

Airport

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All Funds Summary

All Funds	Revenue	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Airport Enterprise	\$22,386,954	\$36,298,483	\$36,298,483	\$58,141,536	\$21,843,053
	Grants Fund**	38,673,623	18,215,489	18,215,489	15,850,000	(2,365,489)
	Total	\$61,060,577	\$54,513,972	\$54,513,972	\$73,991,536	\$19,477,564
	Use of Funds					
	Airport Enterprise	\$6,088,637	\$15,583,712	\$17,083,712	\$35,425,316	\$18,341,604
	CIP	19,020,060	13,640,000	13,640,000	38,730,000	25,090,000
	Grants Fund**	38,673,623	18,215,489	18,215,489	15,850,000	(2,365,489)
	Total	\$63,782,320	\$47,439,201	\$48,939,201	\$90,005,316	\$41,066,115
	Positions					
Airport Enterprise	106.00	106.00	117.00	117.00	0.00	
Total	106.00	106.00	117.00	117.00	0.00	

* 2021 Amended Budget as of 8/13/2021

** The Grants Fund includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

Significant Changes vs. 2021

- Net increase of approximately \$1,370,000 mainly to fund existing positions, pay for performance and movements within the salary structure, and medical cost adjustments
- Additional expenditure savings of approximately \$2,500,000 due to Coronavirus Aid, Relief, and Economic Security (CARES) Act and American Rescue Plan Act (ARPA) reimbursement for salary, benefits, and operating costs, for a total estimated reimbursement of \$12 million in 2022
- Net increase of approximately \$9,200,000 to fund operating and development costs for the business park
- Net increase of approximately \$10,300,000 to fund projected operating needs, including transfer between funds, capital outlay, and debt service costs
- Net increase of approximately \$25 million for planned capital improvement projects
- Decrease of approximately \$2.4 million in federal grants fund appropriation based on anticipated grants for CIP projects in 2022

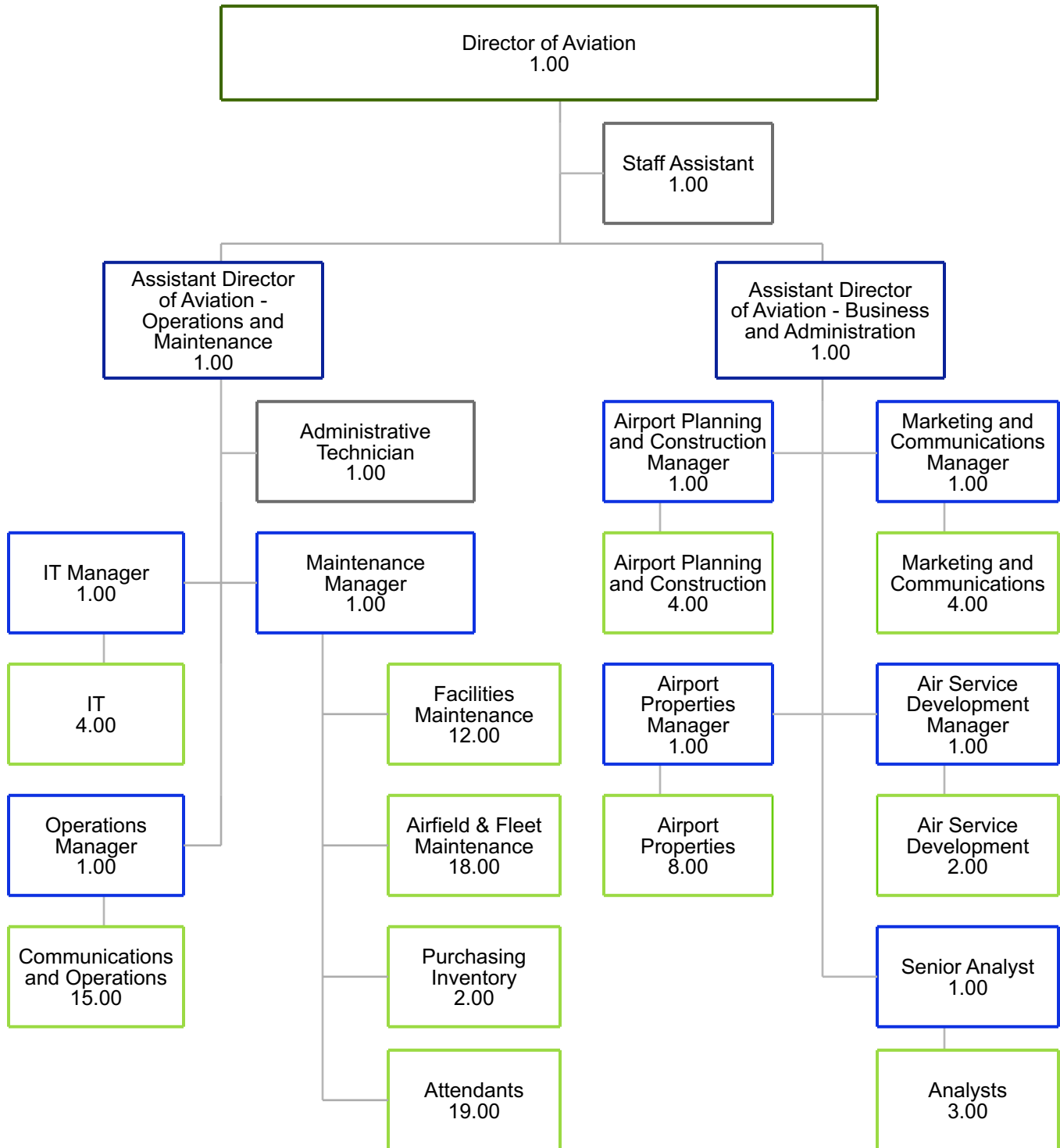
Airport - Overview

The Colorado Springs Airport (COS) is a primary small hub commercial service airport. COS:

- Services southern Colorado, portions of western Kansas and northern New Mexico, with just over 2.0 Million anticipated passengers in 2022. Comparing this projected number to 1.7 Million passengers in 2019, 0.7 Million in 2020, and estimated 1.6 Million in 2021, it's clear that passenger numbers, while significantly impacted by the COVID-19 pandemic, have seen a strong resurgence since Southwest Airlines started service in March 2021.
- With the addition of Southwest, COS currently anticipates a minimum of 40 daily departures in 2022 with non-stop service to at least 12 airports in 10 major cities across the U.S.
- Maintains active corporate, cargo and general aviation populations and is host to Peterson Space Force Base, home of the U.S. Air Force Space Command, NORAD/NORTHCOM, and the Army Space and Missile Defense Command.
- There continues to be significant momentum within the 900 acre Peak Innovation Park for non-aeronautical development, including the Amazon fulfillment center, Aerospace expansion, and the USDA Forest Service aerial firefighting base, bringing additional revenue to the Airport and jobs to the community.


