

APPENDIX B



IMPLEMENTATION TABLE

DRAFT 10/2024





IMPLEMENTATION

<p>Community Priorities:</p> <ol style="list-style-type: none"> 1.Beginning with this plan, translate city documents into multiple languages including Spanish which is the second most represented language in the Southeast. Further efforts related to culture encouraged by this plan should support a diversity of media so that all groups within the community can participate and be represented. 2.Sustain City partnerships with RISE Southeast, Solid Rock CDC, Thrive Network, resident lead organizations, the Youth Advisory Committee, School District 2, Sand Creek Library, Colorado Springs Pioneers Museum, local educational institutions, and Deerfield Hills Community Center, and RISE on storytelling and community-building opportunities 3. Establish a long-term temporary use permit process through the city's land use review department to elevate community hubs to support events and programming including festivals and educational events celebrating diverse cultures and experiences. 	<p>Partners – RISE, City of Colorado Springs Parks Recreation and Cultural Services Department, Pikes Peak State College, Harrison School District 2, Pikes Peak Library District)</p>	
<p>CULTURE GOAL C1 Recognize culture and history through public art, park design, and city improvements (such as sidewalks and benches) and provide identification for unnamed spaces to create a sense of place for community members.</p>	<p>(Partner – City of Colorado Springs Parks, Recreation and Cultural Services Department)</p>	
<p>STRATEGY C1-1.A Work with Colorado Springs Pioneers Museum and other related agencies to encourage storytelling and preserve historical elements of Southeast Strong area culture and structures, such as the tile art mural at Panorama Park.</p>	<p>(Partner – City of Colorado Springs Parks, Recreation and Cultural Services Department)</p>	

<p>STRATEGY C1-1.C Support the development of culinary centers that include pop-up restaurants, cooking classes, culinary experiences, and other culinary retail products. This includes messaging food-related uses that are permitted in the Unified Development Code (UDC) through community partners, such as Food to Power, to highlight potential opportunities.</p>		
<p>STRATEGY C1-1.D Allow Temporary Use Permits for food halls in industrial areas as a supporting use, particularly halls that have a stated mission to assist local up-and-coming restaurateurs in establishing a business.</p>		
<p>PUBLIC ART GOAL C2 Public art supports the expression of the values of individuals and, collectively, a community. The Southeast Strong area offers recommendations for supporting public art as one approach for improving street safety, providing tourism, and combating social isolation.</p>		

These Priorities, goals, and strategies are from the Southeast Strong Plan, this is a draft and will be updated.

<p>STRATEGY C2-2.A Support the Gateway Signage Program to define neighborhoods with input from individual residents, neighborhood groups, local students, and other partner agencies on design. Encourage colors, symbolism, and concepts that are meaningful to the respective neighborhood.</p>	<p>(Partners – City of Colorado Springs Public Works Department, CONO)</p>	
<p>STRATEGY C2-2.B Encourage the inclusion of public art in each new development project based on the new opportunities for meeting architectural design requirements. Engage artists early in the project design process to achieve integration between art and architecture.</p>	<p>(Partners – City of Colorado Springs Parks, Recreation and Cultural Services Department)</p>	
<p>STRATEGY C2-2.C Collaborate with area community members and the City of Colorado Springs Parks, Recreation, and Cultural Services Department, and Traffic Engineering Division to include art in public spaces such as sidewalks, street medians, parks, and community centers.</p>	<p>(Partners – City of Colorado Springs Parks, Recreation and Cultural Services and Public Works Departments)</p>	
<p>STRATEGY C2 -2.D Encourage art installations on South Academy Boulevard and other major roadway reconstruction projects in scopes of work.</p>	<p>(Partners – City of Colorado Springs Public Works Department)</p>	



