer Facility Charges	78,865	1,000,000	1,000,000	4,000,000	3,000,000	
409 - Grants Appropriation**	8,330,883	14,283,328	27,783,328	27,024,265	(759,063)	
<b>Total Appropriation (With Fund Transfers)</b>	<b>\$35,583,830</b>	<b>\$50,002,331</b>	<b>\$69,717,331</b>	<b>\$62,746,715</b>	<b>(\$6,970,616)</b>	
<b>Positions</b>						
Airport Enterprise	98.00	98.00	100.00	101.00	1.00	
<b>Total</b>	<b>98.00</b>	<b>98.00</b>	<b>100.00</b>	<b>101.00</b>	<b>1.00</b>	

\* 2018 Amended Budget as of 9/6/2018

\*\* The Grants Fund Appropriation includes appropriation for grant awards received, as well as any associated local match.

## Significant Changes vs. 2018

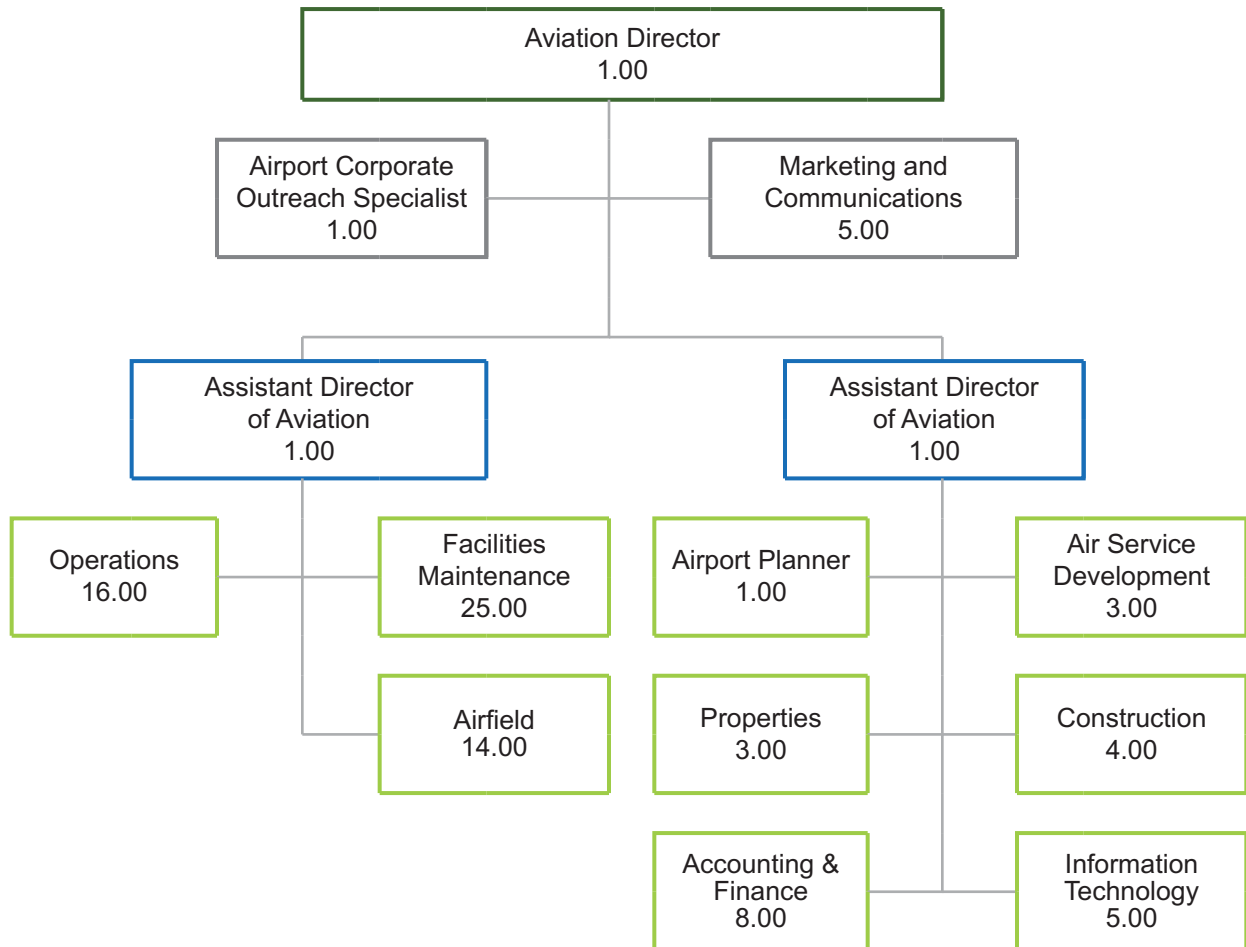
- Net increase of approximately \$107,000 to fund existing positions, pay for performance, movements in the salary structure, medical and dental cost adjustments, and add a 1.00 FTE Analyst I/II
- Net decrease of approximately \$5 million in Fund 403 due mainly to removal of a one time supplemental appropriation in 2018 related to the fire at the Airport
- Decrease of approximately \$1.5 million in Fund 404 because, during 2018, the Airport defeased the remaining Airport System Refunding Revenue Bonds, Series 2014, by placing sufficient funds into an irrevocable escrow account. This process provides for the legal defeasance of the bonds, with the escrow agent to make remaining interest and principal payments due to the bondholders until final redemption in 2023. Therefore, no debt service payment will be made in 2019.
- Increase of \$3 million in Fund 407 due to transfer to CIP Fund 403 of excess proceeds/fund balance

# Airport

The Colorado Springs Airport (COS) is a primary commercial service airport. COS:

- Services southern Colorado as well as portions of western Kansas and northern New Mexico, with nearly 1.7 million anticipated passengers in 2019
- Will provide approximately 30 daily departures with non-stop services to 10 major cities across the U.S. in 2019
- Maintains active corporate, cargo and general aviation populations and is host to Peterson Air Force Base, home of the U.S. Air Force Space Command, NORAD/NORTHCOM, the Army Space and Missile Defense Command

According to *Economic Impact of Airports in Colorado 2008 Economy*, COS generates a combined impact of over \$1.6 billion each year for the region. COS and Peterson AFB provide 19,672 direct and indirect jobs in the aviation, aerospace, and defense sectors. The Colorado Springs Airport is a fully self-sustaining public enterprise that accepts no local tax revenue.