According to CDOT's report on *Economic Impact of Airports in Colorado 2018 Economy*, COS generates a combined impact of over \$3.4 billion each year for the region. COS and Peterson SFB provide 25,093 direct and indirect jobs in the aviation, aerospace, and defense sectors. The Colorado Springs Airport is a fully self-sustaining public enterprise and receives no local tax revenue.

Airport - Organizational Chart



The organizational chart illustrates all positions that report to this department, not including 13.00 positions that report to the Police Department but are funded by the Airport; however, all positions funded by the Airport are reflected in the Position Totals of the funding tables in this narrative.

Strategic Plan Update

<p style="text-align: center;">Goal</p>	 <p style="text-align: center;">Promoting Job Creation</p>
<p style="text-align: center;">Initiatives</p>	<ul style="list-style-type: none"> • Continue efforts to diversify revenue through air service growth and economic development. (1.1)
<p style="text-align: center;">Performance Measures</p>	<ul style="list-style-type: none"> • Continue to develop air service marketing program in order to sustain routes and ensure growth. (1.1.1) • Continue development of the Peak Innovation business park with 15% completion by the end of 2024. (1.1.3)
<p style="text-align: center;">Notable Achievements</p>	<ul style="list-style-type: none"> • By enhancing the air service program, the "Colorado's Small Airport" campaign was launched, winning the 2020 national branding award from the Airports Council International —North America. (1.1.1) • Southwest Airlines started service at COS in March 2021 with 13 daily flights to five destinations — MDW, DAL, LAS, PHX and DEN. (1.1.13) • All three Amazon facilities opened summer 2021, with the Sortation Center having opened September 8, 2021 and announcing 2,200 additional jobs. Flywheel Capital, USFS Aerial Firefighting facilities and Aerospace Corporation building are under construction in the business park. The Purchase and Sale Agreement (PSA) has been signed for two hotels and additional development in negotiations. Overall, the development of Peak Innovation Park will pass the 15% mark in 2022 (1.1.13)

Note: The information contained in this Strategic Plan update demonstrates progress on a sampling of department Initiatives and Performance Measures. For a full listing of each department's Initiatives and Performance Measures (reference the ID numbers within the parenthesis), see the City's Strategic Plan beginning on Page 19.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2021, and changes occurring as part of the 2022 Budget for the Airport Enterprise Funds.

Airport - Airport Enterprise Funds: Summary, Funding, and Position Changes

	Source of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
		Airline Revenue	\$3,306,907	\$3,277,577	\$2,757,745	\$2,757,745	\$4,351,774
	Non-Airline Revenue						
	Public Parking	5,035,849	2,319,380	2,783,896	2,783,896	7,985,427	5,201,531
	Rental Car	3,768,534	2,668,003	2,464,443	2,464,443	5,022,038	2,557,595
	Terminal Concessions	1,350,156	728,786	688,271	688,271	1,404,075	715,804
	Interest Income	376,278	100,950	212,734	212,734	152,081	(60,653)
	Ground/Building Rent	2,480,188	2,479,940	1,704,697	1,704,697	2,474,975	770,278
	Other Income	9,142,190	2,405,525	1,793,240	1,793,240	2,322,964	529,724
	Customer Facility Charge	1,649,085	334,271	897,600	897,600	1,853,853	956,253
	Passenger Facility Charge	3,440,636	(2,932,105)	1,685,040	1,685,040	3,611,151	1,926,111
	Peak Innovation Park	0	7,055,907	17,237,205	17,237,205	15,922,739	(1,314,466)
	Other Revenue	3,904,312	3,948,720	4,073,612	4,073,612	13,040,459	8,966,847
	Total	\$34,454,135	\$22,386,954	\$36,298,483	\$36,298,483	\$58,141,536	\$21,843,053
	Use of Funds	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Salary/Benefits/Pensions**	\$8,487,618	\$1,220,449	\$449,519	\$849,519	\$2,119,242	\$1,269,723
	Operating**	10,847,481	4,466,059	13,320,186	14,394,186	30,863,159	16,468,973
	Capital Outlay**	228,009	72,541	264,574	290,574	269,778	(20,796)
	Debt Service	101,857	329,588	1,549,433	1,549,433	2,173,137	623,704
	Total	\$19,664,965	\$6,088,637	\$15,583,712	\$17,083,712	\$35,425,316	\$18,341,604
	CIP	\$10,264,591	\$19,020,060	\$13,640,000	\$13,640,000	\$38,730,000	\$25,090,000
	Grand Total	\$29,929,556	\$25,108,697	\$29,223,712	\$30,723,712	\$74,155,316	\$43,431,604

*2021 Amended Budget as of 8/13/2021

** Actual expenditures in Salary/Benefits/Pensions, Operating and Capital Outlay for 2020 are greatly reduced due to reimbursement from the Federal Aviation Administration (FAA) CARES Act Grant. See Grants Overview for more information.