LIVE BETTER, LIVE LONGER

<p>Community Priorities:</p> <ol style="list-style-type: none"> 1. Continue the 2020 City Council-adopted Urban Forestry Management Plan and prioritize new plantings in neighborhoods focusing on the west side of the planning area, as well as along the west side of Astrozon Boulevard. Pursuant to Objective C.1.2 of the Southeast Community Plan Healthy People and Places Assessment. 2. Partner with community and environmental groups to host regular “clean-up” events along City trails and creeks and in City parks. (Partner – City of Colorado Springs Parks, Recreation and Cultural Services Department, City of Colorado Springs Neighborhood Services, CONO). 3. Include Van Diest and the unnamed park in Spring Creek neighborhoods in the City’s Parks, Recreation, and Cultural Services master planning process. 	<p>(Partner – City of Colorado Springs Parks, Recreation and Cultural Services Department, City of Colorado Springs Neighborhood Services, CONO).</p>	
<p>URBAN FOREST GOAL H1 Support the USDA-approved ‘Colorado Springs – Urban Forest Improvements’ grant that was awarded in 2023 for the Southeast Strong area.</p>	<p>(Partner – City of Colorado Springs Parks, Recreation and Cultural Services Department).</p>	
<p>STRATEGY H1-1.A Using the USDA grant as inspiration, develop a grant program to install new trees in the Southeast Strong area, such as a tree voucher program.</p>	<p>(Partners – Colorado Springs Utilities, City of Colorado Springs Parks, Recreation and Cultural Services Department, DOLA)</p>	
<p>STRATEGY H1 -1.B Encourage new development to utilize the City of Colorado Springs Unified Development Code (UDC), add landscape code, to support more environmentally friendly development and landscape practice, including opportunities for:</p> <ul style="list-style-type: none"> •Subsection 7.4.202.A ‘Sustainability and Resilient Development Incentive’ which encourages light colored hardscaping, covered parking, and cool or vegetated roofs. •Discouraging variances within private developments that seek reductions in landscaping. 		

<p>HEALTH GOAL H2 Support development of long-term solutions to food insecurity and increase access to health food and food choices.</p>		
<p>STRATEGY H2-1.A Partner with local organizations to support permitting food pantries, mobile markets, and community fridges. Support the existing network resources for residents in navigating where they can find fresh foods.</p>		
<p>STRATEGY H2-1.B Support and partner with non-profits and faith based organizations managing food pantries and mobile markets. Advocate for Solid Rock CDC's Community Food Center and non-profits by helping identify funding resources.</p>		
<p>STRATEGY H2-1.C Provide supportive printed materials for farmers markets managers at the permitting stage in the planning process.</p>		



LIVE BETTER, LIVE LONGER

<p>STRATEGY H2-1.D Advertise new urban agriculture options that are permitted through the City of Colorado Springs Unified Development Code (UDC) including food cultivation to encourage self-reliance, production, and consumption of nutrient-dense food.</p>		
<p>HEALTH AND PARKS GOAL H3 Advocate for parks and trail improvements and upgrades in the area working with the Parks, Recreation and Cultural Services Department.</p>		
<p>STRATEGY H3-1.A Continue the study of existing city parks within the area to determine if amenities are underutilized and the potential for upgraded design to better match needs. Renovations of existing park spaces to meet community needs, address outdated equipment, improve accessibility, address maintenance needs, and improve safety.</p>	<p>(Partners - City of Colorado Springs Office of Accessibility)</p>	
<p>STRATEGY H3-1.B Advocate for Sand Creek as a linear park and continue to perform maintenance and improve Sand Creek Trail connections in the area including:</p> <ul style="list-style-type: none"> •From Airport Road to Platte Avenue providing regional connectivity; •Connections to Homestead Trail north of Airport Road; •Locations between Palmer Park Boulevard and Barnes Road; •Future access to Coleman Park; and •Continuation of the East Fork Sand Creek Trail east of Powers Boulevard to Space Village Ave and eastward, specifically at the dead end where connectivity opportunities are needed. 		
<p>STRATEGY H3-1.C Identify connections immediately outside of this planning area boundaries to support more regional connectivity and multi-modal transportation options, including:</p> <ul style="list-style-type: none"> •Future connectivity to Jimmy Camp Creek and Corral Bluffs; •Build out of the Powers Trail, planned along Powers Boulevard from Airport Road into County. 		
<p>STRATEGY H3-1.D Work with Traffic Engineering to improve safety and connectivity to the trail system from sidewalks and bike lanes.</p>		
<p>HEALTH GOAL H4 Advocate for partnerships at City parks with organizations whoes programming is for education, exercise, and other healthy lifestyle choices.</p>		
<p>STRATEGY H4-1.A Support a partnership between local elementary schools and higher education institutions to integrate a garden and ecology program for youth.</p>	<p>(Partner - City of Colorado Springs Parks, Recreation and Cultural Services Department)</p>	