The organizational chart illustrates all position that report to this department, not including 13.00 positions that report to the Police Department but are funded by the Airport; however, all positions funded by the Airport are reflected in the Position Totals of the funding tables in this narrative.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2018, and changes occurring as part of the 2019 Budget for the Airport Enterprise Fund.

401 - Airport Operating	Source of Funds	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended Budget	
	Airline Revenue	\$3,977,979	\$1,265,977	\$3,580,591	\$3,580,591	\$4,724,133	\$1,143,542	
	Non-Airline Revenue							
	Public Parking	4,066,573	4,798,717	6,513,817	6,513,817	5,373,989	(1,139,828)	
	Rental Car	3,205,439	3,437,573	4,382,485	4,382,485	3,628,630	(753,855)	
	Terminal Concessions	860,893	984,567	1,268,525	1,268,525	1,134,295	(134,230)	
	Interest Income	584,482	387,700	85,547	85,547	496,800	411,253	
	Ground/Building Rent	1,962,816	1,997,160	1,930,252	1,930,252	3,137,147	1,206,895	
	Other Income	4,209,265	2,484,588	1,702,237	1,702,237	2,188,033	485,796	
	<b>Total</b>	<b>\$18,867,447</b>	<b>\$15,356,282</b>	<b>\$19,463,454</b>	<b>\$19,463,454</b>	<b>\$20,683,027</b>	<b>\$1,219,573</b>	
Use of Funds	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended Budget		
Salary/Benefits/Pensions	\$6,815,213	\$7,146,800	\$8,426,764	\$8,426,764	\$8,533,372	\$106,608		
Operating	5,767,235	6,467,860	6,749,164	6,749,164	7,163,872	414,708		
Transfers to Other Funds	3,589,972	2,319,961	4,294,076	4,294,076	2,188,556	(2,105,520)		
Capital Outlay	151,008	116,521	245,999	245,999	322,578	76,579		
Debt Service <sup>1</sup>	2,000,000	0	0	0	0	0		
<b>Total</b>	<b>\$18,323,428</b>	<b>\$16,051,142</b>	<b>\$19,716,003</b>	<b>\$19,716,003</b>	<b>\$18,208,378</b>	<b>(\$1,507,625)</b>		

\* 2018 Amended Budget as of 9/6/2018

<sup>1</sup> For the 2016 Actual, "Debt Service" includes a one-time payment on a bank loan

Note: Transfers to Other Funds and Debt Service are included in the Operation section of the Budget Detail Report

Positions	Position Title	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended Budget
	Accountant I	1.00	1.00	1.00	1.00	1.00
Accounting Technician	2.00	2.00	2.00	2.00	2.00	0.00
Administrative Technician	4.00	4.00	4.00	2.00	2.00	0.00
Airport Accounting Manager	1.00	1.00	1.00	1.00	1.00	0.00
Airport Aviation Planner	1.00	1.00	1.00	1.00	1.00	0.00
Airport Corporate Outreach Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Airport Customer Service Coord	1.00	1.00	1.00	1.00	1.00	0.00
Airport IT Manager	1.00	1.00	1.00	1.00	1.00	0.00
Airport Marketing Assistant	1.00	1.00	1.00	0.00	0.00	0.00
Airport Marketing & Advertising Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Airport Marketing & Communications Manager	1.00	1.00	1.00	1.00	1.00	0.00
Airport Public Communications Specialist I/II	1.00	1.00	1.00	1.00	1.00	0.00
Airport Properties Specialist I	0.00	0.00	0.00	1.00	1.00	0.00
Airport Security Specialist	0.00	0.00	0.00	1.00	1.00	0.00
Air Service Development Manager	1.00	1.00	1.00	1.00	1.00	0.00
Analyst I/II	2.00	2.00	2.00	2.00	3.00	1.00
Assistant Director of Aviation	2.00	2.00	2.00	2.00	2.00	0.00
Associate Fleet Technician	1.00	1.00	1.00	1.00	1.00	0.00
Buyer I/II	1.00	1.00	1.00	1.00	1.00	0.00
Comm Center Dispatcher	5.00	5.00	5.00	6.00	6.00	0.00
Communications Center Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Construction Project Manager	0.00	0.00	0.00	1.00	1.00	0.00
Custodial Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Design & Construction Manager	1.00	1.00	1.00	1.00	1.00	0.00
Director of Aviation	1.00	1.00	1.00	1.00	1.00	0.00
Electronic Specialist	2.00	2.00	2.00	2.00	2.00	0.00
Engineering Technician II	1.00	1.00	1.00	1.00	1.00	0.00
Environmental Safety & Health Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Equipment Operator I, II, III	9.00	9.00	9.00	9.00	9.00	0.00
Facilities Supervisor	1.00	1.00	1.00	1.00	1.00	0.00
Information Systems Analyst II	2.00	2.00	2.00	2.00	2.00	0.00
Maintenance Service Workers	12.00	12.00	12.00	13.00	13.00	0.00
Maintenance Technician II	3.00	3.00	3.00	3.00	3.00	0.00
Office Specialist	1.00	1.00	1.00	1.00	1.00	0.00
Operations Agent	3.00	3.00	3.00	3.00	3.00	0.00
Operations Manager	1.00	1.00	1.00	1.00	1.00	0.00
Operations Supervisor	1.00	1.00	1.00	0.00	0.00	0.00
Police Officer (Sworn) †	12.00	12.00	12.00	12.00	12.00	0.00
Police Sergeant (Sworn) †	1.00	1.00	1.00	1.00	1.00	0.00
Properties Administrator	1.00	1.00	1.00	1.00	1.00	0.00
Senior Accountant	1.00	1.00	1.00	1.00	1.00	0.00
Senior Equipment Operator	2.00	2.00	2.00	2.00	2.00	0.00
Senior Fleet Technician	1.00	1.00	1.00	1.00	1.00	0.00
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00	0.00