Airport - Airport Enterprise Funds: Summary, Funding, and Position Changes

Positions	Position Title	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Administrative Technician	3.00	3.00	3.00	3.00	0.00
	Air Service Development Manager	1.00	1.00	1.00	1.00	0.00
	Airport Corporate Outreach Spec.	1.00	1.00	0.00	0.00	0.00
	Airport Customer Relations Coordinator	1.00	1.00	1.00	1.00	0.00
	Airport Design & Construction Manager	1.00	1.00	1.00	1.00	0.00
	Airport Facilities Supervisor	2.00	2.00	2.00	2.00	0.00
	Airport IT Program Manager	1.00	1.00	1.00	1.00	0.00
	Airport Marketing & Advertising Specialist	1.00	1.00	1.00	1.00	0.00
	Airport Marketing & Communications Manager	1.00	1.00	1.00	1.00	0.00
	Airport Operations Agent	3.00	3.00	3.00	3.00	0.00
	Airport Operations Manager	1.00	1.00	1.00	1.00	0.00
	Airport Planner	1.00	1.00	1.00	1.00	0.00
	Airport Properties Administrator	1.00	1.00	1.00	1.00	0.00
	Airport Properties Specialist I	3.00	3.00	4.00	4.00	0.00
	Airport Public Communications Specialist I/II	1.00	1.00	1.00	1.00	0.00
	Airport Security Specialist	1.00	1.00	1.00	1.00	0.00
	Airport Senior Properties Specialist	0.00	0.00	2.00	2.00	0.00
	Analyst I/II	4.00	4.00	4.00	4.00	0.00
	Assistant Director of Aviation	2.00	2.00	2.00	2.00	0.00
Buyer I/II	1.00	1.00	0.00	0.00	0.00	
Comm Center Dispatcher	6.00	6.00	6.00	6.00	0.00	
Construction Project Manager	1.00	1.00	1.00	1.00	0.00	
Director of Aviation	1.00	1.00	1.00	1.00	0.00	
District Crew Leader	1.00	1.00	1.00	1.00	0.00	
Electronic Specialist	2.00	2.00	2.00	2.00	0.00	
Engineering Technician II	1.00	1.00	1.00	1.00	0.00	
Environment Safety & Health Specialist	1.00	1.00	1.00	1.00	0.00	
Equipment Operator I	0.00	0.00	2.00	2.00	0.00	
Equipment Operator I, II, III	9.00	9.00	9.00	9.00	0.00	
Inventory Control Technician	2.00	2.00	2.00	2.00	0.00	
Maintenance Manager	1.00	1.00	1.00	1.00	0.00	
Maintenance Service Worker	15.00	15.00	18.00	18.00	0.00	
Maintenance Technician II	3.00	3.00	3.00	3.00	0.00	
Network Administrator II	2.00	2.00	1.00	1.00	0.00	
Office Specialist	1.00	1.00	1.00	1.00	0.00	
Operations Supervisor	1.00	1.00	1.00	1.00	0.00	
Police Officer (Sworn) †	12.00	12.00	12.00	12.00	0.00	
Police Sergeant (Sworn) †	1.00	1.00	1.00	1.00	0.00	

Airport - Airport Enterprise Funds: Summary, Funding, and Position Changes

Positions	Position Title	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
	Program Coordinator	0.00	0.00	1.00	1.00	0.00
	Senior Airport Operations Agent	3.00	3.00	3.00	3.00	0.00
	Senior Analyst	1.00	1.00	1.00	1.00	0.00
	Senior Equipment Operator	2.00	2.00	2.00	2.00	0.00
	Senior Fleet Technician	2.00	2.00	2.00	2.00	0.00
	Senior Office Specialist	1.00	1.00	1.00	1.00	0.00
	Senior Skilled Maintenance Technician	3.00	3.00	3.00	3.00	0.00
	Skilled Maintenance Supervisor	1.00	1.00	2.00	2.00	0.00
	Skilled Maintenance Technician	3.00	3.00	3.00	3.00	0.00
	Skilled Maintenance Technician II	0.00	0.00	2.00	2.00	0.00
	Staff Assistant	0.00	0.00	1.00	1.00	0.00
	System Administrator II	0.00	0.00	1.00	1.00	0.00
	Total Positions	106.00	106.00	117.00	117.00	0.00
† The police personnel report to the Police Department, but are funded in the Airport Enterprise budget.						

*2021 Amended Budget as of 8/13/2021

Airport - Airport Enterprise Funds: Summary, Funding, and Position Changes

Funding Changes	During 2021	* 2021 Amended - 2021 Original Budget
	Increase to salaries/benefits/pensions, operating and capital outlay to fund new positions added in 2021	\$700,000
	Increase in operating to fund Airport Marketing and Route Incentives	800,000
	Total During 2021	\$1,500,000
	For 2022	2022 Budget - * 2021 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions, market movement, pay for performance, pay progression, medical cost adjustments, and salary reimbursements to other funds	\$1,369,723
	Increase in expenditure savings due to estimated CARES Act and ARPA funding	(100,000)
	Total Salaries/Benefits/Pensions	\$1,269,723
	Operating	
	Net increase in transfer between the Airport Operating Fund and the CIP Fund	\$9,000,000
	Net increase in operating and development expenses for the business park	9,190,505
	Increase in expenditure savings due to estimated CARES Act and ARPA funding	(2,400,000)
	Net increase for operational adjustments	678,468
	Total Operating	\$16,468,973
	Capital Outlay	
	Net decrease for capital outlay adjustments	(\$20,796)
	Total Capital Outlay	(\$20,796)
	Debt Service	
	Net Increase in debt service adjustments	\$623,704
Total Debt Service	\$623,704	
CIP		
Net increase for planned 2022 CIP Projects	\$25,090,000	
Total CIP	\$25,090,000	
Total For 2022	\$43,431,604	

Position Changes	During 2021	* 2021 Amended - 2021 Original Budget
	Add 11.00 FTEs (3.00 Maintenance Service Workers, 2.00 Equipment Operators, 2.00 Skilled Maintenance Tech II, 1.00 Program Coordinator, 2.00 Airport Senior Properties Specialist, 1.00 Airport Properties Specialist)	11.00
	Total During 2021	11.00
	For 2022	2022 Budget - * 2021 Amended Budget
	None	0.00
Total For 2022	0.00	