WELL-BEING GOAL H5 Identify gaps in healthcare locations.		
STRATEGY H5-1.A Widely broadcast the City of Colorado Springs and El Paso County Health Pikes Peak Rising public health and mental health resources to the Southeast Strong community.		
STRATEGY H5-1.B Partner with Mountain Metro and Public Works Departments to offer transportation services to healthcare locations, particularly from areas that lack healthcare facilities.		
STRATEGY H5-1.C Partner with Peak Vista and other social and well-being services that are available in the Southeast Strong area.		
LIVE BETTER GOAL H6 Beautify the Southeast Strong area public spaces		
STRATEGY H6-1.A To support a more pedestrian-friendly experience by removing or requiring removal of overgrown vegetation interfering with sidewalks through Neighborhood Services efforts.		
STRATEGY H6- 1.B Partner with Colorado Springs Utilities and Sand Creek Library to provide educational information programs that provide guidance on best landscaping practices and incentives for homeowners.	(Partners - Colorado Springs Utilities, Pikes Peak Library District)	



CREATE SPECIAL PLACES & COMMUNITY HUBS

<p>Community Priorities</p> <ol style="list-style-type: none"> 1.Support and facilitate partnerships between Deerfield Hills Community Center and commu-nity organizations for youth, adult, and senior programming, with highlighted focuses on mental and physical health. 2.Through collaboration with City Departments and community agencies, support the accom-plishment to create a small business-supportive economically prosperous community. 3.Prioritize and support the Southeast Strong area Community Hub at Chelton Crossing. 		
<p>CITY SPACES GOAL P1 Support the Deerfield Hills Community Center as a community hub for children and families.</p>	<p>(Partner – City of Colorado Springs Parks, Recreation and Cultural Services Department)</p>	
<p>STRATEGY P1-1.A Support future development plans to expand facilities and capacity.</p>	<p>(Partner – City of Colorado Springs Parks, Recreation and Cultural Services Department)</p>	
<p>STRATEGY P1-1.B Support community events by partnering with Colorado Springs Parks, Recreation and Cultural Services Department.</p>		
<p>STRATEGY P1-1.C Continue to hold neighborhood meetings associated with City initiatives and Land Use Review in the Southeast Strong area.</p>		
<p>LOCAL SPACES GOAL P2 Create and sustain temporary and permanent community gathering spaces.</p>	<p>(Partners – City of Colorado Springs Parks, Recreation and Cultural Services and Public Works Departments)</p>	
<p>STRATEGY P2-1.A Partner with City Departments and agencies to create activity on sidewalks and public places through expanded seating options, creative lighting, public art installations, and other interactive streetscaping elements.</p>		
<p>SAFE SPACES GOAL P3 Identify and utilize resources, including but not limited to, existing grant funding, non-profits, or public facilities available for those within the Southeast Strong area and collaborate with community agencies to determine gaps and opportunities to provide spaces for residents of all ages and abilities.</p>		
<p>STRATEGY P3-1.A Remove barriers to safe, comfortable spaces, such as at transportation hubs and include multiple languages.</p>		

<p>STRATEGY P3-1.B Speak with caretakers on gaps in childcare to determine locations and programming that support safe spaces for children before and after school.</p>		
<p>STRATEGY P3-1.C Work with senior citizens in the area to understand the gaps in access to socialization and integrate perspectives into discussions on locations and design of gathering spaces.</p>		
<p>STORY TELLING GOAL P5 Partner with City Departments to highlight the culture of the Southeast Strong area.</p>		
<p>STRATEGY P5-1.A Partner with Colorado Springs Pioneers Museum on hosting pop-up exhibits featuring public art and storytelling events in local venues, such as the Sand Creek Library to further the 2020 City Council-adopted Public Arts Master Plan.</p>	<p>(Partners – City of Colorado Springs Parks, Recreation and Cultural Services and Pikes Peak Library District)</p>	