Position Title	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended Budget
Senior Operations Agent	3.00	3.00	3.00	3.00	0.00
Senior Skilled Maintenance Technician	3.00	3.00	3.00	3.00	0.00
Skilled Maintenance Supervisor	1.00	1.00	1.00	1.00	0.00
Skilled Maintenance Technician	3.00	3.00	4.00	4.00	0.00
<b>Total Positions</b>	<b>98.00</b>	<b>98.00</b>	<b>100.00</b>	<b>101.00</b>	<b>1.00</b>

† The police personnel report to the Chief of Police, but are funded in the Airport Enterprise budget.

During 2018		* 2018 Amended - 2018 Original Budget
None		\$0
<b>Total During 2018</b>		<b>\$0</b>
For 2019		2019 Budget - * 2018 Amended Budget
<b>Salaries/Benefits/Pensions</b>		
Net change to fund existing positions, pay for performance, movements in the salary structure, medical and dental cost adjustments, and the addition of a 1.00 FTE Analyst I/II		\$106,608
<b>Total Salaries/Benefits/Pensions</b>		<b>\$106,608</b>
<b>Operating</b>		
Increase for operational adjustments		\$414,708
Decrease for transfers to other funds for shared income, rates amortization, and the reserve requirement		(2,105,520)
<b>Total Operating</b>		<b>(\$1,690,812)</b>
<b>Capital Outlay</b>		
Increase to upgrade technology		\$76,579
<b>Total Capital Outlay</b>		<b>\$76,579</b>
<b>Debt Service</b>		
None		\$0
<b>Total Debt Service</b>		<b>\$0</b>
<b>Total For 2019</b>		<b>(\$1,507,625)</b>

During 2018		* 2018 Amended - 2018 Original Budget
Add 2.00 FTE positions (1 Airport Security Specialist and 1 Airport Properties Specialist I)		2.00
<b>Total During 2018</b>		<b>2.00</b>
For 2019		2019 Budget - * 2018 Amended Budget
Add 1.00 FTE Analyst I/II		1.00
<b>Total For 2019</b>		<b>1.00</b>

\* 2018 Amended Budget as of 9/6/2018

CIP Program*	Project	Enterprise	Grant	Total Allocation
	Airport Air Cargo Building Roof Replacement	200,000		200,000
	Airport Airside Maintenance - 2019	560,000		560,000
	Airport Fleet Improvement - Equipment Replacement (Phase X-XII)	950,000		950,000
	Airport Landside Maintenance - 2019	250,000		250,000
	Airport Rehab TWY G, Terminal Connectors (Phase II-III)		12,324,265	12,324,265
	Airport Rehabilitate RW 17R/35L & Connectors (GeoTech/Survey/Project Definition/Cat X/Final Design)	133,333	1,200,000	1,333,333
	Airport Taxiway G Reconstruction (Shelf Design)		500,000	500,000
	Airport Terminal Facility Improvement (Phase III)	1,100,000		1,100,000
	Airport April 2018 Fire	3,000,000		3,000,000
	Airport Deicing Pad		13,000,000	13,000,000
	Airport Terminal Modernization Program (Phase II)	3,000,000		3,000,000
	Airport IT Infrastructure Improvements - 2019	750,000		750,000
	Airport CIP Fund Bank/Investment Fees <sup>1</sup>	107,029		107,029
	<b>Total 2019 CIP</b>	<b>\$10,050,362</b>	<b>\$27,024,265</b>	<b>\$37,074,627</b>

\* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget, pg. 32-1.

<sup>1</sup> The Bank/Investment Fees listed represent fees for the entire Airport CIP Fund, and are not displayed in the CIP chapter as a project.

Note: A portion of the Enterprise CIP projects are funded by the Passenger Facility Charge (PFC) and Customer Facility Charge (CFC)