*2021 Amended Budget as of 8/13/2021

Airport - CIP Program

CIP Program*	Project	Enterprise	Grants	Total Allocation
	Airport Airside Maintenance	540,000		540,000
	Airport Facilities Projects	4,000,000		4,000,000
	Airport Fleet	2,415,000		2,415,000
	Airport Information Technology	1,300,000		1,300,000
	Airport Landside Maintenance	6,000,000		6,000,000
	Airport Land Development	7,000,000		7,000,000
	Airport Master Plan AIP 71		2,300,000	2,300,000
	Airport Rehabilitation of Runway 17R/35L		2,400,000	2,400,000
	Airport Taxiway A Re-Alignment A7-A5 Design	75,000	675,000	750,000
	Airport Taxiway B Rehabilitation B1-B5	900,000	9,500,000	10,400,000
	Airport Terminal Rehabilitation Program	16,500,000		16,500,000
Total 2022 CIP	\$38,730,000	\$14,875,000	\$53,605,000	

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

Note: A portion of the Enterprise CIP projects are funded by the Passenger Facility Charges (PFC), Customer Facility Charges (CFC), and the Peak Innovation Park.

City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Salaries/Benefits/Pensions						
51205 - CIVILIAN SALARIES	4,768,779	4,703,615	5,545,478	5,733,873	6,707,997	974,124
51210 - OVERTIME	177,453	112,907	202,558	202,558	213,543	10,985
51220 - SEASONAL TEMPORARY	50,079	45,914	26,000	26,000	26,260	260
51225 - SHIFT WORKER HOLIDAY	44,662	47,601	44,990	44,990	55,536	10,546
51230 - SHIFT DIFFERENTIAL	37,558	33,035	46,398	46,398	45,926	(472)
51235 - STANDBY	16,399	7,579	21,608	21,608	21,537	(71)
51240 - RETIREMENT TERMINATION SICK	19,467	77,107	8,191	8,191	8,191	0
51245 - RETIREMENT TERM VACATION	54,066	47,485	25,893	25,893	26,034	141
51260 - VACATION BUY PAY OUT	27,254	30,853	8,477	8,477	8,534	57
51299 - SALARIES REIMBURSEMENTS	(48,935)	145,816	187,914	187,914	171	(187,743)
51405 - UNIFORM SALARIES	1,116,703	1,161,826	1,146,155	1,146,155	1,215,956	69,801
51410 - UNIFORM OVERTIME	156,875	104,333	130,000	130,000	136,500	6,500
51425 - UNIFORM SHIFT DIFFERENTIAL	3,942	3,825	4,039	4,039	4,039	0
51430 - UNIFORM SPECIAL ASSIGNMENT	1,631	579	5,000	5,000	5,000	0
51435 - EXTRA DUTY EXPENDITURE	698	0	0	0	0	0
51445 - LONGEVITY	14,502	14,565	14,343	14,343	14,343	0
51455 - SWORN VAC TWK	10,074	12,043	10,429	10,429	10,429	0
51460 - UNIFORM HAZARD DUTY	3,614	3,535	3,301	3,301	3,301	0
51465 - UNIFORM COURT OVERTIME	121	625	72	72	72	0
51470 - UNIFORM RETIREMENT COST	0	39,308	1,988	1,988	1,988	0
51482 - POLICE TRAINING OFFICERS	0	185	337	337	337	0
51610 - PERA	669,875	670,058	816,455	870,161	975,256	105,095
51612 - RETIREMENT HEALTH SAVINGS	3,205	42,880	1,142	1,142	1,142	0
51615 - WORKERS COMPENSATION	168,254	185,247	193,870	194,815	236,852	42,037
51620 - EQUITABLE LIFE INSURANCE	16,779	16,345	24,487	26,048	27,859	1,811
51640 - DENTAL INSURANCE	38,400	35,653	46,657	48,257	48,540	283
51650 - NEW HIRE POLICE PENSION PLAN	147,327	141,379	124,074	124,074	141,483	17,409
51652 - STATEWIDE POLICE PENSION	12,025	11,946	8,666	8,666	19,378	10,712
51655 - RETIRED EMP MEDICAL INS	25,227	25,227	25,646	25,646	25,646	0
51670 - PARKING FOR EMPLOYEES	60	0	0	0	0	0
51675 - UNEMPLOYMENT INSURANCE	6,567	12,374	1,206	1,206	1,206	0
51690 - MEDICARE	88,635	89,830	97,377	102,862	115,277	12,415
51695 - CITY EPO MEDICAL PLAN	289,716	240,783	249,766	249,766	310,216	60,450
51696 - ADVANTAGE HD MED PLAN	531,189	575,740	879,252	924,747	960,098	35,351
51697 - HRA BENEFIT TO ADV MED PLAN	35,417	34,511	47,750	50,563	49,250	(1,313)
51999 - COVID19 SAL & BEN REIMB	0	(7,454,260)	(9,500,000)	(9,500,000)	(9,600,000)	(100,000)
Salaries/Benefits/Pensions Total	8,487,618	1,220,449	449,519	749,519	1,817,897	1,068,378
Operating						
52105 - MISCELLANEOUS OPERATING	780	0	0	0	0	0
52110 - OFFICE SUPPLIES	8,233	3,247	7,738	7,738	6,202	(1,536)
52111 - PAPER SUPPLIES	19,647	1,586	11,886	11,886	12,183	297
52115 - MEDICAL SUPPLIES	1,038	96	1,502	1,502	2,517	1,015
52120 - COMPUTER SOFTWARE	1,403	5,814	3,500	3,500	3,552	52
52122 - CELL PHONES EQUIP AND SUPPLIES	7,654	545	3,000	3,000	3,045	45