GROW AND SUPPORT OUR BUSINESSES, ENTREPRENEURS AND HOUSING

<p>Community Priorities</p> <p>1.Partner with Southeast Strong area businesses and civic organizations to develop a marketing package and assist with new business development/ redevelopment to help attract neighborhood residents and customers to individual businesses and help locally-owned businesses locate in the districts, hire and retain quality employees, and integrate into the community. (Partners – City of Colorado Springs Economic Development Department, RISE Southeast, Solid Rock CDC, Pikes Peak Workforce Center, and Pikes Peak Small Business Development Center)</p> <p>2.Collaborate with Colorado Springs Utilities to create standards for water wise streetscapes to address the heat island effect as referenced in the Southeast Community Plan Healthy People and Places Assessment within transportation systems and create a more pedestrian-friendly environment within neighborhood commercial areas. (Partner – Colorado Springs Utilities)</p> <p>3.Support the Urban Renewal Authority’s implementation of a Façade Improvement Program to assist property owners with exterior building or site enhancement.</p> <p>4.Provide cultural competency training for City staff for improved service to the culturally diverse business population. (Partner – City of Colorado Springs Human Resources Department)</p>		
<p>SMALL BUSINESS GOAL E1</p> <p>Provide and assist with resources for funding options to small businesses to help with coming into zoning compliance with code requirements such as landscape and site maintenance.</p>	<p>(Partner – City of Colorado Springs Economic Development Department)</p>	
<p>STRATEGY E1-1A</p> <p>Support a Southeast Strong planning area network for small businesses that aims to build capacity among the areas’ various commercial nodes and corridors within the area. A small business alliance could include a membership component aiming to:</p> <ul style="list-style-type: none"> •Provide information on issues of concern to small businesses; •Assist with marketing goods and services to area residents; •Connect businesses to services offered by the City of Colorado Springs; •Build organizational capacity to help identify and create funding options such as special districts; •Create opportunities to support marginalized business owners and entrepreneurs. 		
<p>STRATEGY E1-1.B</p> <p>Support, uplift, and partner with non-profit and local organizations, such as RISE Southeast, The Thrive Networks, SCORE, and Pikes Peak Small Business Development Center to provide technical and legal assistance at a local, convenient location that may include:</p> <ul style="list-style-type: none"> •Business planning, •Succession or transition planning, •Lease negotiations, •Maintenance fees, •Predatory lending, •Property taxes and other challenges faced by small business owners. 	<p>(Partner – City of Colorado Springs Economic Development Department, Thrive Networks, Pikes Peak Small Business Development Center, SCORE)</p>	

<p>STRATEGY E1-1.D</p> <p>Connect businesses to agencies that can assist and support sustainable practices, including, but not limited to:</p> <ul style="list-style-type: none"> •Education on the benefits of opportunities such as adding solar panels or recycled building materials during project design and establishing waste reduction programs that promote composting and recycling. •Provide resources on how to successfully establish landscapes with native plantings and xeric principles. 	<p>(Partner – Colorado Springs Utilities)</p>	
<p>STRATEGY H1-1.E</p> <p>Distribute information on opportunities to acquire a building space or property, by utilizing programs such as the Small Business Administration’s 504 Loan Program, mobilizing community development organizations, such as Community Development Corporations (CDCs), to acquire commercial property through community land trusts, and exploring programs such as right of first refusal.</p>	<p>(Partner – City of Colorado Springs Economic Development Department)</p>	
<p>ECONOMIC DEVELOPMENT GOAL E2</p> <p>Attract new businesses and retailers to help meet the needs of Southeast Strong area residents.</p> <p>(Partners – City of Colorado Springs Economic Development Department, Colorado Springs Urban Renewal Authority)</p>		
<p>STRATEGY E2-1.A</p> <p>Assist business organizations in developing small business incubators for property owners and entrepreneurs, particularly in existing vacant and underutilized buildings, as a test market for new retail and services. Successful incubator tenants should then be encouraged to move to permanent storefront locations within the area with assistance from local organizations.</p>		
<p>STRATEGY E2-1.B</p> <p>Promote the utilization of small business initiative programs, such as tax credit programs including business personal property and Enterprise Zones, that have the potential to support entrepreneurs.</p>	<p>(Partner – El Paso County Office of Economic Development)</p>	
<p>STRATEGY E2-1.C</p> <p>In developed areas that meet the State Statute definition of “blight”, support opportunities for vacant property conversion(s) allowing for new businesses that creatively use former tenant spaces to help spur redevelopment.</p>	<p>(Partner –Colorado Springs Urban Renewal Authority)</p>	
<p>STRATEGY E2-1.D</p> <p>Collaborate with the Urban Renewal Authority to establish procedures similar to the current Rapid Response application process for taxing entities that may support new development and redevelopment.</p>	<p>(Partner –Colorado Springs Urban Renewal Authority)</p>	
<p>STRATEGY E2-1.D</p> <p>Support the Urban Renewal Authority’s implementation of a Façade Improvement Program to assist property owners with exterior building or site enhancement.</p>	<p>(Partner –Colorado Springs Urban Renewal Authority)</p>	
<p>STRATEGY E2-1.E</p> <p>Support retail and craft manufacturing in industrial areas, particularly between Harrison High School and El Pomar Youth Sports Park.</p>	<p>(Partners –Colorado Springs Parks, Recreation and Cultural Services, Harrison School District 2)</p>	