## City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND  
Airport

Acct # - Description	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended
<b>Salaries/Benefits/Pensions</b>						
51205 - CIVILIAN SALARIES	3,715,243	3,990,083	4,795,265	4,795,265	5,052,978	257,713
51210 - OVERTIME	153,795	105,849	168,040	168,040	156,980	(11,060)
51220 - SEASONAL TEMPORARY	70,969	53,331	81,280	81,280	39,936	(41,344)
51225 - SHIFT WORKER HOLIDAY	34,916	35,207	40,670	40,670	36,135	(4,535)
51230 - SHIFT DIFFERENTIAL	29,780	30,018	35,074	35,074	32,037	(3,037)
51235 - STANDBY	9,375	9,868	14,614	14,614	11,275	(3,339)
51240 - RETIREMENT TERMINATION SICK	(1,312)	(29,888)	25,000	25,000	8,191	(16,809)
51245 - RETIREMENT TERM VACATION	26,547	37,088	22,277	22,277	43,101	20,824
51260 - VACATION BUY PAY OUT	15,443	16,848	14,740	14,740	9,774	(4,966)
51299 - SALARIES REIMBURSEMENTS	(26,100)	(31,029)	(16,450)	(16,450)	(19,453)	(3,003)
51405 - UNIFORM SALARIES	967,121	974,838	1,025,212	1,025,212	1,107,283	82,071
51410 - UNIFORM OVERTIME	123,989	114,681	111,452	111,452	124,071	12,619
51425 - UNIFORM SHIFT DIFFERENTIAL	4,285	4,100	4,050	4,050	3,921	(129)
51430 - UNIFORM SPECIAL ASSIGNMENT	1,273	21,521	26,231	26,231	7,967	(18,264)
51435 - EXTRA DUTY EXPENDITURE	0	320	0	0	0	0
51445 - LONGEVITY	14,192	14,576	14,452	14,452	14,343	(109)
51455 - SWORN VAC TWK	12,256	11,720	9,949	9,949	10,429	480
51460 - UNIFORM HAZARD DUTY	3,198	3,092	3,509	3,509	3,301	(208)
51465 - UNIFORM COURT OVERTIME	211	0	100	100	70	(30)
51470 - UNIFORM RETIREMENT COST	0	0	4,500	4,500	1,988	(2,512)
51482 - POLICE TRAINING OFFICERS	347	344	400	400	337	(63)
51610 - PERA	526,197	556,813	659,304	659,304	714,166	54,862
51612 - RETIREMENT HEALTH SAVINGS	0	32,874	3,427	3,427	7,727	4,300
51615 - WORKERS COMPENSATION	129,398	121,078	151,513	151,513	138,288	(13,225)
51620 - EQUITABLE LIFE INSURANCE	13,183	14,047	21,206	21,206	26,331	5,125
51640 - DENTAL INSURANCE	31,607	32,450	39,981	39,981	32,844	(7,137)
51650 - NEW HIRE POLICE PENSION PLAN	191,088	222,110	198,607	198,607	161,095	(37,512)
51655 - RETIRED EMP MEDICAL INS	24,350	26,049	24,967	24,967	25,646	679
51675 - UNEMPLOYMENT INSURANCE	415	0	2,500	2,500	1,206	(1,294)
51690 - MEDICARE	70,989	74,689	84,157	84,157	89,331	5,174
51695 - CITY EPO MEDICAL PLAN	304,318	265,251	284,551	284,551	289,419	4,868
51696 - ADVANTAGE HD MED PLAN	342,375	406,777	538,436	538,436	374,698	(163,738)
51697 - HRA BENEFIT TO ADV MED PLAN	25,765	32,095	37,750	37,750	27,957	(9,793)
<b>Salaries/Benefits/Pensions Total</b>	<b>6,815,213</b>	<b>7,146,800</b>	<b>8,426,764</b>	<b>8,426,764</b>	<b>8,533,372</b>	<b>106,608</b>
<b>Operating</b>						
52105 - MISCELLANEOUS OPERATING	16	0	0	0	0	0
52110 - OFFICE SUPPLIES	7,287	8,581	9,911	9,911	9,476	(435)
52115 - MEDICAL SUPPLIES	1,136	1,216	1,855	1,855	1,506	(349)
52120 - COMPUTER SOFTWARE	7,085	7,780	4,425	4,425	8,804	4,379
52122 - CELL PHONES EQUIP AND SUPPLIES	1,805	8,954	6,603	6,603	2,561	(4,042)
52125 - GENERAL SUPPLIES	60,090	75,667	58,560	58,560	103,022	44,462
52126 - ELECTRICAL SUPPLIES	42,738	(26,571)	57,390	57,390	26,429	(30,961)
52127 - CONSTRUCTION SUPPLIES	21,530	13,066	16,671	16,671	17,838	1,167
52128 - PLUMBING SUPPLIES	11,021	8,623	7,150	7,150	15,250	8,100
52129 - HVAC-HEAT VENTILATN AIR SUPPLI	40,571	30,693	42,070	42,070	46,772	4,702
52130 - OTHER SUPPLIES	9,731	7,325	7,776	7,776	6,301	(1,475)
52135 - POSTAGE	2,580	3,433	3,412	3,412	2,861	(551)
52140 - WEARING APPAREL	17,466	24,125	18,219	18,219	23,906	5,687
52145 - PAINT AND CHEMICAL	120,799	106,364	141,200	141,200	125,568	(15,632)
52146 - DEICING CHEMICALS AND MATERIAL	222,732	36,062	192,000	192,000	102,754	(89,246)