City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
52125 - GENERAL SUPPLIES	82,881	30,210	111,480	111,480	111,016	(464)
52126 - ELECTRICAL SUPPLIES	37,611	24,932	27,179	27,179	27,450	271
52127 - CONSTRUCTION SUPPLIES	242	11,900	17,840	17,840	18,018	178
52128 - PLUMBING SUPPLIES	4,371	6,317	10,000	10,000	10,099	99
52129 - HVAC-HEAT VENTILATN AIR SUPPLI	24,218	25,958	46,000	46,000	46,460	460
52130 - OTHER SUPPLIES	14,759	19,375	6,300	6,300	6,300	0
52135 - POSTAGE	4,997	1,042	3,073	3,073	3,147	74
52140 - WEARING APPAREL	20,198	8,496	18,873	18,873	23,404	4,531
52145 - PAINT AND CHEMICAL	12,468	12,866	76,314	76,314	79,088	2,774
52146 - DEICING CHEMICALS AND MATERIAL	66,691	35,727	102,754	102,754	103,816	1,062
52150 - SEED AND FERTILIZER	0	2,252	5,000	5,000	5,050	50
52156 - INVENTORY OVER SHORT	20	0	0	0	0	0
52160 - FUEL	198,197	116,333	165,000	215,000	215,000	0
52165 - LICENSES AND TAGS	227	38	355	355	361	6
52170 - SPECIAL PHOTOGRAPHY ETC	169	0	100	100	101	1
52175 - SIGNS	52,353	39,345	59,048	59,048	59,713	665
52180 - ASPHALTIC MATERIAL	10,670	21,290	21,655	21,655	21,872	217
52185 - AGGREGATE MATERIAL	3,739	12	5,000	5,000	5,050	50
52190 - JANITORIAL SUPPLIES	101,672	79,070	105,685	121,685	130,000	8,315
52195 - ENVIRONMENTAL SUPPLIES ETC	0	0	220	220	226	6
52205 - MAINT LANDSCAPING	6,770	4,900	6,108	6,108	6,261	153
52215 - MAINT GROUNDS	35,924	3,950	52,034	52,034	52,554	520
52220 - MAINT OFFICE MACHINES	42,178	36,234	41,000	41,000	41,615	615
52225 - MAINT OF COMPUTER SOFTWARE	8,968	6,948	12,000	12,000	0	(12,000)
52230 - MAINT FURNITURE AND FIXTURES	69	29	3,047	3,047	3,078	31
52235 - MAINT MACHINERY AND APPARATUS	29,862	7,780	25,818	25,818	26,175	357
52236 - MAINT LOADING BRIDGES	64,949	14,271	44,287	44,287	44,730	443
52237 - MAINT BAGGAGE	9,060	24,957	105,000	105,000	106,050	1,050
52250 - MAINT RADIOS ALLOCATION	53,840	27,397	54,500	54,500	56,680	2,180
52265 - MAINT BUILDINGS AND STRUCTURE	78,336	13,017	106,547	106,547	107,624	1,077
52275 - MAINT RUNWAYS	55,380	26,961	20,922	20,922	21,131	209
52278 - MAINT RNWY LIGHTING	50,382	25,357	44,952	44,952	45,402	450
52280 - MAINT ROADS AND BRIDGES	280	555	775	775	1,775	1,000
52305 - MAINT SOFTWARE	44,889	83,388	68,049	68,049	81,250	13,201
52405 - ADVERTISING SERVICES	403,292	358,045	355,100	1,155,100	900,103	(254,997)
52410 - BUILDING SECURITY SERVICES	24,025	9,040	20,667	20,667	21,667	1,000
52423 - TELECOMMUNICATION SERVICES	2,323	63	400	400	406	6
52425 - ENVIRONMENTAL SERVICES	11,018	8,319	17,000	17,000	17,425	425
52435 - GARBAGE REMOVAL SERVICES	30,866	20,392	44,000	44,000	44,815	815
52465 - MISCELLANEOUS SERVICES	0	494	0	0	0	0
52565 - PEST CONTROL	455	221	500	500	505	5
52568 - BANK AND INVESTMENT FEES	7,978	3,586	59,884	59,884	15,961	(43,923)
52572 - BAD DEBT EXPENSE	11,999	0	15,000	15,000	15,375	375
52573 - CREDIT CARD FEES	6,103	4,941	5,500	5,500	5,638	138