GROW AND SUPPORT OUR BUSINESSES, ENTREPRENEURS AND HOUSING

<p>CULTURAL BUSINESSES GOAL E3 Support and develop new initiatives and community-minded ownership models that have a goal of maintaining a variety of local and culturally significant businesses in the area.</p>		
<p>STRATEGY E3-1.A Identify and provide support to preserve culturally and/or historically relevant businesses including marginalized groups, through business assistance, property ownership, and other innovative efforts.</p>	<p>(Partners – Pikes Peak Small Business Development Center, Solid Rock CDC)</p>	
<p>STRATEGY E3-1.B As new development or redevelopment occurs in the Southeast Strong Plan Area, partner with community agencies to develop strategies and tools to help existing businesses stay in the area.</p>	<p>(Partner – City of Colorado Springs Economic Development Department)</p>	
<p>PRESERVE AND GROW JOBS GOAL E4 Preserve existing industrial jobs and create new job opportunities that can benefit neighborhood residents and the regional economy.</p>		
<p>STRATEGY E4-1.A In collaboration with major employers within the Southeast Strong area, support creation of vocational job training, apprenticeship program, and the careers in construction program at D2 area high schools and other apprenticeship and job training programs.</p>	<p>(Partners – City of Colorado Springs Economic Development Dept, Harrison School District 2, Pikes Peak Workforce Center, Colorado Springs Housing and Building Association)</p>	
<p>STRATEGY E4-1.B Where the potential for involuntary displacement is identified, evaluate, and implement methods to mitigate business displacement, such as incentives, property ownership and/or other assistance to existing businesses to preserve jobs in the area.</p>		
<p>STRATEGY E4-1.C Identify industrial businesses that may be considered as being cultural and/or historic destinations and anchors and explore incentives, marketing support and/or economic development tools to retain them.</p>		
<p>STRATEGY E4-1.D Support local and regional high-value manufacturing places and consider forming high-value manufacturing districts as additional needs are identified such as additional regulatory relief, and a mobility network that facilitates truck traffic and access to major highways.</p>		
<p>STRATEGY E4-1.E Support new job growth in manufacturing through new and existing local and regional economic development resources such as shared makers spaces, incubators, or the Enterprise Zone program.</p>		
<p>STRATEGY E4-1.F As buildings, uses, and supporting technology evolve, consider utilization of special districts and/or other economic development tools to help finance the modernization or expansion of needed infrastructure. For localized infrastructure upgrades, consider general improvement and/or metropolitan districts. For broader district-wide improvements and marketing support, a business improvement district(s).</p>		

<p>EDUCATION AND CAREER GOAL E5 Partner with local school districts, community organizations, and other major area employers in connecting Southeast Strong area residents to new career opportunities.</p>		
<p>STRATEGY E5-1.A Through career exploration and career exposure opportunities, workforce training and continuing education. Provide educational opportunities at community centers, libraries, Pikes Peak State College, and other public facilities by connecting residents to scholarships and other programs to improve access to learning.</p>		
<p>STRATEGY E5-1.B Promote partnerships with Harrison School District 2 and other education institutions located in the area neighborhoods.</p>		
<p>STRATEGY E5-1.C Increase upskilling and reskilling opportunities for adults in area through adult and higher education and technical training.</p>		