## City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended
52150 - SEED AND FERTILIZER	1,886	2,485	5,950	5,950	4,937	(1,013)
52156 - INVENTORY OVER SHORT	0	0	100	100	(44)	(144)
52160 - FUEL	109,064	118,495	162,600	162,600	130,012	(32,588)
52165 - LICENSES AND TAGS	375	568	641	641	358	(283)
52175 - SIGNS	69,907	32,889	87,475	87,475	59,450	(28,025)
52180 - ASPHALTIC MATERIAL	25,631	27,121	25,000	25,000	31,655	6,655
52185 - AGGREGATE MATERIAL	3,184	1,865	4,500	4,500	1,683	(2,817)
52190 - JANITORIAL SUPPLIES	74,651	85,454	77,500	77,500	80,685	3,185
52195 - ENVIRONMENTAL SUPPLIES ETC	85	0	455	455	220	(235)
52205 - MAINT LANDSCAPING	4,063	4,200	5,019	5,019	108	(4,911)
52215 - MAINT GROUNDS	19,523	27,796	47,500	47,500	52,034	4,534
52216 - EOD PROGRAM	0	189	200	200	63	(137)
52220 - MAINT OFFICE MACHINES	13,713	16,723	24,879	24,879	14,269	(10,610)
52225 - MAINT OF COMPUTER SOFTWARE	10,722	33,978	10,500	10,500	17,805	7,305
52230 - MAINT FURNITURE AND FIXTURES	2,076	276	4,100	4,100	3,047	(1,053)
52235 - MAINT MACHINERY AND APPARATUS	24,059	32,132	28,713	28,713	131,700	102,987
52236 - MAINT LOADING BRIDGES	71,987	4,766	56,700	56,700	44,287	(12,413)
52237 - MAINT BAGGAGE	4,649	(29,887)	6,800	6,800	6,000	(800)
52250 - MAINT RADIOS ALLOCATION	53,235	53,117	55,000	55,000	53,196	(1,804)
52265 - MAINT BUILDINGS AND STRUCTURE	283,560	161,722	16,650	16,650	91,546	74,896
52275 - MAINT RUNWAYS	29,561	12,936	20,900	20,900	20,922	22
52278 - MAINT RNWY LIGHTING	22,781	29,288	36,500	36,500	44,952	8,452
52280 - MAINT ROADS AND BRIDGES	647	1,322	1,400	1,400	775	(625)
52305 - MAINT SOFTWARE	96,544	49,098	72,500	72,500	0	(72,500)
52405 - ADVERTISING SERVICES	401,530	227,562	510,050	510,050	467,687	(42,363)
52410 - BUILDING SECURITY SERVICES	28,000	22,000	17,400	17,400	20,667	3,267
52423 - TELECOMMUNICATION SERVICES	1,202	0	1,200	1,200	401	(799)
52425 - ENVIRONMENTAL SERVICES	21,544	10,847	26,050	26,050	16,984	(9,066)
52435 - GARBAGE REMOVAL SERVICES	34,211	33,997	39,100	39,100	38,652	(448)
52565 - PEST CONTROL	428	756	760	760	504	(256)
52568 - BANK AND INVESTMENT FEES	20,501	17,034	19,000	19,000	54,648	35,648
52572 - BAD DEBT EXPENSE	1,055	7,587	1,865	1,865	3,532	1,667
52573 - CREDIT CARD FEES	2,622	4,158	4,889	4,889	608	(4,281)
52574 - LEGAL SERVICES	55,561	61,150	75,000	75,000	165,025	90,025
52575 - SERVICES	73,765	283,262	535,808	535,808	600,939	65,131
52576 - AUDIT SERVICES	101,475	101,500	109,475	109,475	101,483	(7,992)
52590 - TEMPORARY EMPLOYMENT	405,105	443,296	318,000	318,000	416,042	98,042
52605 - CAR MILEAGE	1,081	2,929	1,729	1,729	111	(1,618)
52607 - CELL PHONE ALLOWANCE	3,343	6,093	5,046	5,046	300	(4,746)
52615 - DUES AND MEMBERSHIP	14,641	25,223	20,801	20,801	47,919	27,118
52625 - MEETING EXPENSES IN TOWN	11,055	26,960	16,890	16,890	11,955	(4,935)
52630 - TRAINING	18,415	27,527	26,650	26,650	58,472	31,822
52645 - SUBSCRIPTIONS	97,920	124,746	168,765	168,765	135,676	(33,089)
52655 - TRAVEL OUT OF TOWN	22,500	84,300	148,000	148,000	119,344	(28,656)
52705 - COMMUNICATIONS	15,380	13,931	14,413	14,413	16,603	2,190
52725 - RENTAL OF PROPERTY	8,500	0	0	0	0	0
52735 - TELEPHONE LONG DIST CALLS	1,072	1,343	860	860	2,539	1,679
52736 - CELL PHONE AIRTIME	423	462	820	820	432	(388)
52738 - CELL PHONE BASE CHARGES	17,694	21,906	14,135	14,135	17,380	3,245
52740 - GENERAL INSURANCE-CITY	201,085	299,541	293,262	293,262	300,834	7,572
52746 - UTILITIES ELECTRIC	745,241	910,939	827,020	827,020	831,557	4,537
52747 - UTILITIES GAS	111,356	172,707	181,585	181,585	156,324	(25,261)
52748 - UTILITIES SEWER	23,472	27,245	24,287	24,287	24,069	(218)