City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
52574 - LEGAL SERVICES	198,102	235,288	165,025	165,025	169,151	4,126
52575 - SERVICES	542,323	410,016	865,591	1,065,591	944,229	(121,362)
52576 - AUDIT SERVICES	197,518	87,704	171,483	171,483	175,770	4,287
52590 - TEMPORARY EMPLOYMENT	524,633	334,235	197,295	197,295	185,438	(11,857)
52605 - CAR MILEAGE	212	45	121	121	175	54
52607 - CELL PHONE ALLOWANCE	3,571	2,983	4,500	4,500	2,372	(2,128)
52615 - DUES AND MEMBERSHIP	50,069	61,247	66,204	66,204	63,923	(2,281)
52625 - MEETING EXPENSES IN TOWN	21,812	10,018	13,421	13,421	19,267	5,846
52630 - TRAINING	37,934	3,364	54,759	54,759	63,730	8,971
52635 - EMPLOYEE EDUCATIONL ASSISTANCE	(272)	0	0	0	0	0
52645 - SUBSCRIPTIONS	131,957	167,085	207,163	207,163	217,567	10,404
52650 - MARKETING EXP	1,898	15,428	143,500	143,500	75,000	(68,500)
52655 - TRAVEL OUT OF TOWN	76,811	17,699	118,714	118,714	121,348	2,634
52705 - COMMUNICATIONS	15,599	15,771	16,227	16,227	13,935	(2,292)
52735 - TELEPHONE LONG DIST CALLS	3,563	772	2,539	2,539	500	(2,039)
52736 - CELL PHONE AIRTIME	947	133	562	562	570	8
52738 - CELL PHONE BASE CHARGES	26,333	14,287	22,594	22,594	14,501	(8,093)
52740 - GENERAL INSURANCE-CITY	325,258	518,852	605,000	605,000	728,970	123,970
52742 - STORMWATER FEE	370,310	396,756	365,000	365,000	368,650	3,650
52746 - UTILITIES ELECTRIC	778,112	635,801	831,557	831,557	839,872	8,315
52747 - UTILITIES GAS	189,253	118,056	161,794	161,794	163,413	1,619
52748 - UTILITIES SEWER	27,799	25,981	25,032	25,032	25,281	249
52749 - UTILITIES WATER	158,144	142,518	152,171	152,171	153,693	1,522
52755 - COMMUNICATIONS EQUIPMENT	958	90	2,500	2,500	2,538	38
52757 - SECURITY SURVEILLANCE EQUIP	30,072	9,173	16,235	16,235	16,479	244
52775 - MINOR EQUIPMENT	79,996	14,702	120,699	120,699	123,453	2,754
52785 - RADIO REPLACEMENT	6,035	6,070	8,000	16,000	8,320	(7,680)
52795 - RENTAL OF EQUIPMENT	6,398	1,552	7,500	7,500	7,589	89
52805 - ADMIN PRORATED CHARGES	703,008	1,082,717	1,258,519	1,258,519	1,210,078	(48,441)
52872 - MAINT FLEET VEHICLES EQP	278,346	230,240	250,000	250,000	256,250	6,250
52874 - OFFICE SERVICES PRINTING	3,154	2,958	4,688	4,688	4,838	150
52875 - CITY RECORDS MANAGEMENT	172	420	48	48	49	1
52999 - COVID19 OPER REIMB	0	(2,787,406)	0	0	(2,400,000)	(2,400,000)
65070 - ADM FEE AIRPORT REV BONDS	1,450	1,450	2,950	2,950	3,024	74
65160 - RECRUITMENT	5,905	52,471	6,003	6,003	4,567	(1,436)
65170 - TRANSFER TO OTHER FUNDS	(5,650)	0	4,000,000	4,000,000	13,000,000	9,000,000
65307 - PENSION EXPENSE	(1,059,754)	267,930	0	0	0	0
65313 - OPEB EXPENSE	26,501	27,732	0	0	0	0
65350 - SERVICE AWARDS	0	100	0	0	0	0
65352 - EMPLOYEE AWARDS PROGRAM	90	0	0	0	308	308
65356 - RETIREMENT AWARDS	386	339	200	200	205	5
65359 - PARKING MGMT	1,056,399	781,145	840,000	840,000	1,002,711	162,711
65401 - RADIO FUND PURCHASES	515	206	0	0	0	0
Operating Total	6,469,051	4,033,224	12,620,186	13,694,186	20,097,654	6,403,468

City of Colorado Springs Budget Detail Report

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Capital Outlay						
53020 - COMPUTERS NETWORKS	70,781	7,035	112,000	112,000	113,780	1,780
53030 - FURNITURE AND FIXTURES	15,924	11,593	17,574	43,574	17,923	(25,651)
53040 - MACHINERY AND APPARATUS	331	0	0	0	0	0
53050 - MACHINERY AND APPARATUS	18,149	53,913	135,000	135,000	138,075	3,075
53070 - VEHICLES REPLACEMENT	116,320	0	0	0	0	0
53090 - BUILDINGS AND STRUCTURES	6,504	0	0	0	0	0
Capital Outlay Total	228,009	72,541	264,574	290,574	269,778	(20,796)
Grand Total	15,184,678	5,326,214	13,334,279	14,734,279	22,185,329	7,451,050
Revenue						
41000 - LANDING	1,165,629	750,731	709,907	709,907	1,210,264	500,357
41010 - MAINT FLIGHT LANDING FEES	120,214	85,753	125,144	125,144	100,711	(24,433)
41030 - LOADING BRIDGES	44,961	234,775	6,933	6,933	53,736	46,803
41031 - DUAL OPERATION PARKING POSITION	4,675	4,115	5,199	5,199	10,076	4,877
41050 - TERMINAL RENT	735,943	835,095	745,851	745,851	1,465,673	719,822
41051 - OTHER PER TURN FEES	27,582	8,559	15,003	15,003	31,898	16,895
41052 - JOINT USE SECURITY CHARGES	204,774	424,046	300,894	300,894	440,368	139,474
41053 - JOINT USE BAGGAGE CLAIM CHARGES	1,095,917	1,015,615	791,377	791,377	1,158,202	366,825
41070 - DIVERSION LANDING FEES	20,710	6,011	7,824	7,824	19,012	11,188
41080 - GATE USAGE	240,177	52,860	44,285	44,285	49,116	4,831
41081 - GROUND POWER	24,759	1,496	636	636	1,316	680
41100 - FOOD BEVERAGES	547,053	233,817	237,590	237,590	506,667	269,077
41103 - LUGGAGE CART	3,970	2,056	1,855	1,855	3,105	1,250
41104 - RETAIL GIFT SPEC	464,501	222,887	221,393	221,393	633,337	411,944
41106 - SHOE SHINE	2,400	200	0	0	0	0
41110 - ADVERTISING OTHER	316,938	258,300	221,467	221,467	255,000	33,533
41112 - ATM MACHINE	14,934	11,166	5,606	5,606	5,606	0
41120 - BUILDING RENTAL	517,620	387,444	214,323	214,323	630,752	416,429
41140 - RENT CAR COUNTERS	246,272	181,914	215,191	215,191	260,584	45,393
41150 - MISCELLANEOUS CONCESSIONS	360	360	360	360	360	0
41200 - RENT CAR PRIVILEGES	2,954,044	1,939,143	1,695,836	1,695,836	4,197,800	2,501,964
41220 - RAC RETURN SPACES	234,512	216,991	220,779	220,779	224,863	4,084
41230 - RAC SERVICE AREAS	333,706	329,955	332,637	332,637	338,791	6,154
41250 - PUBLIC PARKING AND FINES	4,961,450	2,291,275	2,731,201	2,731,201	7,833,966	5,102,765
41260 - GROUND TRANSPORTATION	74,399	28,105	52,695	52,695	151,461	98,766
41300 - FUEL SALES	299,323	239,510	159,491	159,491	312,204	152,713
41310 - FUEL TAX EXCISE AND SALES TAX	609,223	339,850	308,782	308,782	604,440	295,658
41320 - GROUND BUILDING RENTS	1,885,920	1,495,752	1,413,053	1,413,053	1,743,905	330,852
41325 - CAPITAL INVESTMENT	0	500,000	0	0	0	0
41340 - SUPPORT BUILDING RENTS	42,996	43,967	42,763	42,763	47,526	4,763
41365 - GROUND BUILDING RENTS	33,652	33,652	34,558	34,558	52,792	18,234
41370 - RAMP OVERNIGHT	13,634	5,031	4,692	4,692	11,402	6,710
41380 - TNC REVENUE	134,521	53,414	35,130	35,130	100,974	65,844