GROW AND SUPPORT OUR BUSINESSES, ENTREPRENEURS AND HOUSING

<p>Community Priorities:</p> <ol style="list-style-type: none"> 1.Support the preservation of existing affordable housing in the Southeast by providing below-market loans to existing affordable multi-family rental properties in need of minor rehabilitation, and by continuing to fund owner-occupied housing rehabilitation for low- to moderate-income homeowners. 2.Collaborate with developers to tailor proposed affordable housing construction to meet identified needs of the Southeast. For example, encourage dedication of space in proposed designs for needs such as childcare facilities or food pantries. 3.Consider all housing needs for existing and future residents and use the housing needs assessment to determine missing housing types. 	<p>(Partner - City of Colorado Springs Housing and Community Vitality Department) - in all goals and strategies</p>	
<p>HOUSING GOAL HS1</p> <p>Foster the growth of affordable and diverse housing options, especially those in proximity to transit, essential services, and amenities, to address a range of living situations. Figure 5 illustrates the range in average household sizes within the Plan Area.</p>	<p>(Partner - City of Colorado Springs Housing and Community Vitality Department) - in all goals and strategies</p>	
<p>STRATEGY HS1-1.A</p> <p>Ensure affordable rental housing aligns with community needs, including:</p> <ul style="list-style-type: none"> •Permanent Supportive Housing for stability of our most vulnerable, lowest-income residents. •Diverse housing options for various household types, such as families, multi-generational living, aging in place, residents with disabilities, and those requiring supportive services. •Rental options that match the quality and compatibility of market-rate housing in the area. 	<p>(Partner - City of Colorado Springs Housing and Community Vitality Department) - in all goals and strategies</p>	
<p>STRATEGY HS1-1.B</p> <p>Continue to support the allocation of Private Activity Bonds (PAB) and Federal Housing and Urban Development (HUD) funds by the City for construction and rehabilitation of affordable multi-family housing projects. Pursue innovative funding sources for affordable housing development, such as Prop 123 funding, philanthropic funders, or other revenue-generating programs.</p>	<p>(Partner - City of Colorado Springs Housing and Community Vitality Department) - in all goals and strategies</p>	
<p>STRATEGY HS1-1.C</p> <p>Ease the process of financing and building ADUs (Accessory Dwelling Units) for homeowners by streamlining the permitting process, partnering with local lenders to expand traditional financing tools, and providing education to homeowners on the responsibilities of serving as a landlord.</p>	<p>(Partner - City of Colorado Springs Housing and Community Vitality Department) - in all goals and strategies</p>	
<p>STRATEGY HS1-1.D</p> <p>Support the use of various models to provide affordable homeownership options to residents.</p>	<p>(Partner - City of Colorado Springs Housing and Community Vitality Department) - in all goals and strategies</p>	

<p>PRESERVE HOUSING GOAL HS2 Preserve existing affordable housing inventory for current and future homeowners and renters.</p>	<p>(Partner - City of Colorado Springs Housing and Community Vitality Department) - in all goals and strategies</p>	
<p>STRATEGY HS2-1.A Support property tax exemptions, energy and accessibility support, and foreclosure prevention for low-income and/or senior homeowners. Maintain and enhance the quality of older homes through programs designed to rehabilitate homes in disrepair or without critical accessibility features, so that our most vulnerable residents can comfortably and safely age in place.</p>	<p>(Partner - City of Colorado Springs Housing and Community Vitality Department) - in all goals and strategies</p>	
<p>STRATEGY HS2-1.B Continue the successes of pandemic-era rental assistance programs by building capacity in the non-profit community to administer displacement and eviction prevention programs for residents most at risk of displacement, including senior citizens. This outreach aims to explore additional assistance programs and options to mitigate displacement.</p>	<p>(Partner - City of Colorado Springs Housing and Community Vitality Department) - in all goals and strategies</p>	



SUPPORT OUR SAFETY

<p>City and Community Priorities</p> <ol style="list-style-type: none"> 1. Through the development review process, ensure there are clear sightlines and visibility in public spaces, reducing potential hiding spots for criminal activity. <ul style="list-style-type: none"> •Designing for this natural observation means providing opportunity and comfort for legitimate users of the space to engage in their normal activities. •A key factor is the use of uniform lighting standards for illumination of parking lots, urban trails, and building entrances. 2. Keep the area well-maintained to show that property is cared for and watched over. This may include maintaining landscaping, ensuring that lighting is functioning, and supporting education programs for property owners to help identify opportunities for improvement as it applies to safety. 3. Expand the Neighborhood Watch Program and educate residents on assisting with observation. 	<p>(Partner – City of Colorado Springs Parks, Recreation and Cultural Services and Police Departments)</p> <p>(Partner – City of Colorado Springs Police Department, City of Colorado Springs Neighborhood Services Division)</p> <p>(Partner – City of Colorado Springs Police Department, CONO)</p>	
<p>SAND CREEK TRAIL SAFETY GOAL S1</p> <p>Implement the Trails and Open Space Coalition's safety recommendations improvements on Sand Creek Trail.</p>		
<p>STRATEGY S1-1.A</p> <p>The Sand Creek Trail in the planning area should be considered for designation as a linear park with safety lighting and benches every .5 miles continuing the efforts of TOPS.</p>		
<p>SAFETY GOAL S2</p> <p>Use signage, landscaping, and architectural features to define ownership of which areas are public and private.</p>		