## City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended
52749 - UTILITIES WATER	88,943	113,928	92,675	92,675	97,906	5,231
52755 - COMMUNICATIONS EQUIPMENT	1,570	5,101	2,260	2,260	5,000	2,740
52757 - SECURITY SURVEILLANCE EQUIP	13,259	31,737	18,140	18,140	115,563	97,423
52765 - LEASE PURCHASE PAYMENTS	0	0	167,000	167,000	0	(167,000)
52775 - MINOR EQUIPMENT	17,949	14,513	23,092	23,092	128,056	104,964
52785 - RADIO REPLACEMENT	0	0	0	0	6,000	6,000
52795 - RENTAL OF EQUIPMENT	2,720	3,416	5,900	5,900	5,051	(849)
52805 - ADMIN PRORATED CHARGES	596,791	488,345	566,957	566,957	703,009	136,052
52859 - INSURANCE OTHER	0	0	3,000	3,000	0	(3,000)
52872 - MAINT FLEET VEHICLES EQP	256,445	214,557	213,770	213,770	231,389	17,619
52874 - OFFICE SERVICES PRINTING	5,506	3,722	5,596	5,596	4,954	(642)
65051 - ADM FEE	132,916	0	0	0	0	0
65070 - ADM FEE AIRPORT REV BONDS	14,886	8,650	10,346	10,346	10,710	364
65105 - ELECTION EXPENSES	0	2	0	0	0	0
65160 - RECRUITMENT	6,165	20,241	8,128	8,128	9,279	1,151
65170 - TRANSFER TO OTHER FUNDS	3,589,972	2,319,961	4,294,076	4,294,076	2,188,556	(2,105,520)
65307 - PENSION EXPENSE	(139,812)	736,539	0	0	0	0
65356 - RETIREMENT AWARDS	0	104	0	0	246	246
65359 - PARKING MGMT	836,769	893,892	907,211	907,211	949,711	42,500
65401 - RADIO FUND PURCHASES	4,205	1,359	3,150	3,150	3,555	405
52875 - CITY RECORDS MANAGEMENT	256	902	255	255	48	(207)
<b>Operating Total</b>	<b>9,357,207</b>	<b>8,787,821</b>	<b>11,043,240</b>	<b>11,043,240</b>	<b>9,352,427</b>	<b>(1,690,812)</b>
<b>Capital Outlay</b>						
53020 - COMPUTERS NETWORKS	34,635	44,945	32,300	32,300	166,913	134,613
53030 - FURNITURE AND FIXTURES	2,620	10,459	54,599	54,599	13,486	(41,113)
53050 - MACHINERY AND APPARATUS	79,275	55,165	148,100	148,100	142,179	(5,921)
53070 - VEHICLES REPLACEMENT	1,500	0	0	0	0	0
53080 - VEHICLES ADDITIONS	27,025	0	0	0	0	0
53090 - BUILDINGS AND STRUCTURES	5,953	5,952	6,000	6,000	0	(6,000)
53100 - LAND	0	0	5,000	5,000	0	(5,000)
<b>Capital Outlay Total</b>	<b>151,008</b>	<b>116,521</b>	<b>245,999</b>	<b>245,999</b>	<b>322,578</b>	<b>76,579</b>
<b>Grand Total</b>	<b>16,323,428</b>	<b>16,051,142</b>	<b>19,716,003</b>	<b>19,716,003</b>	<b>18,208,377</b>	<b>(1,507,625)</b>

## City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended
<b>Revenue</b>						
40113 - MISCELLANEOUS	300	75	0	0	0	0
41000 - LANDING	1,186,587	1,043,114	2,033,837	2,033,837	1,521,172	(512,665)
41010 - MAINT FLIGHT LANDING FEES	176,630	79,390	241,325	241,325	159,416	(81,909)
41030 - LOADING BRIDGES	59,110	29,701	69,330	69,330	31,165	(38,165)
41031 - DUAL OPERATION PARKING POSITION	12,180	8,961	10,399	10,399	4,675	(5,724)
41050 - TERMINAL RENT	1,592,059	814,340	1,643,989	1,643,989	2,030,954	386,965
41051 - OTHER PER TURN FEES	19,585	44,311	61,852	61,852	171,433	109,581
41052 - JOINT USE SECURITY CHARGES	262,591	416,801	316,969	316,969	487,244	170,275
41053 - JOINT USE BAGGAGE CLAIM CHARGES	1,204,409	996,870	833,653	833,653	1,281,490	447,837
41070 - DIVERSION LANDING FEES	30,836	14,717	32,944	32,944	28,443	(4,501)
41080 - GATE USAGE	50,810	224,977	412,261	412,261	132,476	(279,785)
41081 - GROUND POWER	225	1,560	63	63	1,512	1,449
41100 - FOOD BEVERAGES	360,992	473,186	470,074	470,074	424,662	(45,412)
41104 - RETAIL GIFT SPEC	341,328	394,588	479,590	479,590	412,259	(67,331)
41106 - SHOE SHINE	1,307	2,400	2,167	2,167	2,445	278
41110 - ADVERTISING OTHER	126,720	94,537	188,745	188,745	170,000	(18,745)
41112 - ATM MACHINE	27,947	18,568	91,828	91,828	103,598	11,770
41113 - COIN MACHINE	69	228	37	37	41	4
41114 - TELEPHONE	13	10	0	0	0	0
41120 - BUILDING RENTAL	487,606	442,921	273,279	273,279	308,306	35,027
41140 - RENT CAR COUNTERS	258,431	201,052	213,349	213,349	255,700	42,351
41150 - MISCELLANEOUS CONCESSIONS	336	0	36,085	36,085	21,290	(14,795)
41200 - RENT CAR PRIVILEGES	2,407,409	2,682,940	3,542,931	3,542,931	2,877,810	(665,121)
41220 - RAC RETURN SPACES	214,878	219,084	225,457	225,457	203,468	(21,989)
41230 - RAC SERVICE AREAS	324,721	334,497	400,748	400,748	291,652	(109,096)
41250 - PUBLIC PARKING AND FINES	3,985,361	4,717,490	6,406,306	6,406,306	5,245,356	(1,160,950)
41260 - GROUND TRANSPORTATION	81,212	81,227	107,511	107,511	128,633	21,122
41300 - FUEL SALES	255,149	288,202	277,069	277,069	335,468	58,399
41310 - FUEL TAX EXCISE AND SALES TAX	406,596	586,008	537,259	537,259	682,706	145,447
41320 - GROUND BUILDING RENTS	1,406,076	1,483,636	1,586,474	1,586,474	2,758,138	1,171,664
41340 - SUPPORT BUILDING RENTS	37,947	38,542	38,439	38,439	38,633	194
41365 - GROUND BUILDING RENTS	31,187	32,061	32,061	32,061	32,070	9
41370 - RAMP OVERNIGHT	23,980	13,593	26,078	26,078	23,508	(2,570)
41380 - TNC REVENUE	1,335	59,333	4,674	4,674	5,593	919
41400 - MISCELLANEOUS ADMIN REVENUE	274,167	107,156	158,983	158,983	167,681	8,698
41410 - PREMIER MEMBERSHIP	182,302	293,005	217,708	217,708	485,751	268,043
41415 - FINGER PRINTING	34,965	26,910	27,315	27,315	29,970	2,655
41416 - LOST BADGES	9,945	10,030	7,571	7,571	7,985	414
41417 - TRANSPONDER FEES	3,300	3,675	4,674	4,674	5,593	919
41420 - LATE FEES	850	308	205	205	581	376
41450 - PHONE SERVICES	13,437	17,096	16,621	16,621	17,121	500
41460 - CABLE TV SERVICES	8,182	7,599	10,187	10,187	10,494	307
41500 - AIRLINE INCENTIVES	(641,023)	(2,422,358)	(2,102,107)	(2,102,107)	(1,149,355)	952,752
43070 - STATE SHARE	26,287	39,791	56,880	56,880	9,000	(47,880)
43080 - FEDERAL SHARE	153,208	341,625	275,600	275,600	275,600	0
43157 - PURCH CARD PROGRAM REBATES	0	0	12,079	12,079	12,079	0
43180 - GAIN LOSS INV MKT VALUE	(56,321)	(92,966)	0	0	0	0
44010 - INSURANCE	0	642,507	0	0	0	0
44020 - MISCELLANEOUS GENERAL	65,659	65,359	45,425	45,425	47,910	2,485
44025 - CASH OVER SHORT	8	5	5	5	5	0