**City of Colorado Springs
Budget Detail Report**

401 - AIRPORT GROSS REV FUND

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
41400 - MISCELLANEOUS ADMIN REVENUE	181,820	211,083	156,233	156,233	179,892	23,659
41410 - PREMIER MEMBERSHIP	493,942	262,559	293,962	293,962	200,000	(93,962)
41415 - FINGER PRINTING	32,085	11,475	14,271	14,271	14,557	286
41416 - LOST BADGES	8,675	4,425	2,743	2,743	2,743	0
41417 - TRANSPONDER FEES	5,020	3,275	3,146	3,146	3,146	0
41420 - LATE FEES	690	0	0	0	0	0
41450 - PHONE SERVICES	22,202	18,341	15,897	15,897	16,192	295
41460 - CABLE TV SERVICES	11,398	8,077	9,743	9,743	9,924	181
41500 - AIRLINE INCENTIVES	(392,068)	(146,510)	0	0	(200,000)	(200,000)
43040 - DONATIONS	125,000	0	0	0	0	0
43070 - STATE SHARE	18,596	47,604	15,000	15,000	42,000	27,000
43080 - FEDERAL SHARE	509,990	24,945	400,000	400,000	396,550	(3,450)
43156 - REBATES	0	17,044	0	0	0	0
43180 - GAIN LOSS INV MKT VALUE	240,840	237,668	0	0	0	0
44010 - INSURANCE	0	2,138	0	0	0	0
44020 - MISCELLANEOUS GENERAL	117,693	288,626	0	0	0	0
44025 - CASH OVER SHORT	599	91	0	0	0	0
44040 - SALE OF PROPERTY	31,545	51,382	10,000	10,000	0	(10,000)
44045 - SALE OF SCRAP	102,815	122,666	50,000	50,000	121,500	71,500
44050 - GAIN LOSS ON SALE OF ASSETS	1,986,699	25,140	0	0	0	0
44055 - REIMBURSEMENT ACCT	330,778	428,192	311,454	311,454	311,454	0
45233 - REFUSE	9,442	6,986	7,388	7,388	7,388	0
45237 - MASSAGE THERAPIST	0	1,009	0	0	0	0
45768 - UNCLAIMED PROPERTY DISPOSITION	150	25	0	0	0	0
45905 - RENTAL INCOME	0	19,125	0	0	0	0
46025 - INTEREST	376,278	100,950	212,734	212,734	152,081	(60,653)
46153 - TRANSFER FROM OTHER FUNDS	3,869,144	0	0	0	0	0
Revenue Total	25,460,102	13,980,161	12,405,026	12,405,026	23,713,334	11,308,308

* 2021 Amended Budget as of 8/13/2021

**City of Colorado Springs
Budget Detail Report**

403 - AIRPORT CIP

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Operating						
None	0	0	0	0	0	0
Operating Total	0	0	0	0	0	0
Total Expense	0	0	0	0	0	0
CIP Total	10,264,591	3,806,028	4,000,000	4,000,000	22,605,000	18,605,000
Grand Total	10,264,591	3,806,028	4,000,000	4,000,000	22,605,000	18,605,000
Revenue						
41400 - MISCELLANEOUS ADMIN REVENUE	92,250	92,250	0	0	0	0
42785 - REV SITE LEASES	31,909	31,909	0	0	0	0
43040 - DONATIONS	2,922,999	2,793,990	0	0	0	0
44040 - SALE OF PROPERTY	1,052,172	(6,353,599)	0	0	0	0
44050 - GAIN LOSS ON SALE OF ASSETS	(1,866,407)	2,175,833	0	0	0	0
46025 - INTEREST	105,644	109,892	73,612	73,612	40,459	(33,153)
46153 - TRANSFER FROM OTHER FUNDS	1,565,745	0	4,000,000	4,000,000	13,000,000	9,000,000
46154 - RESIDUAL EQUITY TRANSFER IN	0	5,098,445	0	0	0	0
Total Revenue	3,904,312	3,948,720	4,073,612	4,073,612	13,040,459	8,966,847

* 2021 Amended Budget as of 8/13/2021

**City of Colorado Springs
Budget Detail Report**

404 - AIRPORT BOND FUND

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Operating						
65170 - TRANSFER TO OTHER FUNDS	282,278	0	0	0	0	0
Operating Total	282,278	0	0	0	0	0
Total Expense	282,278	0	0	0	0	0

* 2021 Amended Budget as of 8/13/2021

**City of Colorado Springs
Budget Detail Report**

405 - AIRPORT PFC FUND

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Operating						
52568 - BANK AND INVESTMENT FEES	149	1,800	0	0	0	0
65075 - INTEREST	101,857	329,588	301,818	301,818	246,563	(55,255)
65185 - PRINCIPAL	0	0	1,247,615	1,247,615	1,035,962	(211,653)
65409 - GRANT MATCH	0	305,391	100,000	100,000	975,000	875,000
Operating Total	102,006	636,779	1,649,433	1,649,433	2,257,525	608,092
Total Expense	102,006	636,779	1,649,433	1,649,433	2,257,525	608,092
CIP Total	0	9,196,893	640,000	640,000	6,625,000	5,985,000
Grand Total	102,006	9,833,672	2,289,433	2,289,433	8,882,525	6,593,092
Revenue						
41090 - PFC REVENUES	3,423,557	1,473,010	1,685,040	1,685,040	3,611,151	1,926,111
46025 - INTEREST	17,079	16,833	0	0	0	0
46154 - RESIDUAL EQUITY TRANSFER IN	0	(4,421,948)	0	0	0	0
Total Revenue	3,440,636	(2,932,105)	1,685,040	1,685,040	3,611,151	1,926,111