<p>STRATEGY S2-1.B Educate property owners on the importance and effectiveness of protective measures such as locks, alarms, and security cameras.</p>		
<p>STRATEGY S2-1.C Opacity limits on outdoor fencing, walls, and other visual barriers.</p> <ul style="list-style-type: none"> •Fencing, railing walls, or other built barriers that divide outdoor areas should be discouraged from being constructed in a manner that results in a complete visual barrier. •Landscaping buffers must be designed to not create a visual barrier or "hiding" spaces. 		



UPGRADE HOW WE MOVE

<p>Community Priorities</p> <ol style="list-style-type: none"> 1.Update transit centers and stops to be a safe and comfortable experience. 2.Expand services to be more frequent, new routes, and enhanced infrastructure. 3.Improve safety at dangerous intersections with lighting and pedestrian refuges. 		
<p>POWERS BOULEVARD CITY ACTION Work with Colorado Department of Transportation (CDOT) on future Powers Boulevard improvements to ensure that projects include bicycle and pedestrian infrastructure that provide connectivity across and adjacent to Powers Boulevard.</p>	(Partner - City Public Works Department)	
<p>MLK BYPASS/FOUNTAIN BOULEVARD Study and implement improved and new protected bicycle infrastructure from South Union Boulevard to Circle Drive. Protected bicycle infrastructure could include a physical separation from vehicle traffic or a multi-use sidewalk adjacent to the corridor.</p>	(Partner - City Public Works Department)	
<p>EXPRESSWAY CITY ACTION</p> <p>Action 1 - Conduct a transportation corridor study to determine safety, traffic operations, multi-modal enhancements, and functionality of the roadway from Union Boulevard to Chelton Road.</p> <p>Action 2 - Enhance bike infrastructure from Monterey Road to the Sand Creek trail crossing.</p> <p>Action 3 - Implement lane reallocation for bike lanes between Chelton Road and Powers Boulevard.</p> <p>Action 4 - Study the feasibility of converting the Chelton intersection to a roundabout intersection.</p> <p>Action 5 - Complete connection of Hancock Expressway from Clarendon Drive to Chelton Road.</p> <p>Action 6 - Install 10-foot shared use path along the southside of Hancock Expressway from the Sand Creek trail crossing to the 10-foot shared use path on Academy Boulevard.</p>	(Partner - City Public Works Department)	
<p>SOUTH ACADEMY BOULEVARD CITY ACTION</p> <p>Action 1 - Continue the enhancements included in the Academy Boulevard Improvements Project.</p> <p>Action 2 - Enhance and implement pedestrian facilities, including additional crossings to close long, inconvenient gaps between signalized intersections, and 10-foot share use path.</p> <p>Action 3 - Complete Enhanced Transit Feasibility Study and implement recommendations.</p>	(Partner - City Public Works Department)	

<p>NEIGHBORHOOD LINKS CITY ACTION Neighborhood links are the roads that serve local needs. These roads are often one or two lanes in each direction that connect residential neighborhoods to the larger thoroughfares and corridors. Neighborhood links are an opportunity to build on the City's existing multi-modal infrastructure without effecting efficiency on heavier-trafficked roads. Neighborhood links in the Southeast Strong planning area include:</p>	(Partner - City Public Works Department)	
<p>BICYCLE INFRASTRUCTURE GOAL T1 Study and implement lane reallocation projects to improve safety.</p>	(Partner - City Public Works Department)	
<p>STRATEGY T1-1.A To advance the implementation of the City's Bike Master Plan continue planned projects: •Chelton Road from Mallard Drive to Hancock Expressway. •Murray Boulevard from Platte Avenue and Chelton Road.</p>	(Partner - City Public Works Department)	
<p>SAFER INTERSECTIONS GOAL T2 Study and implement safer intersections.</p>	(Partner - City Public Works Department)	
<p>STRATEGY T2-1.A Implement identifying signal modifications and traffic control modifications such as roundabouts.</p>	(Partner - City Public Works Department)	