## City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended
44040 - SALE OF PROPERTY	18,186	5,939	22,713	22,713	23,955	1,242
44045 - SALE OF SCRAP	1,533	2,254	12,618	12,618	13,308	690
44050 - GAIN LOSS ON SALE OF ASSETS	13,362	69,963	0	0	0	0
44055 - REIMBURSEMENT ACCT	28,160	2,165	9,600	9,600	51,910	42,310
45233 - REFUSE	7,299	8,549	5,047	5,047	5,323	276
45237 - MASSAGE THERAPIST	2,181	1,050	0	0	0	0
46025 - INTEREST	584,482	387,700	85,547	85,547	496,800	411,253
46153 - TRANSFER FROM OTHER FUNDS	2,761,356	0	0	0	0	0
<b>Total Revenue</b>	<b>18,867,447</b>	<b>15,356,282</b>	<b>19,463,454</b>	<b>19,463,454</b>	<b>20,683,027</b>	<b>1,219,573</b>

## City of Colorado Springs Budget Detail Report

403 - AIRPORT CIP  
Airport

Acct # - Description	2016 Actual*	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended
<b>Operating</b>						
65075 - INTEREST	0	133,624	0	0	107,029	107,029
65170 - TRANSFER TO OTHER FUNDS*	8,839,849	0	0	0	0	0
<b>Operating Total</b>	<b>8,839,849</b>	<b>133,624</b>	<b>0</b>	<b>0</b>	<b>107,029</b>	<b>107,029</b>
<b>Total Expense</b>	<b>8,839,849</b>	<b>133,624</b>	<b>0</b>	<b>0</b>	<b>107,029</b>	<b>107,029</b>
<b>CIP Total</b>	<b>3,712,896</b>	<b>4,723,083</b>	<b>9,665,000</b>	<b>14,665,000</b>	<b>9,943,333</b>	<b>(4,721,667)</b>
<b>Grand Total</b>	<b>12,552,745</b>	<b>4,856,707</b>	<b>9,665,000</b>	<b>14,665,000</b>	<b>10,050,362</b>	<b>(4,614,638)</b>
<b>Revenue</b>						
41400 - MISCELLANEOUS ADMIN REVENUE	92,250	92,250	72,736	72,736	0	(72,736)
42710 - OTHER REVENUE	0	0	1,673,442	1,673,442	0	(1,673,442)
42785 - REV SITE LEASES	86,082	31,909	0	0	0	0
43040 - DONATIONS	0	1,039,460	0	0	0	0
43070 - STATE SHARE	50,335	0	0	0	0	0
43080 - FEDERAL SHARE	4	0	0	0	0	0
44010 - INSURANCE	4,623,062	250,000	0	0	0	0
44050 - GAIN LOSS ON SALE OF ASSETS	(1,860,955)	(541,851)	0	0	0	0
46025 - INTEREST	0	61,178	155,960	155,960	75,000	(80,960)
46153 - TRANSFER FROM OTHER FUNDS	3,488,044	5,738,806	5,822,791	5,822,791	7,463,710	1,640,919
<b>Total Revenue</b>	<b>6,478,822</b>	<b>6,671,752</b>	<b>7,724,929</b>	<b>7,724,929</b>	<b>7,538,710</b>	<b>(186,219)</b>