* 2021 Amended Budget as of 8/13/2021

**City of Colorado Springs
Budget Detail Report**

407 - CUSTOMER FACILITY CHARGES

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Operating						
52568 - BANK AND INVESTMENT FEES	0	5,008	0	0	0	0
65170 - TRANSFER TO OTHER FUNDS	4,096,003	0	0	0	0	0
Operating Total	4,096,003	5,008	0	0	0	0
Total Expense	4,096,003	5,008	0	0	0	0
CIP Total	0	0	0	0	4,000,000	4,000,000
Grand Total	4,096,003	5,008	0	0	4,000,000	4,000,000
Revenue						
41096 - CFC REVENUES	1,508,555	855,725	897,600	897,600	1,853,853	956,253
46025 - INTEREST	140,530	155,043	0	0	0	0
46154 - RESIDUAL EQUITY TRANSFER IN	0	(676,497)	0	0	0	0
Total Revenue	1,649,085	334,271	897,600	897,600	1,853,853	956,253

* 2021 Amended Budget as of 8/13/2021

City of Colorado Springs Budget Detail Report

408 - AIRPORT PEAK INNOVATION PARK

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Salary/Benefits/Pensions						
51205 - CIVILIAN SALARIES	0	0	0	71,184	217,804	146,620
51610 - PERA	0	0	0	19,895	31,527	11,632
51615 - WORKERS COMPENSATION	0	0	0	350	545	195
51620 - EQUITABLE LIFE INSURANCE	0	0	0	578	833	255
51640 - DENTAL INSURANCE	0	0	0	593	1,620	1,027
51690 - MEDICARE	0	0	0	2,032	3,158	1,126
51696 - ADVANTAGE HD MED PLAN	0	0	0	5,055	43,608	38,553
51697 - HRA BENEFIT TO ADV MED PLAN	0	0	0	313	2,250	1,937
Salaries/Benefits/Pensions Total	0	0	0	100,000	301,345	201,345
Operating						
52280 - MAINT ROADS AND BRIDGES	0	54,711	0	0	0	0
52568 - BANK AND INVESTMENT FEES	0	501	0	0	0	0
52571 - SNOW REMOVAL	0	760	0	0	0	0
52574 - LEGAL SERVICES	0	0	0	0	288,355	288,355
52575 - SERVICES	0	63,432	100,000	100,000	9,500,000	9,400,000
52579 - INSPECTIONS	0	255	0	0	0	0
52605 - CAR MILEAGE	0	0	0	0	50	50
52630 - TRAINING	0	0	0	0	2,100	2,100
52742 - STORMWATER FEE	0	977	0	0	0	0
65075 - INTEREST	0	0	0	0	160,000	160,000
65185 - PRINCIPAL	0	0	0	0	730,612	730,612
71795 - CLOSING COSTS	0	0	500,000	500,000	0	(500,000)
Operating Total	0	120,636	600,000	600,000	10,681,117	10,081,117
Total Expense	0	120,636	600,000	700,000	10,982,462	10,282,462
CIP Total	0	6,017,139	9,000,000	9,000,000	5,500,000	(3,500,000)
Grand Total	0	6,137,775	9,600,000	9,700,000	16,482,462	6,782,462
Revenue						
41320 - GROUND BUILDING RENTS	0	448,516	253,951	253,951	2,096,142	1,842,191
41600 - GROUND RENTS BUSINESS PARK	0	0	311,640	311,640	349,162	37,522
43104 - DEBT ISSUANCE	0	0	7,500,000	7,500,000	0	(7,500,000)
44040 - SALE OF PROPERTY	0	6,334,439	9,000,000	9,000,000	13,200,000	4,200,000
44045 - SALE OF SCRAP	0	45,055	0	0	0	0
44055 - REIMBURSEMENT ACCT	0	0	7,014	7,014	10,955	3,941
46025 - INTEREST	0	188,582	164,600	164,600	231,851	67,251
46170 - REIMBURSEMENT FR OTHER FUNDS	0	39,315	0	0	0	0
42700 - OTHER VOICE DATA	0	0	0	0	34,629	34,629
Total Revenue	0	7,055,907	17,237,205	17,237,205	15,922,739	(1,314,466)

* 2021 Amended Budget as of 8/13/2021

**City of Colorado Springs
Budget Detail Report**

409 - AIRPORT GRANTS

Airport

Acct # - Description	2019 Actual	2020 Actual	2021 Original Budget	* 2021 Amended Budget	2022 Budget	2022 Budget - * 2021 Amended Budget
Grant - CIP	2,588,333	5,937,808	18,215,489	18,215,489	15,850,000	(2,365,489)
Grant - Operating	0	10,242,666	0	0	0	0
CIP Total	2,588,333	16,180,474	18,215,489	18,215,489	15,850,000	(2,365,489)
Grand Total	2,588,333	16,180,474	18,215,489	18,215,489	15,850,000	(2,365,489)
Revenue						
43070 - STATE SHARE	1,260,912	2,822,340	0	0	0	0
43075 - CITY SHARE	3,386,883	6,372,273	100,000	100,000	975,000	875,000
43080 - FEDERAL SHARE	42,699,433	62,001,601	18,115,489	18,115,489	14,875,000	(3,240,489)
43085 - OTHER SHARE	0	1,000	0	0	0	0
43095 - REVENUE ACCRUAL	7,823,783	2,188,174	0	0	0	0
43230 - PREVIOUS YRS REVENUE	(36,426,028)	(56,759,345)	0	0	0	0
46153 - TRANSFER FROM OTHER FUNDS	1,490,767	0	0	0	0	0
Total Revenue	20,235,750	16,626,043	18,215,489	18,215,489	15,850,000	(2,365,489)

* 2021 Amended Budget as of 8/13/2021