<p>ROAD SAFETY GOAL T3 Create and implement strategies for slowing vehicles speeds on roads in the immediate vicinity of schools, healthcare centers, libraries, commercial areas, and parks and other recreational centers.</p>	(Partner - City Public Works Department)	
<p>PEDESTRIAN SAFETY GOAL T4 Implement a connected, functional, comfortable, and safe pedestrian network.</p>	(Partner - City Public Works Department)	
<p>STRATEGY T4-1.A Implement sidewalk improvements and fill in sidewalk gaps along South Academy Boulevard, Fountain Boulevard, and South Circle Drive, and Hancock Expressway using PPRTA, grant, or developer funding as opportunities arise.</p>	(Partner - City Public Works Department)	
<p>STRATEGY T4-1.B Evaluate new crossing locations along major arterials such as South Academy Boulevard, Fountain Boulevard, and Hancock Expressway to close long, inconvenient gaps between signalized intersections.</p>	(Partner - City Public Works Department)	
<p>STRATEGY T4-1.C Install missing sidewalk connections particularly to access area parks and trails, adjacent to high-trafficked routes, and to connect neighborhoods and businesses to transit stops.</p>	(Partners - City of Colorado Springs Parks, Recreation and Cultural Services Department, and Public Works)	



UPGRADE HOW WE MOVE

<p>STRATEGY T4-1.D Determine new segments of shared use paths (e.g. 10-foot sidewalks) to provide trail-to-trail connections, trail-to-park connections, and park-to-park connections using PPRTA funding or other funding opportunities as they arise.</p>		
<p>CROSSING SAFETY GOAL T5 Explore the feasibility of and implement additional high-visibility and controlled bicycle and pedestrian crossings that traverse significant obstacles such as highways, creeks, or railroads.</p>		
<p>REDUCE CRASHES GOAL T6 Implement design ideas that promote overall pedestrian safety and comfort. Study and implement ways to reduce pedestrian-related crashes.</p>		
<p>STRATEGY T6-1.A Use signal timing strategies and detection technologies to implement safety enhancements at signalized intersections.</p>		
<p>STRATEGY T6-1.B Implement pedestrian infrastructure enhancements such as wider sidewalks, curb bulb-outs, pedestrian refuge islands, and pedestrian activated crossing controls such as Rapid Rectangular Flashing Beacons (RRFBs) and pedestrian signals.</p>		
<p>STRATEGY T6-1.C Collaborate with residents of the planning area to prioritize completing missing links and improve quality of sidewalks in the immediate vicinity of schools, healthcare centers, libraries, commercial areas, and parks and other recreational centers.</p>		
<p>BIKE PLANNING GOAL T7 Implement and upgrade the City's Bike Master Plan for bikeway infrastructure.</p>		
<p>STRATEGY T7-1.A Create bicycle facilities that are designed to prioritize safety and comfort.</p>		
<p>STRATEGY T7-1.B Consider options that involve closing residential street segments to vehicular traffic flow while still ensuring continued household and business access.</p>		

<p>TRANSIT GOAL T8 Implement transit system enhancements.</p>		
<p>STRATEGY T8-1.A Implement enhancements to the existing transit system identified in the 2050 Regional Transit Plan & Specialized Transportation Plan to improve user experience. Enhancements should initially focus on increasing the frequency of routes to 15 minutes and increasing the span of service to include longer weekday and weekend operating hours.</p>	<p>(Partners – City of Colorado Springs Public Works, Mountain Metro Transit)</p>	
<p>STRATEGY T8-1.B Work with Mountain Metro Transit to implement Innovate Mobility Zones in southeast Colorado Springs to complement the existing transit network.</p>	<p>(Partners – City of Colorado Springs Public Works, Mountain Metro, Mountain Metro Transit)</p>	
<p>STRATEGY T8-1.C Study and implement the recommendations of the enhanced transit study for the South Academy Boulevard corridor. (Partners – City of Colorado Springs Public Works)</p>	<p>(Partners – City of Colorado Springs Public Works)</p>	
<p>STRATEGY T8-1.D Implement infrastructure improvements at bus stops including bus shelters, seating, sidewalk connections, landscaping where appropriate, and micro-mobility stations.</p>	<p>(Partners – City of Colorado Springs Public Works, Mountain Metro, Mountain Metro Transit)</p>	
<p>STRATEGY T8-1.E Work with local partners to include beautification at bus stops through public art.</p>	<p>(Partners – City of Colorado Springs Public Works, Mountain Metro, Mountain Metro Transit)</p>	

APPENDIX B