\*One time transfer to 404 Debt Service Fund to retire outstanding bonds

## City of Colorado Springs Budget Detail Report

404 - AIRPORT BOND FUND  
Airport

Acct # - Description	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended
<b>Operating</b>						
65075 - INTEREST	839,032	347,316	371,000	371,000	0	(371,000)
65170 - TRANSFER TO OTHER FUNDS	847,993	0	0	0	0	0
65185 - PRINCIPAL	0	0	1,090,000	1,090,000	0	(1,090,000)
<b>Operating Total</b>	<b>1,687,025</b>	<b>347,316</b>	<b>1,461,000</b>	<b>1,461,000</b>	<b>0</b>	<b>(1,461,000)</b>
<b>Grand Total</b>	<b>1,687,025</b>	<b>347,316</b>	<b>1,461,000</b>	<b>1,461,000</b>	<b>0</b>	<b>(1,461,000)</b>
<b>Revenue</b>						
43105 - BOND INTEREST	42,661	14,724	0	0	0	0
43180 - GAIN LOSS INV MKT VALUE	(19,344)	(2,268)	0	0	0	0
46153 - TRANSFER FROM OTHER FUNDS	10,197,838	1,463,000	1,461,000	1,461,000	0	(1,461,000)
<b>Total Revenue</b>	<b>10,221,155</b>	<b>1,475,456</b>	<b>1,461,000</b>	<b>1,461,000</b>	<b>0</b>	<b>(1,461,000)</b>

## City of Colorado Springs Budget Detail Report

405 - AIRPORT PFC FUND  
Airport

Acct # - Description	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended
<b>Operating</b>						
65075 - INTEREST	102,780	(4,923)	354,108	354,108	0	(354,108)
65170 - TRANSFER TO OTHER FUNDS	2,389,676	5,923,840	3,218,048	3,218,048	3,463,710	245,662
65185 - PRINCIPAL	0	0	304,844	304,844	0	(304,844)
<b>Operating Total</b>	<b>2,492,456</b>	<b>5,918,917</b>	<b>3,877,000</b>	<b>3,877,000</b>	<b>3,463,710</b>	<b>(413,290)</b>
<b>Grand Total</b>	<b>2,492,456</b>	<b>5,918,917</b>	<b>3,877,000</b>	<b>3,877,000</b>	<b>3,463,710</b>	<b>(413,290)</b>
<b>Revenue</b>						
41090 - PFC REVENUES	2,215,716	3,448,341	3,877,000	3,877,000	3,463,710	(413,290)
46025 - INTEREST	19,903	8,260	0	0	0	0
<b>Total Revenue</b>	<b>2,235,619</b>	<b>3,456,601</b>	<b>3,877,000</b>	<b>3,877,000</b>	<b>3,463,710</b>	<b>(413,290)</b>

## City of Colorado Springs Budget Detail Report

407 - CUSTOMER FACILITY CHARGES  
Airport

Acct # - Description	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended
<b>Operating</b>						
65170 - TRANSFER TO OTHER FUNDS	792,962	78,865	1,000,000	1,000,000	4,000,000	3,000,000
<b>Operating Total</b>	<b>792,962</b>	<b>78,865</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>4,000,000</b>	<b>3,000,000</b>
<b>Total Expense</b>	<b>792,962</b>	<b>78,865</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>4,000,000</b>	<b>3,000,000</b>
<b>Revenue</b>						
41096 - CFC REVENUES	732,749	823,358	1,558,225	1,558,225	1,273,783	(284,442)
46025 - INTEREST	78,834	90,977	0	0	0	0
<b>Total Revenue</b>	<b>811,583</b>	<b>914,335</b>	<b>1,558,225</b>	<b>1,558,225</b>	<b>1,273,783</b>	<b>(284,442)</b>



## City of Colorado Springs Budget Detail Report

409 - AIRPORT GRANTS  
Airport

Acct # - Description	2016 Actual	2017 Actual	2018 Original Budget	* 2018 Amended Budget	2019 Budget	2019 Budget - * 2018 Amended
<b>Operating</b>						
51299 - SALARIES REIMBURSEMENTS	77	0	0	0	0	0
51699 - BENEFITS REIMBURSEMENT	12	0	0	0	0	0
70925 - DESIGN	2,047,690	0	0	0	0	0
70930 - CONSTRUCTION	21,150,716	0	0	0	0	0
72855 - PROJECT MANAGEMENT	0	0	0	0	0	0
65295 - PREVIOUS YRS EXPENSES	(780,484)	0	0	0	0	0
71885 - ADMINISTRATION	0	0	0	0	0	0
72850 - SUPPORT SVCS PROJECT ADMIN	0	0	0	0	0	0
<b>Operating Total</b>	<b>22,418,011</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expense</b>	<b>22,418,011</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
CIP - Grant	0	7,430,951	13,054,999	25,339,999	24,524,265	(815,734)
CIP - Grant Match	0	899,932	1,228,333	2,443,329	2,500,000	56,671
<b>CIP Total</b>	<b>0</b>	<b>8,330,883</b>	<b>14,283,332</b>	<b>27,783,328</b>	<b>27,024,265</b>	<b>(759,063)</b>
<b>Grand Total</b>	<b>22,418,011</b>	<b>8,330,883</b>	<b>14,283,332</b>	<b>27,783,328</b>	<b>27,024,265</b>	<b>(759,063)</b>
<b>Revenue</b>						
43070 - STATE SHARE	628,521	785,537	200,000	200,000	150,000	(50,000)
43080 - FEDERAL SHARE	17,343,158	5,303,624	12,854,999	25,139,995	24,224,265	(915,730)
43095 - REVENUE ACCRUAL	5,226,816	0	0	0	0	0
46153 - TRANSFER FROM OTHER FUNDS	0	2,241,722	1,228,333	2,443,333	2,650,000	206,667
43230 - PREVIOUS YRS REVENUE	(780,484)	0	0	0	0	0
<b>Total Revenue</b>	<b>22,418,011</b>	<b>8,330,883</b>	<b>14,283,332</b>	<b>27,783,328</b>	<b>27,024,265</b>	<b>(759,063)</b>

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